





2023

Approved Budget

2023 APPROVED OPERATING & CAPITAL BUDGET - ADJUSTED



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APPROVED BY CITY COUNCIL
NOVEMBER 29, 2022

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Introduction to the 2023 Adjusted Approved Budget

To increase the accountability and transparency of the business plan and budget process and to adopt a longer-term view on financial planning, the City implemented a two-year Business Plan and Budget, including a Multi-Year Business Plan and Budget Policy (C03-036). On December 1, 2021 the City of Saskatoon then approved its second Multi-Year Business Plan and Budget (for the 2022/2023 budget years).

As part of the Multi-Year Budget policy (Council Policy C03-036), the prior year approved budget can be revisited and adjusted for any unanticipated external factors of significant impact to adapt, respond or adjust the second-year budget to the current or changing environment if needed.

City Council reviewed the 2023 Adjusted Budget on November 28 and 29, 2022, and finalized their investment decisions with some of these significant changes:

- \$1.52 million increase in mill-rate Natural Gas costs due to increased rates;
- \$3.17 million increase in mill-rate Fuel costs due to anticipated rate increases of \$1.60 and \$1.70 (from the original \$1.23 and \$1.29) for gas and diesel respectively;
- \$2.40 million in mill-rate inflationary impacts;
- Affordable Housing Operating Contribution; Expense increase of \$100,000;
- SPCA New Shelter Services Support Grant; Expense increase of \$95,000;
- Return on Investment (ROI) increase; Revenue increase of \$500,000;
- Deferral of the Phased-in Aspen Ridge Transit Service; Expense decrease of \$83,600;
- Special Events Operating Contribution, Expense decrease of \$68,700;

Upon the conclusion of the 2023 Adjusted Budget Deliberations on November 28 and 29, 2022; the 2023 property tax was approved at 3.93% (from 3.53% as proposed on December 1, 2021 as part of the 2022/2023 Multi-Year Business Plan and Budget).

As required by *The Cities Act*, the City must pass a balanced operating budget each year.

Legislation mandates that the City cannot budget for an operating surplus or deficit unlike federal and provincial governments. Each year, the City must collect the necessary amount of property tax required to balance the budget after applying all other revenue sources.

If a revenue gap exists, then the property tax increase fills this gap as shown below.



The table below represents a summary of the City's total gross operating and capital expenditure budgets for all entities of the City including Utilities, Saskatoon Land and the Saskatoon Public Library (SPL).

2023 Adjusted Operating & Capital Expenditure Budget

City Section	2022 Budget	2023 - original	2023 - adjusted
OPERATING			
Civic	560,134,200	576,259,000	585,549,000
Land	6,758,800	7,070,600	7,070,600
Utilities	378,049,700	391,085,800	399,266,100
SPL	29,792,600	31,248,000	31,476,800
Total City Operating Budget	974,735,300	1,005,663,400	1,023,362,800
CAPITAL			
Civic	127,840,000	146,106,000	150,967,000
Land	51,482,000	46,901,000	79,641,000
Utilities	107,062,000	108,334,000	108,534,000
SPL	100,000	100,000	100,000
Total City Capital Budget	286,484,000	301,441,000	339,242,000
TOTAL CITY BUDGET	1,261,219,300	1,307,104,400	1,362,604,800

The table below represents a summary of the City's overall gross operating revenue and expenditure budgets. This table depicts the City's balanced budget represented by the Net Budget column balancing to zero.

2023 Adjusted Gross Operating Budget

City Section	2023 - Original			2023 - Adjusted		
	Gross Revenues	Gross Expenditures	Net Budget	Gross Revenues	Gross Expenditures	Net Budget
OPERATING						
Civic	(576,259,000)	576,259,000	-	(585,549,300)	585,549,300	-
Land	(7,070,600)	7,070,600	-	(7,070,600)	7,070,600	-
Utilities	(391,085,800)	391,085,800	-	(399,266,100)	399,266,100	-
SPL	(31,248,000)	31,248,000	-	(31,476,800)	31,476,800	-
Total City Operating Budget	(1,005,663,400)	1,005,663,400	-	(1,023,362,800)	1,023,362,800	-

The 2023 Approved Operating Budget includes total operating expenditures (excluding Utilities and the SPL) of \$592.6 million, an increase of \$9.3 million, or 1.6%, over the 2023 Original Operating Budget.

2023 Approved Balanced Budget Equation:

	Operating Expense Increase	-	Operating Revenue Increase	=	Total Revenue Gap (Amount covered by the Property Levy)	Property Tax % (to fill the Revenue Gap)
2023 Original	\$16.4 Million		\$6.5 Million		\$9.9 Million	3.53%
2023 Approved	\$25.7 Million		\$14.8 Million		\$10.9 Million	3.93%

To help pay for the City's day-to-day operations and to ensure the budget is balanced, the Approved Operating Budget has increased the municipal property tax to 3.93% from originally proposed 3.53% (excluding Utilities and SPL).

The Approved property tax increase for 2023 will generate an additional \$10.9 million, an increase of \$1.0 million from Original \$9.9 million for the City's Operating Budget.

Property Tax in 2023

A homeowner who owns a single-family detached home with an assessed value of \$344,000 will see their municipal property taxes change by the approximate amounts shown below.

