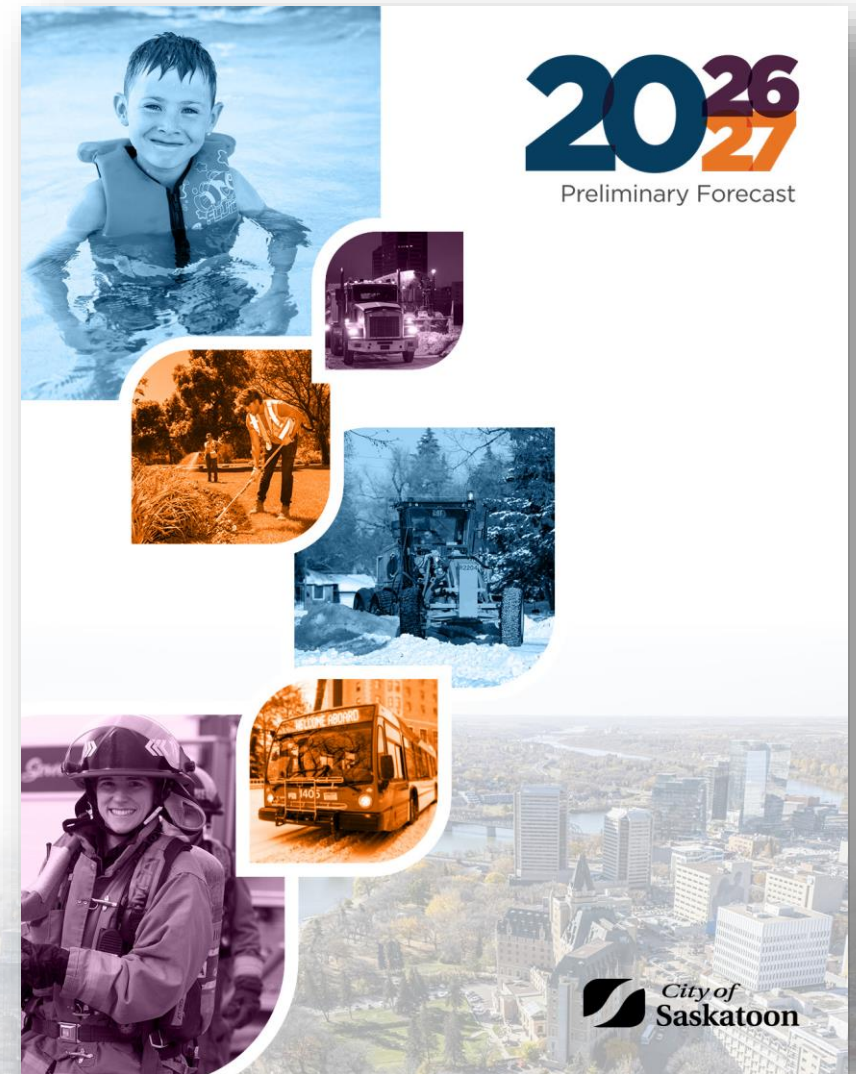




# Preliminary 2026/2027 Financial Forecast





Preliminary Forecast

# Budget Background



## POLICE 21.95%



Police Services	21.95%
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## TRANSPORTATION 16.25%



Road Maintenance	8.95%
Snow & Ice Management	2.73%
Transportation Services	1.43%
Bridges & Structures	1.43%
Street Cleaning & Sweeping	0.76%
Parking	0.64%
Engineering	0.17%
Impound Lot	0.08%

## CORPORATE SUPPORT 10.35%



Information Tech	3.04%
Other Corporate Support*	1.48%
Corporate Expenditures**	1.47%
Human Resources	1.13%
Assessment & Taxation	0.63%
City Clerk's Office	0.63%
Financial Services	0.60%
City Solicitor's Office	0.42%
Revenue Services	0.36%
Office of the Mayor and Councillors	0.29%
Service Saskatoon	0.18%
City Manager's Office	0.12%

## TRANSIT 9.85%



Access Transit	1.13%
Transit Operations	8.72%

## FIRE 9.78%



Fire Services	8.88%
Community Risk Reduction	0.66%
Emergency Management	0.24%

## RECREATION 7.29%



Leisure Centres - Program	1.93%
Leisure Centres - Rentals	1.87%
Golf Courses	0.73%
Forestry Farm Park & Zoo	0.54%
Indoor Rinks	0.46%
Outdoor Sport Fields	0.26%
Outdoor Pools	0.24%
Rec - River Landing	0.23%
River Landing	0.18%
Community Partnerships	0.18%
Playground & Recreation areas	0.17%
Nutrien Playland	0.11%
Gordon Howe Campground	0.10%
Targeted Programming	0.10%
Marketing Services	0.08%
Albert Community Centre	0.05%
Program Research & Design	0.03%
Spectator Ballfields	0.03%

