

BUDGET 2017: At a Glance

2017 CORPORATE BUSINESS PLAN AND BUDGET

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The City's 2017 Approved Business Plan and Budget continues to prioritize and dedicate investments to enhance our service levels and quality of life in Saskatoon – funding for road improvements, snow and ice management, and public safety is key.

- **\$61.8 million** has been invested to improve road conditions through our Building Better Roads (BBR) program (including the roadways, snow and ice management and street sweeping programs)
- **\$3.8 million** additional funding will be spent to support police presence and fire and protective services throughout the city

The Budget review for the 2017 Preliminary Corporate Business Plan and Budget took place on November 30 and December 1, 2016 in City Council Chambers.

Shaping The 2017 Business Plan and Budget

In preparation of the 2017 Business Plan and Budget, the Administration, with the approval of City Council, implemented a process similar to 2016:

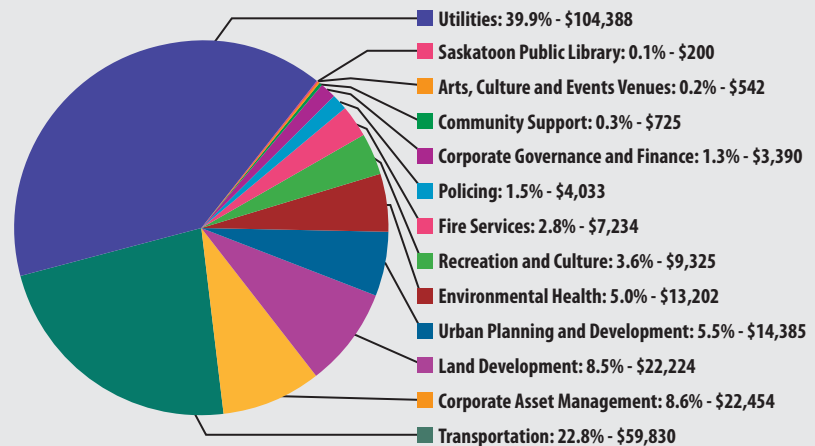
- Our budget planning was open and transparent so that City Council and the public had the necessary information to provide input;
- To meet the changing service expectations of the citizens of Saskatoon, there was an even greater emphasis on providing public education, engagement and consultation opportunities; and
- Digital tools and web-based applications such as Citizen Budget, and the educational **Shaping our Financial Future** video series, made the process more informative and interactive.

BUDGET 2017 HIGHLIGHTS

Capital Investment by Business Line

Total Investment: **\$261.9 Million**

(value in thousands)

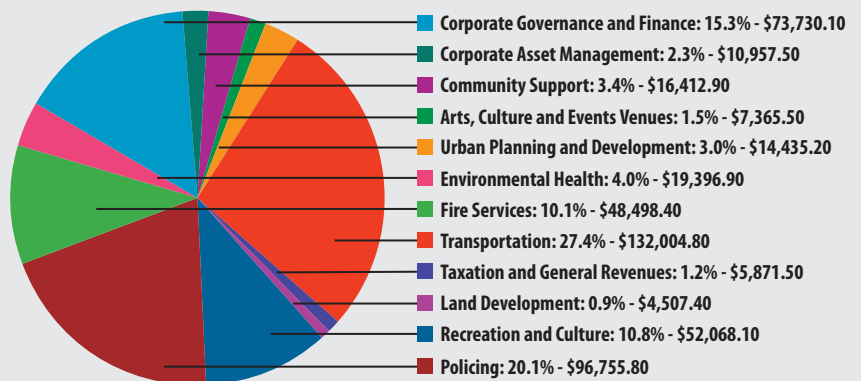


Note: Includes non-tax-supported services such as Utilities and Land Development

Operating Expenditures by Business Line

Total Investment: **\$482.0 Million**

(value in thousands)



2017 Operating Budget:

- Total operating expenditures of **\$482.0 million** (including Land Development and non-tax-supported services), an increase of **\$17.3 million**, or **3.7%**, over the 2016 approved Operating Budget:
- **\$464.0 million** or **96%** of the total operating expenditures is for tax-supported programs/services

The **2016 Civic Services Survey**, enhanced in 2016 to better explore citizen input, the online **2016 Citizen Budget**, in-person budget surveys held at various locations throughout the city, and input from the Citizen Advisory Panel, all gave Administration key public feedback that was considered *prior* to shaping and building the **2017 Business Plan & Budget**. The combined results showed that:

- Overall, citizens supported increases in service levels or spending on road maintenance, affordable housing, transit, snow and ice management, and traffic management;
- According to the 2016 Civic Services Survey, citizens preferred a combination of user fees and property taxes as the most appropriate way to pay for services and balance the City of Saskatoon (City) operating budget;
- From May 13 to June 24, 2016, there were over 2,600 unique visitors to the Online Citizen Budget site and 803 citizens submitted their online budget preferences; and
- The majority of respondents who participated in the in-person surveys wanted to see increased service levels for road maintenance, transit, affordable housing, planning and growth, recreation and culture, and snow and ice management.