Mun Prop Tax	2022 Approved	2023 Original	2023 Adjusted
Increase Per Average Household \$344,000 Assessment	Total City Services 3.86%	Total City Services 3.53%	Total City Services 3.93%
Approximate Total Increase (\$ per year)	\$74.04	\$70.43	\$78.34
Approximate Total Increase (\$per month)	\$6.17	\$5.87	\$6.53

2023 Distribution of Municipal Tax to Civic Services

For every \$100 in municipal tax, the top three Civic Services that account for more than 50% of where the municipal tax is spent includes:

- Saskatoon Police Service at \$23.29
- Transportation Services at \$17.37, and
- Saskatoon Fire at \$11.54

APPROVED DISTRIBUTION OF MUNICIPAL TAX TO CIVIC SERVICES IN 2023

2023
Approved Budget

Every \$100 of municipal property tax is shared between the civic services shown in this chart.



(1) Includes Urban Forestry and Urban Biological Services

(2) Includes Street Lighting, Animal Services, Cemeteries, Facilities and Fleet

(3) Includes provisions for current and future servicing

(4) Includes the Offices of the City Manager, City Clerk, City Solicitor, Finance, Revenue, Assessment & Taxation, Information Technology, Human Resources, General Administration, Legislative, and Service Saskatoon

(5) Includes Access Transit

(6) Includes Bridges, Subways, Overpasses, Engineering, Impound Lot, Parking, Road Maintenance, Snow & Ice Management, Street Cleaning & Sweeping, and Transportation Services

 **City of
Saskatoon**

Aligning the City's Budget to Accrual-Based Reporting

The City strives to ensure the budgeting process is a transparent process, that is integrated into operations with a clear link to the Strategic Plan. The City's budget documents tie together these priority areas, the City's financial structure, financial policies and summarized financial information. To achieve this robust and transparent reporting the City's budgets are prepared using a modified-accrual basis which illustrates the economic impacts of the financial policies by showing citizens' cash inflows as well as outflows. The modified-accrual basis accounts for some accruals for expenditures incurred during the fiscal year but paid out after year-end as well as accounts for transfers to reserves for the future and debt principal payments but does not include such non-cash expenditures such as amortization of tangible capital assets, post-employment benefits and solid waste landfill closure and post-closure expenditures.

In accordance with the Public Sector Accounting Standards (PSAS), the City's financial statements must be prepared using full-accrual basis which includes these non-cash expenditures. The City's annual report reflects this requirement with a PSAS prepared consolidated financial statement that is compared to a PSAS budget. However, budgets are not required to use full-accrual accounting and the City uses a balanced modified-accrual basis for its budgeting process, budget document and subsequent setting of property tax rates to ensure:

1. that citizens are not overcharged in property taxes for expenditures that are not cash related;
2. that funds are available in reserves when required to minimize the use of debt for large capital projects; and
3. that there are not large swings in property tax rates for these large projects as funds were not phased-in appropriately.

To contrast the impact of the non-cash adjustments that would be included if preparing the annual budgets using the PSAS full accrual basis, the following table shows the net surplus from these non-cash adjustments. The net surplus is mainly due to the City's investment in its tangible capital expenditures which are capitalized under PSAS. This is for information only and does not impact the balanced budget as presented in this document.

Budget to PSAS Accrual Reconciliation ('000)	2023 - Adjusted
Budgeted Expenditures	\$1,023,362.8
PSAS Adjustments:	
Estimated Amortization	151,455.8
Estimated Change in Employment Liabilities	39,649.9
Estimated Change in Liability for Contaminated Sites	9,100.4
Estimated Change in Landfill Closure Liability	13,549.8
Deduct Transfer to Reserves	(186,047.1)
Deduct Debt Principal Payments	(22,190.7)
Intercompany and Consolidation of Controlled Corporations	23,635.7
PSAS Gross Expenditures	\$1,052,516.6
Budgeted Revenue	\$1,023,362.8
PSAS Adjustments:	
Add Contributed Assets	23,417.1
Add Estimated Capital Government Transfers	88,803.0
Add Capital Contribution from Developers	64,205.3
Intercompany and Consolidation of Controlled Corporations	(16,419.7)
PSAS Gross Revenues	\$1,183,368.5
Budgeted PSAS Surplus	\$130,851.9

City of Saskatoon

2023 APPROVED OPERATING BUDGET

(ADJUSTMENTS DOCUMENT)

APPROVED BY CITY COUNCIL
NOVEMBER 29, 2022

This section of the document contains a summary of the change details for the 2023 Approved Adjusted Operating Budget.

Notes:

- 1) *All figures presented in the 2023 Approved Operating Budget are presented in thousands (000's), unless otherwise noted.*

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjusted
Revenue						
Policing	\$(11,977.7)	\$(10,779.0)	\$(11,491.6)	\$(11,656.4)	\$(12,679.6)	\$(1,023.2)
Total Revenue	(11,977.7)	(10,779.0)	(11,491.6)	(11,656.4)	(12,679.6)	(1,023.2)
Gross Expenses						
Policing	115,324.7	114,990.1	119,710.7	124,620.5	126,403.7	1,783.2
Total Expenses	115,324.7	114,990.1	119,710.7	124,620.5	126,403.7	1,783.2
Tax Support	\$103,347.0	\$104,211.1	\$108,219.1	\$112,964.1	\$113,724.1	\$760.0

Summary of 2023 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs)	706.3	714.3	725.3	11.0

2023 Adjusted Operating Budget:

Council-Directed Changes:

There were no Council directed changes from the 2023 adjusted budget process.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

During Budget Deliberations on Nov 28-30, 2022, the Saskatoon Police Service (SPS) presented a 2023 adjustment to the 2023 original budget for an additional \$1,023.2 in revenues and \$1,783.2 in expenditures for a net budget increase of \$760.0.