## OTHER 6.93%



Facilities Management	2.61%
Saskatoon Land	1.44%
Street Lighting	1.26%
Fines and Penalties	0.90%
Animal Services	0.36%
Cemeteries	0.27%
Property Levy	0.10%
City Accommodation	0.01%
Fleet Services	0.00%
General Revenue	-0.02%

## PLANNING & COMMUNITY DEVELOPMENT 5.60%



Community Investments & Support	2.05%
Community Development	0.65%
Attainable Housing	0.15%
Building & Plumbing Permits & Standards	1.12%
Development Review	0.36%
Urban Design	0.33%
Licenses & Permits	0.25%
Bylaw Compliance	0.14%
Neighbourhood Planning	0.13%
Regional Planning	0.11%
Planning Project Services	0.10%
Research & Mapping	0.09%
Long Range Planning	0.07%
Business Improvement Districts	0.05%

## DEBT SERVICING 4.11%



Debt Servicing	4.11%
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## PARKS 4.04%



Parks Maintenance & Design	3.14%
Urban Forestry	0.73%
Urban Biological Services	0.17%

## GARBAGE & WASTE REDUCTION 2.39%



Waste Handling Service	1.83%
Sustainability	0.39%
Waste Reduction	0.17%

## ARTS, CULTURE AND EVENT VENUES 1.52%

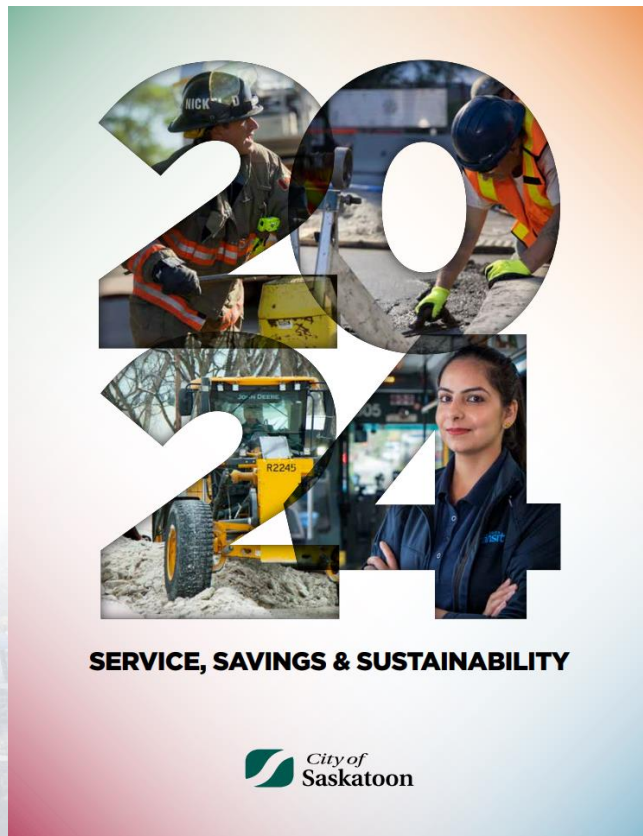


Remai Modern Art Gallery	1.15%
TCU Place	0.27%
SaskTel Centre	0.10%

\*Other Corp Support includes: Supply Chain, Indigenous Initiatives, Community and Public Engagement, Organization Strategy, Reconciliation and Equity Div Inclusion  
\*\*Corporate Expenditures includes: Audit, Gen Payroll Expenses & Banking Services



# Service, Savings & Sustainability



- Tens of millions over the past decade identified
- \$5.4 million in identified savings and cost avoidances in 2024 alone