What will the 3.89% tax increase be used for?

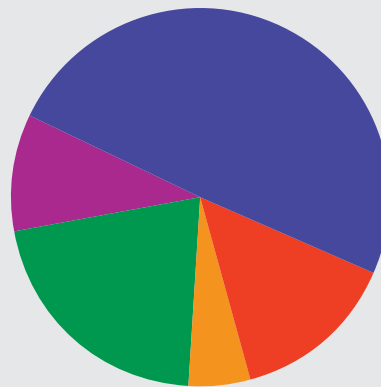
The **3.89%** property tax increase for 2017 will generate an additional **\$7.9 million** for the City of Saskatoon's Operating Budget, distributed as follows:

- **0.55%** or **\$1.1 million** dedicated to the snow and ice management program
- **1.93%** or **\$3.9 million** dedicated to the rehabilitation and maintenance of roadways
- **1.41%** or **\$2.9 million** allocated to pay for the expenditure increases associated with all other programs and services

For 2017, the City of Saskatoon is investing \$261.9 million in various capital projects.

This includes projects of **\$28.7 million** and **\$21.6 million** under the federally funded Public Transit Infrastructure Fund (PTIF) and Clean Water Wastewater Fund (CWWF). These projects will be cost shared between

Breakdown of the 2017 Property Tax Increase: 3.89%



- 1.93% - Dedicated to Building Better Roads Program
- 0.55% - Dedicated to Snow and Ice Management Program
- 0.20% - Saskatoon Fire Department Increase
- 0.83% - Saskatoon Police Service Increase
- 0.38% - Increase for remaining City Operations

What the Municipal Tax Increase Means for the Average Household Based on a \$325,000 Assessment

| | Municipal Operating* | Dedicated to Roadways | Dedicated to Snow & Ice | Proposed 2017 Increase |
|----------------------------|----------------------|-----------------------|-------------------------|------------------------|
| | 1.41% | 1.93% | 0.55% | 3.89% |
| Approximate Total Increase | \$23.99 | \$32.84 | \$9.36 | \$66.19 |
| Approximate \$ Per Month | \$2.00 | \$2.74 | \$0.78 | \$5.52 |

* Includes Policing, Fire, Civic Services

For 2017, Civic Administration has allocated:

- **Total Operating Expenditures of \$482.0 million (including \$464.0 million in Tax-Supported Expenditures)**
- **Utility Operating Budget of \$330.0 million**
- **a Capital Budget of \$261.9 million (including Land Development)**
- **a Combined Operating and Capital investment of \$1.1 billion**

the City, Federal and Provincial governments.

In addition, the 2017 Capital investment continues to support the **Building Better Roads (BBR)** program. Started in 2013, this program dedicates important resources to our road network and related services, including snow and ice clearing and street sweeping.

- The BBR investment for 2017 included in the budget will result in **\$3.2 million** in additional funding for the program. This is achieved through new base funding of

\$3.9 million for roadways and **\$1.1 million** for snow and ice. The difference between the increased investment (\$3.2) and the new funding (\$5.0) is the requirement to replace one-time funding which was utilized in 2016 to advance the BBR program more quickly.

- The BBR program will have approximately **\$27.5 million** more in dedicated funding than when the program started in 2013.
- To accomplish the objectives of the BBR program, the 2017 Operating Budget includes a **0.55% property tax increase dedicated to the snow and ice program** – as well as a **property tax increase of 1.93%** that is strictly dedicated to improving Saskatoon's road network.