Revenues included additional Provincial revenue of \$1,023.2 to fund the Internet Child Exploitation Program (ICE), Saskatchewan Trafficking Response Team (STRT), and other provincial position expenses.

Expenditures included the increase of \$1,783.2 due to compensation expense for the two provincial programs (three Constables for ICE, and one Staff Sergeant and one Admin Assistant position for STRT) as well as for the Alternative Response Officer Program (for six ARP Special Constables) for a total of \$1,373.0, plus inflationary pressures from fuel and natural gas of \$410.2.

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Policing	\$3,669.0	\$3,468.0	\$4,078.0	\$4,953.0	\$2,814.0
Total	\$3,669.0	\$3,468.0	\$4,078.0	\$4,953.0	\$2,814.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P1389: Police-Notebook Replacement (In-Car)	\$-	\$-	\$-	\$-	\$72.0
P2119: Police-Radio Replacement	111.0	111.0	-	1,427.0	354.0
P2389: Police-Fleet Additions	214.0	214.0	\$107.0	107.0	107.0
P2489: Police-Furniture Replacement	70.0	70.0	55.0	55.0	55.0
P2497: Police-Equipment Replacement	685.0	660.0	1,391.0	835.0	578.0
P2498: Police-Equipment Expansion	-	-	-	-	-
P2499: Police-Technology Replacement	1,814.0	2,021.0	1,425.0	1,127.0	1,115.0
P2610: Police-Technology Expansion	725.0	342.0	696.0	699.0	250.0
P2618: Police-Facility Renovation	50.0	50.0	30.0	-	80.0
P2618: Police-HQ Security Camera Replacement	-	-	254.0	-	-
P2619: Police-Aircraft Equipment Replacement	-	-	120.0	703.0	120.0
Radio -CRT	-	-	-	-	83.0
Total	\$3,669.0	\$3,468.0	\$4,078.0	\$4,953.0	\$2,814.0

2023 Adjusted Capital Budget:

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

During Budget Deliberations on Nov 28-30, 2022, the SPS presented a 2023 adjustment to the 2023 original capital budget for a reduction of \$201.0 per the Funded Capital Investments Table above.

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Emergency Management	\$(60.1)	\$(67.5)	\$(67.5)	\$(67.5)	\$(67.5)	\$-
Fire Services	(1,050.9)	(1,202.4)	(1,202.4)	(1,202.4)	(1,202.4)	-
Total Revenue	(1,111.0)	(1,269.9)	(1,269.9)	(1,269.9)	(1,269.9)	-
Gross Expenses						
Emergency Management	1,408.2	1,247.5	1,463.8	1,574.0	1,574.0	-
Fire Services	53,650.2	53,473.6	54,491.9	55,939.8	56,047.6	107.8
Total Expenses	55,058.4	54,721.1	55,955.7	57,513.8	57,621.6	107.8
Tax Support	\$53,947.4	\$53,451.2	\$54,685.8	\$56,243.9	\$56,351.7	\$107.8

Summary of 2023 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs)		352.0	355.0	0.0

2023 Adjusted Operating Budget:

Council-Directed Changes:

The fuel rates in the Original 2023 budget were \$1.23/L and \$1.29/L for gasoline and diesel, respectively. During budget deliberations on November 28-30, 2022, fuel rates were adjusted to \$1.60/L and \$1.70/L for gas and diesel, respectively. The net result of the fuel rate change was \$65.3 increase in expenditures for the Saskatoon Fire Business Line.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

There were no adjusted revenue impacts associated with this Business Line.

Saskatoon Fire Business Line expenditures increased by \$42.5 due to an increase in natural gas rates.

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Fire Services	\$4,100.0	\$4,400.0	\$1,435.0	\$1,940.0	\$2,515.0
Total	\$4,100.0	\$4,400.0	\$1,435.0	\$1,940.0	\$2,515.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P0582: Fire-Equipment & Small Vehicle Replacement	\$1,695.0	\$1,695.0	\$425.0	\$405.0	\$305.0
P2379: Fire-Major Apparatus Replacement	900.0	1,200.0	670.0	1,200.0	1,870.0
P2504: Fire-New Equipment	100.0	100.0	100.0	100.0	100.0
P2509: Fire-Uniforms	255.0	255.0	240.0	235.0	240.0
P.10028: Fire – Comm Cntr: Next-Gen Design & Cons	1,150.0	1,150.0	-	-	-
Total	\$4,100.0	\$4,400.0	\$1,435.0	\$1,940.0	\$2,515.0

2023 Adjusted Capital Budget:

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

The \$300.0 increase in budget to **P.02379 Fire-Major Apparatus Replacement** is for the replacement of the Fire Apparatus and has been increased to account for inflationary pressures of 20% on the cost of a Fire Apparatus.