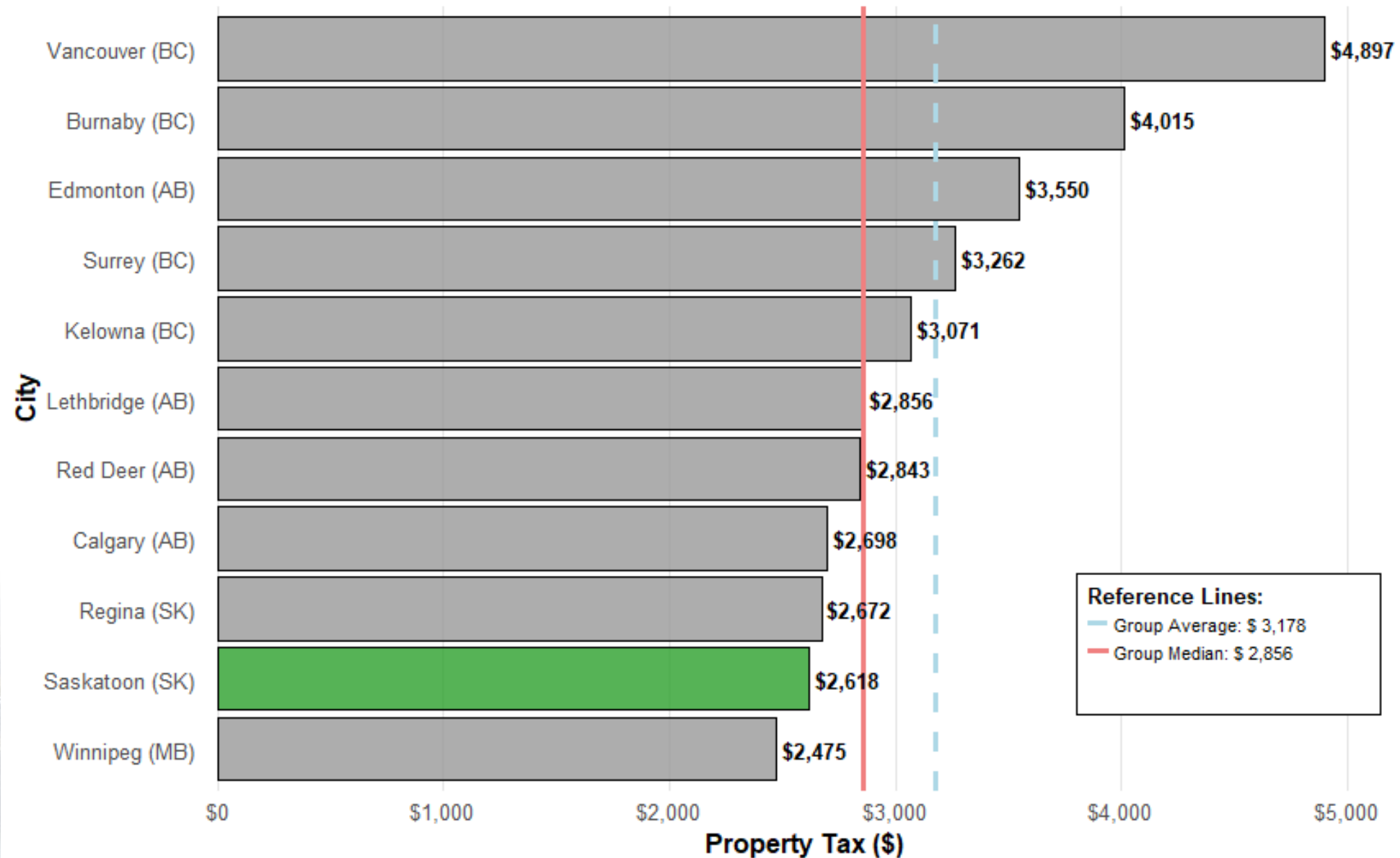


# Independent Auditor Reviews

- January 15, 2025, Financial Review highlights operating expenses per capita have declined by 7% from 2019 to 2023 when adjusted for inflation
- Nov 2, 2023, Staffing Review Audit highlighted FTE costs per resident decreased 2.1% over the past 5 years when adjusted for inflation

## 2025 Property Taxes by City

Median Single Family Home (Excluding Education Taxes)