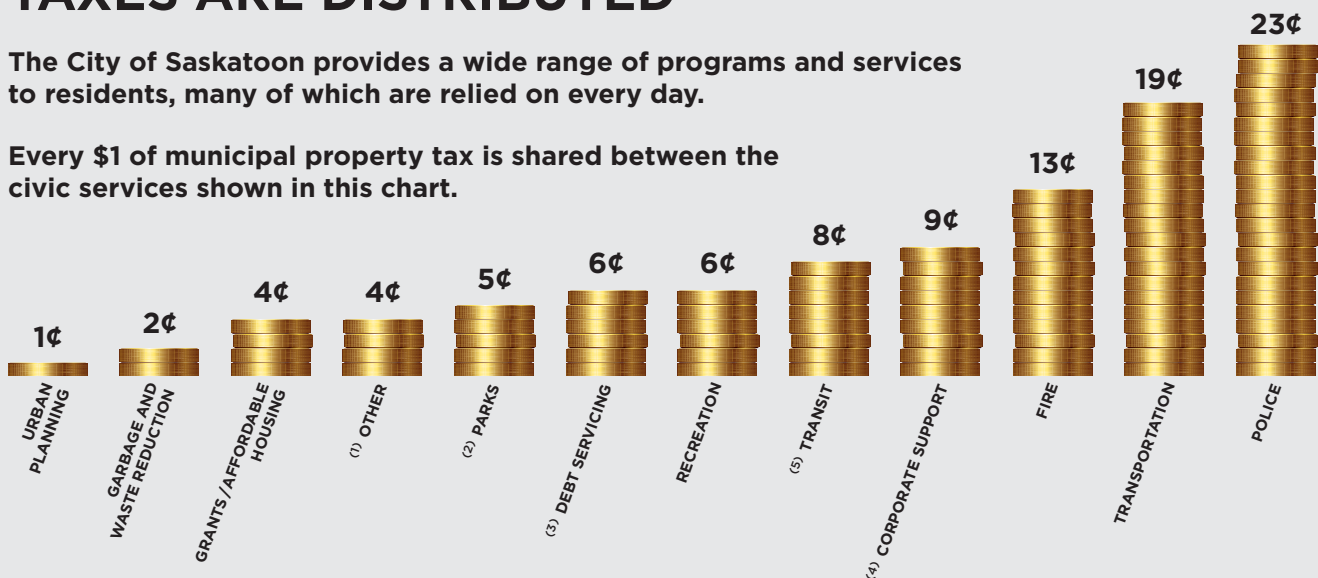
This is the final year of a four-year phase-in of the dedicated roadways levy to achieve the required service level established by City Council.

The 2017 Operating and Capital Budgets include a combined investment of approximately \$61.8 million to improve road conditions.

HOW YOUR MUNICIPAL PROPERTY TAXES ARE DISTRIBUTED

The City of Saskatoon provides a wide range of programs and services to residents, many of which are relied on every day.

Every \$1 of municipal property tax is shared between the civic services shown in this chart.



(1) Other includes street lighting, animal services, cemeteries and facilities

(2) Includes urban forestry and pest management

(3) Debt Servicing includes provisions for current and future debt servicing

(4) Corporate Support includes the offices of the City Manager, City Clerks, City Solicitors, Finance, Revenue, Assessment and Taxation, Information Technology, Human Resources, General Administration, Legislative, and Service Saskatoon

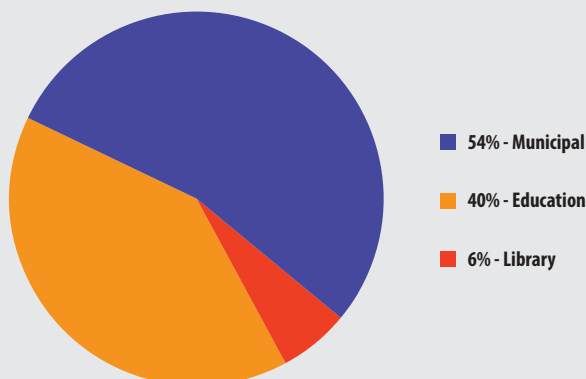
(5) Includes Access Transit

Distribution of Total Tax Dollars (2016)

The following chart shows how your property tax dollars were distributed in 2016.

The chart reveals that about half of all property taxes collected go to the City of Saskatoon for the delivery of key services like municipal policing, fire protection, and public transit.

For 2017, the Education Property Tax rate is yet to be set. The finalized total will be shown on your property tax notice to be sent out in May 2017.



Where Can I Get More Information on Property Taxes and How the City's Annual Budget Works?

As a starting point, we encourage you to watch our informative **Shaping our Financial Future** video series found at the links below:

- How Your City Budget Works
- How Municipal Tax Differs from Federal and Provincial Tax
- What Contributes to Property Tax Increases
- *New for 2017!* Understanding Residential Property Assessment

Visit saskatoon.ca/financialfuture

Visit saskatoon.ca/citizenbudget