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Library Property Levy	\$(27,448.2)	\$(27,525.1)	\$(28,976.1)	\$(30,431.5)	\$(30,660.3)	\$(228.8)
Public Library	(1,156.0)	(941.5)	(816.5)	(816.5)	(816.5)	-
Total Revenue	(28,604.2)	(28,466.6)	(29,792.6)	(31,248.0)	(31,476.8)	(228.8)
Gross Expenses						
Library Property Levy	75.2	-	-	-	-	-
Public Library	28,529.0	28,466.6	29,792.6	31,248.0	31,476.8	228.8
Total Expenses	\$28,604.2	\$28,466.6	\$29,792.6	\$31,248.0	\$31,476.8	\$228.8
Tax Support	-	-	-	-	-	-

Summary of 2023 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs) (FTEs)	206.8	206.8	209.8	3.0

2023 Adjusted Operating Budget:

Council-Directed Changes:

There were no Council-Directed changes resulting from the 2023 adjusted operating budget process.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

During Budget Deliberations on Nov 28-30, 2022, the Saskatoon Public Library (SPL) presented an adjustment to the 2023 original budget for an additional \$228.8 in expenditures, a \$304.7 reduction in revenues, plus a property tax revenue increase of \$533.5, resulting in a balanced budget.

- Expenditure increases of \$228.8 included \$207.3 for additional security, and \$21.5 for the Saskatoon Public Library's portion of the increase in Natural Gas rates.
- Revenues included a combined decrease in supplemental property levy and assessment growth of \$304.7; offset by a property tax levy revenue increase of \$533.5.
- As a result, the 2023 approved property tax increase changed from 3.78% (original) to 5.67% (adjusted).

SASKATOON PUBLIC LIBRARY

City of Saskatoon

Operating & Capital Budget
2023 Approved Adjustments

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Public Library	\$100.0	\$100.0	\$100.0	\$100.0	\$100.0
Total	\$100.0	\$100.0	\$100.0	\$100.0	\$100.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P0838: Library-Equipment Replacement	\$100.0	\$100.0	\$100.0	\$100.0	\$100.0
Total	\$100.0	\$100.0	\$100.0	\$100.0	\$100.0

2023 Adjusted Capital Budget:

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

There were no Unanticipated External or other significant factors regarding capital projects.

ARTS, CULTURE & EVENTS VENUES

City of Saskatoon

Operating & Capital Budget
2023 Approved Adjustments

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Remai Modern	\$-	\$-	\$-	\$-	\$-	\$-
SaskTel Centre	-	-	-	-	-	-
TCU Place	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-
Gross Expenses						
Remai Modern	6,379.7	6,379.7	6,872.2	7,173.1	7,299.1	126.0
SaskTel Centre	645.0	560.0	560.0	560.0	560.0	-
TCU Place	1,757.7	1,757.9	1,817.8	1,838.3	1,838.3	-
Total Expenses	8,782.4	8,697.6	9,250.0	9,571.4	9,697.4	126.0
Tax Support	\$8,782.4	\$8,697.6	\$9,250.0	\$9,571.4	\$9,697.4	\$126.0

Summary of 2023 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs) (FTEs)	164.41	165.41	168.41	3.0

2023 Adjusted Operating Budget:

Council-Directed Changes:

There were no Council directed changes resulting from the 2023 Adjusted Operating Budget process.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

There were no adjusted revenue impacts associated with this Business Line. The Remai Modern Business Line expenditures increased by \$1,520.0 of which \$126.0 is due to an increase in natural gas rates.

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Rimai Modern	\$-	\$-	\$-	\$-	\$-
SaskTel Centre	-	-	-	-	-
TCU Place	-	-	-	-	-
Total	\$-	\$-	\$-	\$-	\$-

Detailed Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Total	\$-	\$-	\$-	\$-	\$-

2023 Adjusted Capital Budget:

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

There were no Unanticipated External or other significant factors regarding capital projects.

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Sustainability	\$-	\$-	\$-	\$-	\$	\$-
Urban Biological Services	-	(2.0)	(2.0)	(2.0)	(2.0)	-
Urban Forestry	-	-	-	-	-	-
Waste Handling Service	(7,382.7)	(7,495.8)	(7,714.8)	(7,714.8)	(7,714.8)	-
Waste Reduction	(248.2)	(261.1)	(231.1)	(65.5)	(65.5)	-
Total Revenue	(7,630.9)	(7,758.9)	(7,947.9)	(7,782.3)	(7,782.3)	-
Gross Expenses						
Sustainability	1,785.8	1,647.5	2,011.3	2,431.5	2,431.5	-
Urban Biological Services	899.1	1,097.4	1,086.3	1,099.8	1,107.1	7.3
Urban Forestry	4,029.2	4,034.3	4,135.3	4,280.4	4,303.7	23.3
Waste Handling Service	17,977.3	18,814.9	18,882.5	16,655.4	16,827.9	172.5
Waste Reduction	817.4	815.2	929.6	935.7	943.0	7.3
Total Expenses	25,508.8	26,409.3	27,045.0	25,402.8	25,613.2	210.4
Tax Support	\$17,877.9	\$18,650.4	\$19,097.1	\$17,620.5	\$17,830.9	\$210.4

Summary of 2023 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs)	116.21	113.01	113.01	-

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2023 Adjusted Operating Budget:

Council-Directed Changes:

The fuel rates in the Original 2023 budget were \$1.23/L/L and \$1.29/L for gasoline and diesel, respectively. During budget deliberations on November 28-30, 2022, fuel rates were adjusted to \$1.60/L and \$1.70/L for gas and diesel, respectively. The net result of the fuel rate change was a \$196.5 increase in expenditures for the Environmental Health Business Line.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

There were no adjusted revenue impacts associated with this Business Line. Environmental Health Business Line expenditures increased by \$13.9 due to an increase in natural gas rates.