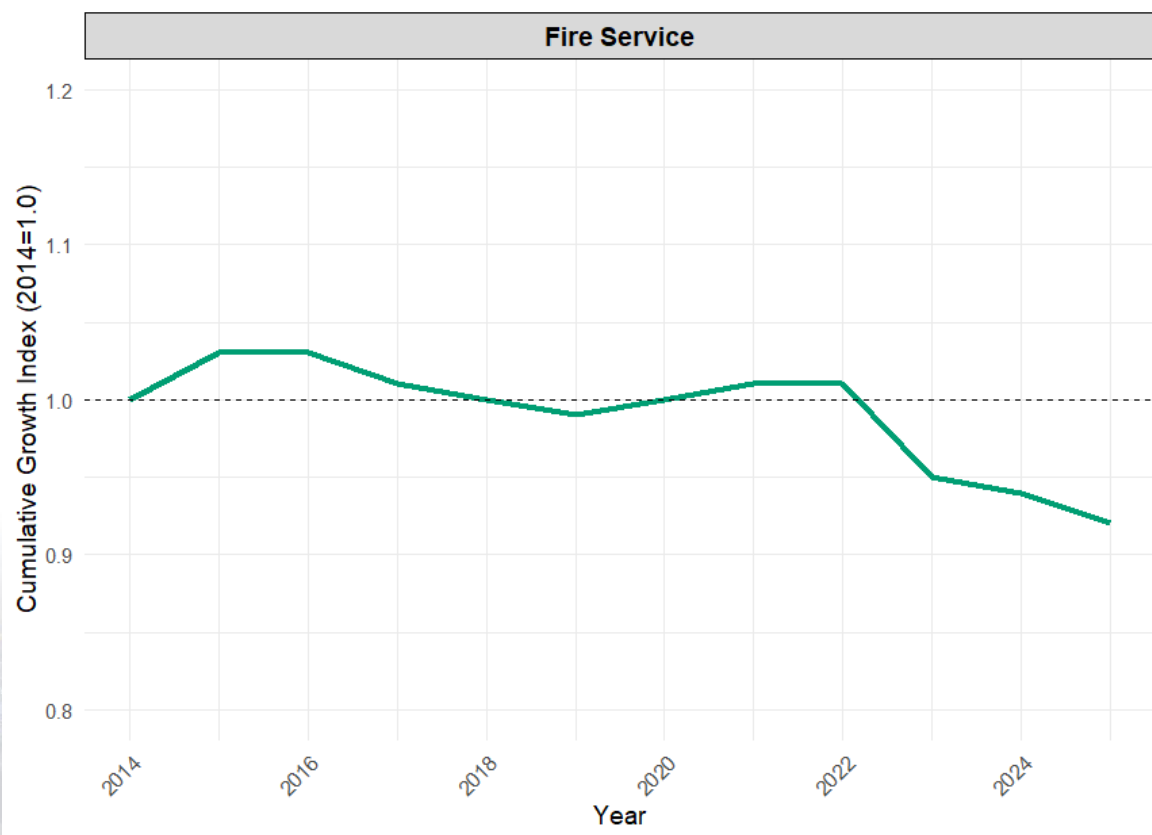


\*Based on median single family home values using most recent assessment data



Preliminary Forecast

# Have City investments kept pace with inflation & city growth?



## Fire Services Example

- 2013 Fire Budget - \$41.9 million
- 2025 Fire Budget - \$64.7 million
  - 54.2% increase
- Inflation & Growth Pressures 2013-2025
  - 30.1% population growth
  - 31.6% CPI Inflation

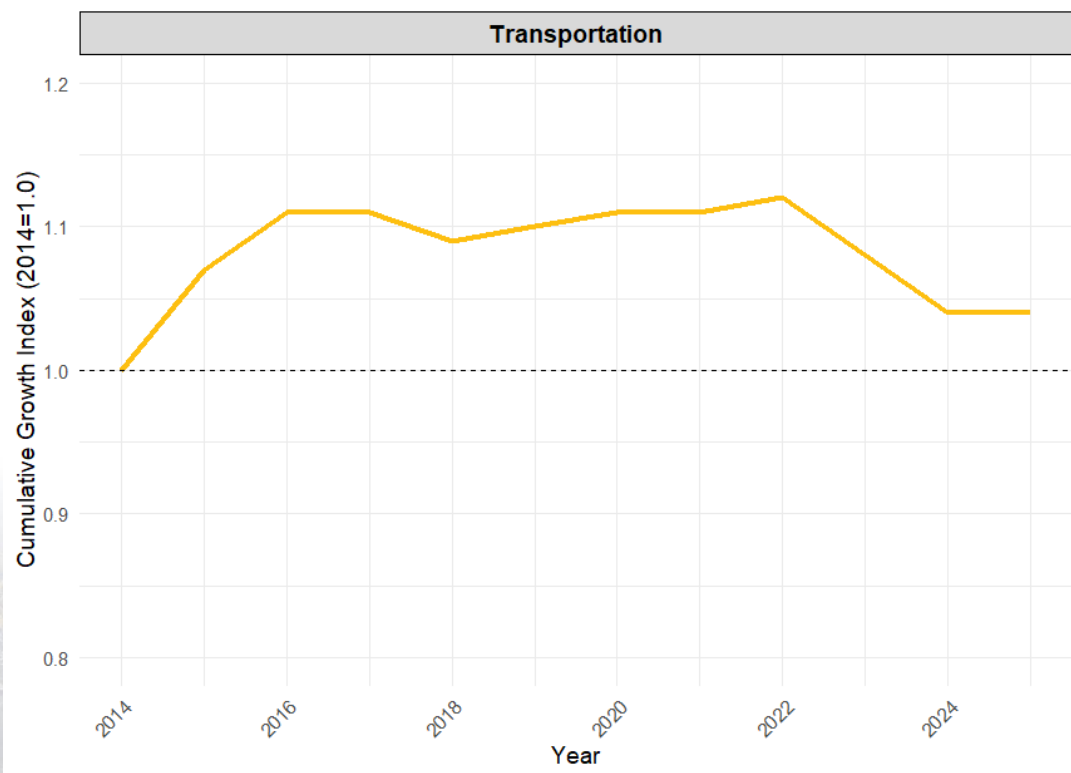




Preliminary Forecast

# Have City Investments kept pace with inflation & city growth?

## Transportation Example



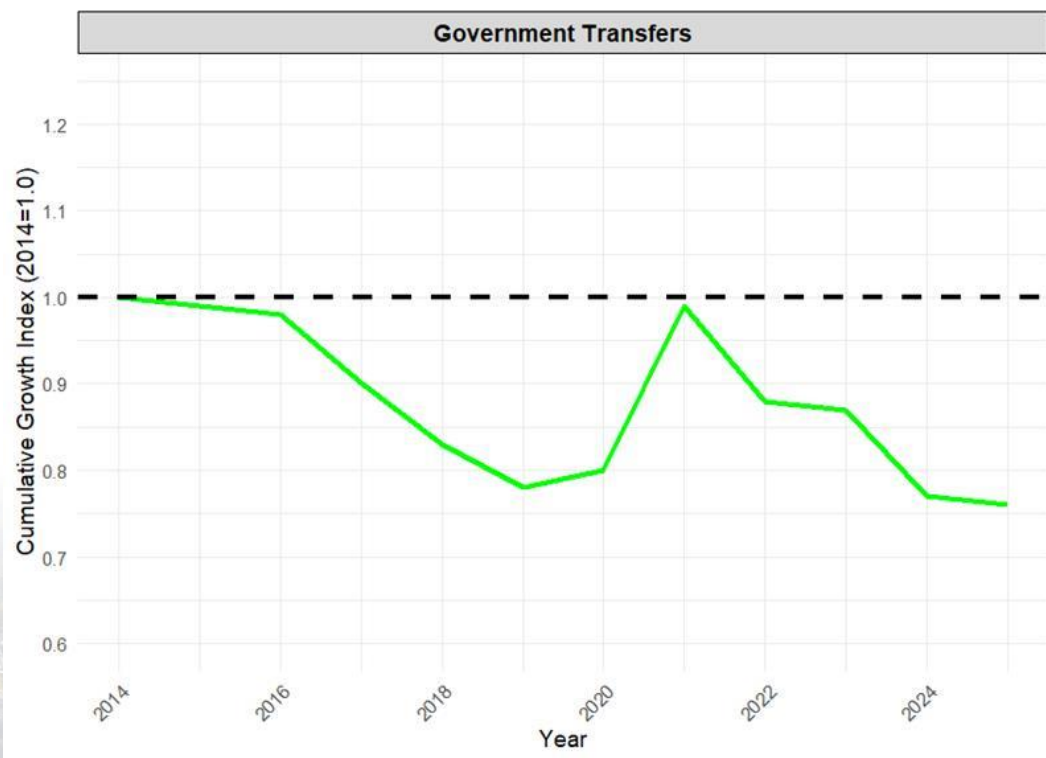
- 2013 Budget - \$91.1 million
- 2016 Budget - \$125.1 million
  - 2013 to 2016 – 37.4% Increase
- 2025 Budget - \$179.7 million
  - 2016 to 2025 – 43.6% increase
- Inflation & Growth Pressures 2013-2025
  - 30.1% population growth
  - 31.6% CPI Inflation





Preliminary Forecast

# Have City operating revenues kept pace with inflation & city growth?



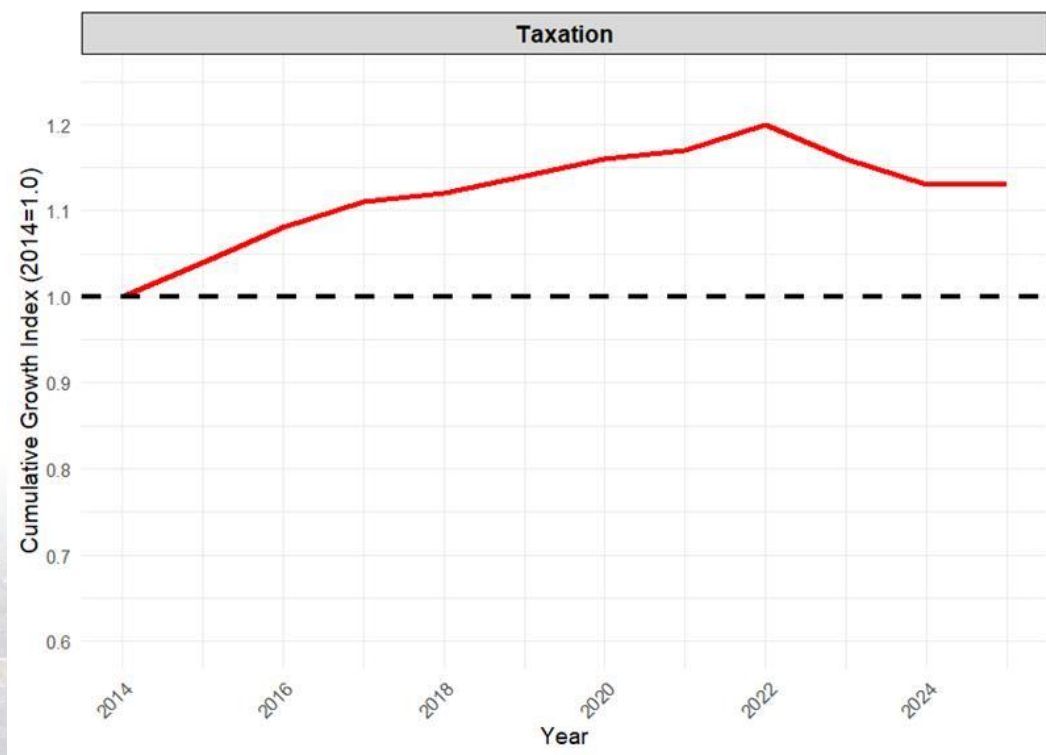
## Government Transfers Example

- 2014 Budget - \$63.9 million
- 2025 Budget - \$80.2 million
  - 25.4% increase
- Inflation & Growth Pressures 2014-2025
  - 27.2% population growth
  - 30.2% CPI Inflation