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Sustainability	\$2,673.0	\$8,490.0	\$-	\$-	\$-
Waste Handling Service	3,695.0	4,820.0	4,288.0	1,016.0	1,416.0
Waste Reduction	-	1,356.0	-	-	-
Total	\$6,368.0	\$8,849.0	\$4,288.0	\$1,016.0	\$1,416.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P03001: Energy Assistance Program	\$75.0	\$75.0	\$-	\$-	\$-
P1475: Auto'd Garbage Container Replacement	545.0	545.0	916.0	916.0	916.0
P1964: Waste Reduction Initiatives	220.0	504.0	-	-	-
P2051: Landfill Optimization	3,000	4,125.0	3,372.0	100.0	500.0
P2390: Green Infrastructure Strategy	405.0	405.0	-	-	-
P2599: Curbside Organics Program	-	1,356	-	-	-

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P2648: Sustainability Support for Triple Bottom Line	-	100.0	-	-	-
P2650: Integrated Solar/Renewable Energy Strategy	100.0	-	-	-	-
P10013: Sustainable Food	60.0	60.0	-	-	-
P10015: Ev Adoption Roadmap	175.0	175.0	-	-	-
P10016: Solid Waste Reduction & Diversion	560.0	276.0	-	-	-
P10017: Emergency Waste Strategy	80.0	80.0	-	-	-
P10019: Multi-Unit Organics	378.0	378.0	-	-	-
P10031: Deep Energy Civic Bldg Retrofits	160.0	160.0	-	-	-
P10033: ICI Energy Efficiency and Generation	0	100.0	-	-	-
P10034: Integrated Civic Energy Management Program	290.0	290.0	-	-	-
P10035: Residential Energy Efficiency Generation	250.0	150.0	-	-	-
P10050: Assisted Collections Program Development	70.0	70.0	-	-	-
Total	6,368.0	8,849.0	4,288.0	1,016.0	1,416.0
Unfunded	\$-	\$-	\$26,325.0	\$15,270.0	\$30,620.0

2023 Adjusted Capital Budget:

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

P.02051 Landfill Optimization increase is for commissioning costs of \$1,125.0 for the City's new waste diversion and recycling facility (Recovery Park) needed to set up the site and launch operations, as well as costs for diversion contracts.

P.02599 Curbside Organics increase is \$1,356.0 needed to facilitate the implementation of the new curbside organic's utility and variable garbage utility in 2023 and 2024 respectively.

P.02648 Sustainability Support for Triple Bottom Line includes an increased reallocation of \$100.0 from P.02650 to support the Equity Toolkit, improve and enhance to the TBL tools and training and centralize and optimize the City's sustainable procurement practices.

P.02650 Renewable Energy Strategy includes a reallocation of funds to P.02648 to support the Triple Bottom Line Project.

P.01964 Waste Strategy Implementation increase of \$284.4 is for the implementation of ICI compliance and education work relating to the recycling and organics diversion in the ICI sector with a focus on customer service, education, bylaw compliance, bylaw exemptions, as well as data and continuous improvement.

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P.10016 Solid Waste Reduction & Diversion Plan includes the reallocation of \$275.6 to P.01964 to support the implementation of Waste Strategy Implementation Project.

P.10033 ICI Energy Efficiency and Generation increase of \$100.0 includes Industrial, Commercial and Institutional Energy Efficiency program research and design, also includes a one-year pilot program which may include education and networking opportunities, incentives, and potential financing for energy efficiency and renewable energy.

P.10035 Residential Energy Efficiency Generation includes a reallocation of funds to P.10033 to support the research and design of the one-year pilot program.

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Saskatoon Light & Power	\$(174,888.3)	\$(169,048.2)	\$(172,358.1)	\$(173,951.1)	\$(182,080.9)	\$(8,129.8)
Storm Water Management	(11,961.6)	(11,756.0)	(13,794.9)	(13,932.7)	(13,932.7)	-
Waste Services Utility	(12,433.6)	(11,995.2)	(12,414.4)	(17,694.4)	(17,744.9)	(50.5)
Wastewater Utility	(81,720.3)	(78,788.5)	(79,885.2)	(82,246.0)	(82,246.0)	-
Water Utility	(101,715.4)	(96,721.6)	(99,597.1)	(103,261.6)	(103,261.6)	-
Total Revenue	(382,719.2)	(368,309.5)	(378,049.7)	(391,085.8)	(399,266.1)	(8,180.3)
Gross Expenses						
Saskatoon Light & Power	174,888.3	169,048.2	172,358.1	173,951.1	182,080.9	8,129.8
Storm Water Management	11,961.6	11,756.0	13,794.9	13,932.7	13,932.7	-
Waste Services Utility	12,433.6	11,995.2	12,414.4	17,694.4	17,744.9	50.5
Wastewater Utility	81,720.3	78,788.5	79,885.2	82,246.0	82,246.0	-
Water Utility	101,715.4	96,721.3	99,597.1	103,261.6	103,261.6	-
Total Expenses	\$382,719.2	\$368,309.5	\$378,049.7	\$391,085.8	\$399,266.1	\$8,180.3
Tax Support	\$-	\$-	\$-	\$-	\$-	\$-