Preliminary Forecast

# Have City Operating Revenues kept pace with inflation & City growth?



## Property Tax Example

- 2014 Budget - \$178.2 million
- 2025 Budget - \$333.5 million
  - 87.1% increase
- Inflation & Growth Pressures 2014-2025
  - 27.2% population growth
  - 30.2% CPI Inflation



## Highlights

- The City continues to find ways to be more efficient & effective
- Despite record levels of investment, the purchasing power provided by those investments have decreased, largely since 2022
- Non-property tax revenue sources have not kept pace with inflation and growth
- Placing more reliance on the property tax revenue tool





# **Preliminary 2026 / 2027 Budget Forecast**





## **Key Factors Analyzed:**

### **2026/2027 Forecast Building Categories**

- Phase-in & Previous Direction From City Council
- Civic Operating Expenditures to Maintain Existing Services (Inflation & Growth)
- Civic Operating Revenue Estimates
- Saskatoon Police Service Estimates

# A Review of Phase-ins:

Description	2026	2027
Link Operating Phase-In	\$3,500,000	\$3,500,000
East Leisure Centre Phase-In	\$400,000	\$400,000
Fire Station No. 10 and 11 Phase-In	\$399,200	\$2,459,600
<b>TOTAL</b>	<b>\$4,299,200</b>	<b>\$6,359,600</b>





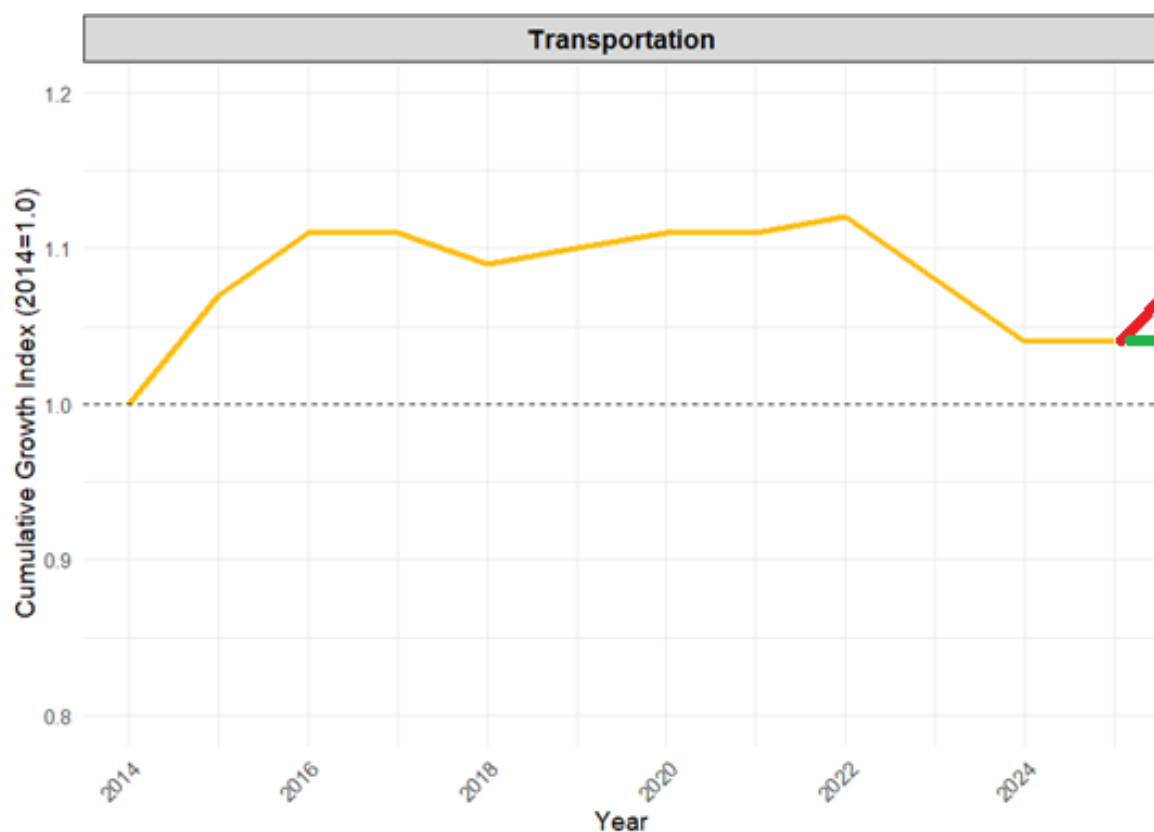
# Previous Direction From City Council

Description	2026	2027
July 25, 2023 – SL&P ROI Phase-out	\$495,000	\$495,000
July 25, 2023 – CBCM Phase-in	\$402,900	\$402,900
July 25, 2023 – Fire Apparatus Phase-in	\$115,500	\$115,500
July 25, 2023 – Paved Roadway Phase-in	\$1,530,000	\$1,530,000
July 25, 2023 – Snow & Ice Contingency Phase-in	\$322,000	\$322,000
Aug 16, 2023 – Major Capital Plan Contribution	\$350,000	\$330,000
<b>TOTAL</b>	<b>\$3,215,400</b>	<b>\$3,195,400</b>



Preliminary Forecast

# Transportation Spending Example



- **Red Line** – Effort to return to 2022 Investment levels with Roadway Phase-in
- **Green Line** – Maintain existing investment / service level

# Phase-ins & Previous Direction

Description	2026	2027
Phase-ins	\$4,299,200	\$6,359,600
Previous Direction of City Council	\$3,215,400	\$3,195,400
<b>TOTAL</b>	<b>\$7,514,600</b>	<b>\$9,555,000</b>
Expenditure Increase %	1.48%	1.77%





# **Civic Operating Budget Expenditures to Maintain Existing Service Levels**



## Materials and Equipment Inflation (Price Change in Various Producer Price Indices and Selected Products)

Canada. Annual Average, Year over Year Rate of Change.

Price Index/ Product Categories	2021	2022	2023	2024	Cumulative
<b>Raw Materials Prices</b>	<b>32.4%</b>	<b>23.7%</b>	<b>-8.1%</b>	<b>0.4%</b>	<b>48.4%</b>
Crude energy products	65.2%	49.4%	-17.8%	-3.9%	92.9%
Stone, sand, gravel products	3.4%	6.8%	8.4%	4.3%	22.9%
Logs, pulpwood and other forestry products	25.9%	24%	-16.2%	-7%	26.6%
Metal ores and concentrates products	14.5%	3.5%	2.1%	9.4%	29.6%
<b>Industrial Product Prices</b>	<b>13.9%</b>	<b>12.8%</b>	<b>-1.8%</b>	<b>0.9%</b>	<b>25.7%</b>
Asphalt	18.9%	34.2%	-10.4%	-4.3%	38.3%
Cement	0.5%	8.1%	7.9%	11.4%	27.9%
Lumber and other wood products	40.4%	-3%	-24%	2.2%	15.6%
Metal building and construction materials	31.7%	18%	-2.6%	-2.6%	44.5%
<b>Machinery &amp; Equipment Prices</b>	<b>-2.8%</b>	<b>8.5%</b>	<b>7.7%</b>	<b>3.5%</b>	<b>16.9%</b>
Light Duty Trucks	-4%	5.2%	6.8%	3.1%	11.1%
Medium and Heavy Duty Trucks	-4.6%	9.6%	9.7%	3.6%	18.3%
Buses	-6.3%	12.2%	12.5%	4.2%	22.7%

Source: Calculations from Statistics Canada Tables 18-10-0268-01, 18-10-0266-01, and 18-10-0283-01

# Civic Operation Expenditures - Inflation

Description	2026 \$	2027 \$
Inflation \$	\$14.2M	\$15.9M
Inflation %	2.79%	2.96%

- Collective Bargaining Agreement Impacts
- Increases to contracts for Roadways, Snow & Ice, Facility Maintenance, etc.
- Technology License Increases for Microsoft, SAP, etc.