Summary of 2023 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs)	382.3	410.4	410.4	0.0

2023 Adjusted Operating Budget:

Council-Directed Changes:

The fuel rates in the Original 2023 budget were \$1.23/L/L and \$1.29/L for gasoline and diesel, respectively. During budget deliberations on November 28-30, 2022, fuel rates were adjusted to \$1.60/L and \$1.70/L for gas and diesel, respectively. The net result of the fuel rate change was a \$424.2 increase in expenditures for the Utilities Business Line.

The second Council directed change for Utilities from the 2023 adjusted operating budget process was that the Saskatoon Light & Power Return on Investment decrease in 2023 of \$500,000 be deferred. In order to balance the utility, this amount was fully offset by a transfer to Reserve expense, resulting in no mill rate impact.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

Utilities Business Line expenditures increased by \$54.1 due to increase in natural gas rates.

Revenues increased by \$8.1 million due to purchased power rate increases (within the Saskatoon Light & Power Service Line). This was offset by an equivalent increase in expenses relating to natural gas rate increases, transfers to capital reserves, and CBA rate changes to salary and payroll costs. In addition, a \$2.0 million increase in Waste Services Utility is planned from increased rates in Multi Unit Recycling operations due to a change in the Multi-Material Stewardship Western (MMSW) payment model/rate structure. This has been offset by a \$2.0 million reduction in anticipated revenue from Curbside Organics due to billing starting 4 months into the year. All Revenue and Expenditure Impacts are mitigated by transfers to capital reserves resulting in a net \$0.0 mill rate impact to this Business Line.

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Saskatoon Light & Power	\$16,614.0	\$16,814.0	\$13,260.0	\$14,530.0	\$12,665.0
Storm Water Management	15,026.0	15,026.0	10,764.0	14,441.0	11,220.0
Wastewater Utility	24,697.0	24,697.0	22,982.0	16,362.0	29,405.0
Water Utility	51,997.0	51,997.0	49,622.0	57,190.0	58,067.0
Total	\$108,334.0	\$108,534.0	\$96,628.0	\$102,523.0	\$111,357.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P0687: WW – Asset Replacement	\$2,795.0	\$2,795.0	\$745.0	\$1,341.0	\$2,588.0
P0720: SL&P – Capacitor Installations	100.0	100.0	-	-	-
P0724: SL&P - Revenue Meter – New & Replacement	300.0	300.0	300.0	300.0	300.0
P0736: SL&P - Customer Upgrades & Extensions	2,360.0	2,360.0	2,450.0	2,450.0	2,450.0

UTILITIES

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P0812: SL&P – Geographic Information System Gis	100.0	100.0	100.0	-	-
P0825: SL&P - Street Light Upgrades	20.0	20.0	70.0	70.0	70.0
P1016: SL&P – Neighbourhood Street Light Upgrds	-	-	125.0	125.0	-
P1018: SL&P – Monitoring System Upgrade (Scada)	30.0	30.0	-	150.0	150.0
P1054: WTR – Asset Replacement	2,476.0	2,476.0	2,331.0	1,338.0	589.0
P1174: SL&P - Street Lights – Land Development	1,434.0	1,434.0	-	-	-
P1243: WW – Lift Station Upgrades	1,515.0	1,515.0	1,530.0	1,545.0	1,576.0
P1255: SL&P - Distribution - Equipment Upgrade	250.0	250.0	250.0	250.0	250.0
P1256: SL&P – Substation Upgrades	400.0	400.0	200.0	2,500.0	-
P1257: SL&P – Security Improvements	-	-	50.0	50.0	50.0
P1269: SL&P - North Downtown Development	-	-	220.0	220.0	220.0
P1272: SL&P - Buildings & Grounds	500.0	500.0	350.0	350.0	350.0
P1281: SL&P - Sustain Power Generation Options	-	-	200.0	200.0	200.0
P1282: SL&P - Street Lights - Mitigation	745.0	745.0	875.0	875.0	775.0
P1286: SL&P - Elec Sys Planning Studies	-	-	100.0	100.0	100.0
P1295: SL&P - Network – Major Assets	500.0	500.0	410.0	50.0	-
P1296: SL&P - Network – Civil Infrastructure	500.0	700.0	610.0	300.0	100.0
P1297: SL&P - Network – Primary Lines	-	-	800.0	200.0	800.0
P1298: SL&P - Network – Secondary Lines	230.0	230.0	-	60.0	-
P1299: SL&P - Network - Protection & Control	520.0	520.0	260.0	260.0	260.0
P1301: SL&P – Substation Communication Upgrade	80.0	80.0	200.0	80.0	200.0
P1305: SL&P – Feeder Upgrade/Replacement	2,600.0	2,600.0	2,625.0	2,625.0	2,625.0
P1308: SL&P - 15 Kv Conv – Intermed Substations	2,900.0	2,900.0	2,400.0	2,400.0	3,200.0
P1310: SL&P - Utility - Research & Development	165.0	165.0	165.0	165.0	165.0
P1316: SL&P – Transmis Pole/Structure Upgrades	-	-	100.0	150.0	-
P1326: SL&P – Substation Monitoring Sys Upgrade	100.0	100.0	50.0	100.0	50.0
P1329: SL&P - Substation Relay Upgrades	-	-	150.0	150.0	150.0
P1350: SL&P - Substation Building & Ground Reno	50.0	50.0	50.0	50.0	50.0
P1353: SL&P - Equipment Upgrade & Replacement	2,330.0	2,330.0	150.0	300.0	150.0
P1493: East Riverbank Stabilization	238.0	238.0	242.0	248.0	253.0
P1615: WTR – Water Distribution	21,334.0	21,334.0	21,866.0	22,414.0	22,974.0
P1616: WW – Waste Water Collection	6,382.0	6,382.0	6,541.0	6,705.0	6,872.0
P1617: WTR – Primary Water Mains	2,298.0	2,298.0	2,354.0	2,412.0	2,473.0
P1618: WW - Sanitary Sewer Trunks	1,380.0	1,380.0	1,415.0	1,449.0	1,484.0
P1619: Storm Sewer Trunk & Collection	14,070.0	14,070.0	9,747.0	13,356.0	10,062.0
P1621: Storm Sewer Pond Preservation	718.0	718.0	775.0	837.0	905.0
P1955: Utility Solar Scale Enrgy Implementation	400.0	400.0	-	-	-

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P2197: WTR - Water & Energy Conservation Initiatives	190.0	190.0	190.0	190.0	190.0
P2214: WTR – Water System Assessment	-	-	-	206.0	-
P2230: WW-Infrastructure Upgrades	2,525.0	2,525.0	2,550.0	2,576.0	2,627.0
P2263: WTR-Watershed Mgmt & Assessment Program	260.0	260.0	260.0	260.0	260.0
P2274: WW – Liq. Handling Train Facilities Upgd	-	-	-	-	7,223.0
P2278: WTR – Sand Separator Building	-	-	-	-	1,051.0
P2287: WTR – 42nd St Reservoir Generator & Pump	2,020.0	2,020.0	-	-	-
P2554: WW – Scada Upgrade	-	-	-	2,061.0	-
P2561: WTR -Infrastructure Upgrades	5,050.0	5,050.0	5,101.0	5,152.0	5,255.0
P2572: WTR -Engineered Wtr Drawings	203.0	203.0	128.0	129.0	53.0
P2573: WTR – Roof Repair	303.0	303.0	-	-	-
P2580: WW – Digester Cleaning Facility	-	-	-	479.0	7,035.0
P2592: WW - N40 Forcemain	10,100.0	10,100.0	10,201.0	-	-
P2593: WTR – New Water Treatment Plant	404.0	404.0	-	-	-
P10003: WTR – Laboratory Upgrade & Expansion	51.0	51.0	51.0	52.0	-
P10004: Energy Management Program	51.0	51.0	51.0	52.0	-
P10005: WTR - Quality Management Program	202.0	202.0	204.0	206.0	-
P10006: WTR - Capital Development Expansion Plan	16,650.0	16,650.0	12,496.0	24,727.0	25,222.0
P10007: WTR - Raw Water Monitoring Program	505.0	505.0	4,590.0	52.0	-
P10008: WW – Cogeneration Study	-	-	-	206.0	-
Total	\$108,334.0	\$108,534.0	\$96,628.0	\$102,523.0	\$111,357.0

2023 Adjusted Capital Budget:

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

P.01296 Network Civil Infrastructure increased by \$200.0 relating to replacing a manhole that contains electrical infrastructure that is located in the roadway. This urgent replacement was required to ensure the safety of motor vehicles, pedestrians and the employees of SL&P. The manhole will be replaced in its entirety at its current location.