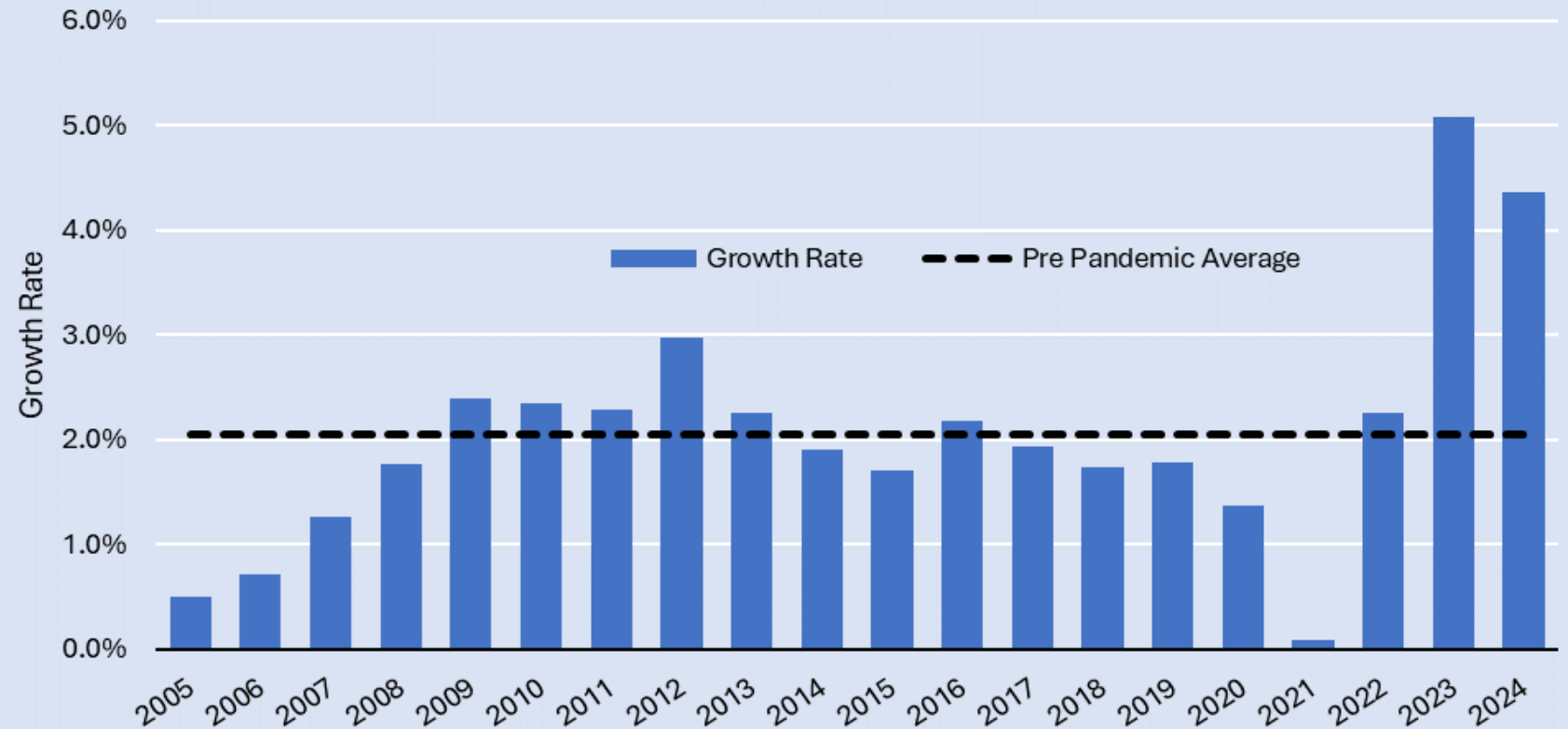




Preliminary Forecast

# Population Growth Indicator

Saskatoon Census Subdivision Population Estimates (Annual Growth Rates)  
Source: Calculations from Statistics Canada Table 17-10-0155-01



# Civic Operation Expenditures - Growth

Description	2026 \$	2027 \$
Growth \$	\$8.2M	\$4.9M
Growth %	1.62%	0.92%

- \$4.0 million to maintain a growing roadway network
- \$2.6 million for additional snow events

# Civic Operation Expenditures - Overall

Description	2026 \$	2027 \$
Inflation	\$14.2M	\$15.9M
Growth \$	\$8.2M	\$4.9M
Total New Inflation & Growth \$	\$22.4M	\$20.9M
Total New Inflation & Growth %	4.41%	3.89%



# Civic Operating Revenue Estimates





# Civic Operating Revenue

Description	2026 \$	2027 \$
New Revenue \$	\$10.7M	\$12.8M
New Revenue %	3.49%	4.07%

- \$9.5 million increase in Municipal Revenue Sharing
- \$4.9 million increase in Franchise Fees, GIL and ROI
- \$1.7 million increase in Transit Revenue



# **Saskatoon Police Service 2026/2027 Budget Forecast**





# Saskatoon Police Service 2026/2027 Forecast Budget

Description	2026 \$	2027 \$
Net Budget Change \$	\$13.6M	\$9.2M
Net Budget %	10.42%	6.41%

- Requirements for Collective Bargaining Agreements
- Additional resources for staff, capital, materials & supplies



## 2026: Combined Property Tax Forecast for Median Assessed Residential Property (\$397,000)

Item	Property Tax % Increase	Property Tax Monthly \$ Increase
Phase-ins & Previous Direction	2.27%	\$5.07
Civic Budget - Forecast	3.54%	\$7.92
Police Budget - Forecast	4.09%	\$9.15
Combined Forecast Total	9.90%	\$22.14





## 2027: Combined Property Tax Forecast for Median Assessed Residential Property (\$397,000)

Item	Property Tax % Increase	Property Tax Monthly \$ Increase
Phase-ins & Previous Direction	2.21%	\$5.44
Civic Budget - Forecast	2.61%	\$6.41
Police Budget - Forecast	2.52%	\$6.19
Combined Forecast Total	7.34%	\$18.04



## Highlights

- These forecasts will not be the final budget figures approved by City Council in November 2025
- We continue to face increasing costs from inflation and for the service and infrastructure needs of a rapidly growing city
- Non-property tax revenue sources are not keeping pace with inflation and growth



## Next Steps

- June 11, 2025, GPC Public Presentation
- Proposal to have Administration continue to refine the budget with a goal to decrease property tax over the next two years:
  - ✓ Present a refined budget at the 2026/2027 Budget Deliberations with a minimum 1% reduction to property taxes; and
  - ✓ Present scenarios that could see further 1% and 2% property tax reductions made



**Visit [saskatoon.ca/budget](https://saskatoon.ca/budget) for more information on the  
City's 2026/2027 Budget process**