TRANSPORTATION

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2023 Approved Adjustments

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Access Transit	\$(1,121.6)	\$(1,089.8)	\$(1,059.2)	\$(1,084.1)	\$(1,084.1)	\$-
Bridges, Subways, Overpasses	-	-	-	-	-	-
Engineering	-	-	-	-	-	-
Impound Lot	(405.8)	(334.4)	(447.2)	(453.7)	(453.7)	
Parking	(3,988.4)	(5,259.7)	(5,778.6)	(6,729.5)	(6,129.5)	600.0
Road Maintenance	(1,582.9)	(278.6)	(1,065.6)	(1,065.6)	(1,065.6)	
Snow & Ice Management	(554.7)	(554.7)	(554.7)	(554.7)	(554.7)	
Street Cleaning & Sweeping	-	-	-	-	-	
Street Lighting	(37.7)	(30.8)	(30.8)	(30.8)	(30.8)	
Transit Operations	(8,200.7)	(8,950.9)	(9,408.7)	(10,659.9)	(11,050.9)	(391.0)
Transportation Services	(188.3)	(240.7)	(265.6)	(248.5)	(248.5)	
Total Revenue	(16,080.1)	(16,739.6)	(18,610.4)	(20,826.8)	(20,617.8)	209.0
Gross Expenses						
Access Transit	4,853.7	6,351.0	6,673.1	6,807.4	6,948.4	141.0
Bridges, Subways, Overpasses	8,241.7	8,328.2	8,401.5	8,466.7	8,469.6	2.9
Engineering	825.1	764.8	866.4	910.9	910.9	-
Impound Lot	394.2	439.2	447.2	453.7	453.7	-
Parking	3,441.5	4,161.2	4,221.5	4,256.8	4,284.7	27.9
Road Maintenance	47,912.2	47,050.0	48,439.4	49,847.5	50,174.3	326.8
Snow & Ice Management	16,461.1	14,297.1	14,629.5	14,920.0	15,390.8	470.8
Street Cleaning & Sweeping	4,515.9	4,624.4	4,702.7	4,772.8	5,010.7	237.9
Street Lighting	6,851.9	6,970.2	7,720.7	7,915.8	8,234.5	318.7
Transit Operations	44,094.4	46,476.0	48,674.6	49,709.8	51,648.0	1,938.2
Transportation Services	9,056.0	7,998.1	8,321.2	8,499.0	8,548.2	49.2
Total Expenses	146,647.7	147,460.2	153,097.8	156,560.4	160,073.8	3,513.4
Tax Support	\$130,567.6	\$130,720.6	\$134,487.4	\$135,733.6	\$139,456.0	\$3,722.4

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Summary of 202 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs)	648.5	654.8	658.8	4.0

2023 Adjusted Operating Budget:

Council-Directed Changes:

The fuel rates in the Original 2023 budget were \$1.23/L and \$1.29/L for gasoline and diesel, respectively. During budget deliberations on November 28-30, 2022, fuel rates were adjusted to \$1.60/L and \$1.70/L for gas and diesel, respectively. The net result of the fuel rate change was a \$2,799.9 increase in expenditures for the Transportation Business Line.

The expenditure for the transit phase-in for Aspen Ridge Service was deferred by \$83.6, with the remaining expenditure of \$83.6 being placed into the Transit Vehicle Replacement Reserve as it did not meet the threshold for service set by the Saskatoon Transit Service Standard.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

Transportation Business Line expenditures increased by \$119.6 due to increase in natural gas rates. In addition, the Street Lighting Service Line had increased expenditures of \$317.1 due to the 1.75% increase in power rates.

Four new FTE's (\$444.0) were also approved following the Auditor's report on Service Disruptions in Saskatoon Transit. Parking revenue was decreased by \$600.0 due to having a slower than expected recovery from the COVID-19 Pandemic resulting in lower budgeted revenues. The Saskatoon Transit recovery from the COVID-19 pandemic has been quicker than originally estimated resulting in \$391.0 additional budgeted revenue over the original 2023 Plan.

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Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Access Transit	\$350.0	\$350.0	\$361.0	\$372.0	\$383.0
Bridges, Subways, Overpasses	6,304.0	7,880.0	1,650.0	10,285.0	4,200.0
Parking	-	-	215.0	-	-
Road Maintenance	35,250.0	35,250.0	34,800.0	34,850.0	34,850.0
Snow & Ice Management	-	300.0	-	-	-
Transit Operations	47,558.0	47,558.0	71,465.0	77,029.0	51,334.0
Transportation Services	5,185.0	5,185.0	4,960.0	5,260.0	5,260.0
Total	\$94,647.0	\$96,523.0	\$113,451.0	\$127,796.0	\$96,027.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P0671: Auxiliary Veh/Equip	\$50.0	\$50.0	\$50.0	\$50.0	\$50.0
P0837: Lane Rehab & Drainage Improv	1,700.0	1,700.0	1,700.0	1,700.0	1,700.0
P0959: Upgrade Boundary Roads	400.0	400.0	400.0	400.0	400.0
P1194: Engine Overhaul	683.0	683.0	715.0	749.0	784.0
P1504: Neigh.Traffic Review Perm Installation	300.0	300.0	300.0	400.0	400.0
P1512: Neighbourhood Traffic Management	50.0	50.0	50.0	50.0	50.0
P1522: Traffic Noise Attenuation	50.0	50.0	50.0	50.0	50.0
P1526: Circle Dr Bridge Repair	4,824.0	6,400.0	-	-	-
P1527: University Bridge Rehab	-	-	-	485.0	2,000.0
P1551: Broadway Bridge Repairs	1,030.0	1,030.0	-	9,500.0	-
P1556: System Upgrades/Replacements	150.0	150.0	150.0	150.0	150.0
P1954: Environmental Sensor Stations	-	300.0	-	-	-
P2043: TC-Curb Replacement/Rehabilitation	200.0	200.0	200.0	200.0	200.0
P2095: Access Transit-Bus Replacements	350.0	350.0	361.0	372.0	383.0
P2097: Bus Seat Replacement	-	-	-	80.0	-
P2234: Walkway Management	50.0	50.0	50.0	50.0	50.0
P2265: Transportation Equipment Acquisitions	50.0	50.0	75.0	75.0	75.0
P2270: Paved Roads and Sidewalk Preservation	32,950.0	32,950.0	32,500.0	32,550.0	32,550.0
P2273: 108th St Over Circle Drive	-	-	-	-	750.0
P2288: Transportation Safety	1,050.0	1,050.0	950.0	1,150.0	1,150.0
P2289: Transportation Planning	300.0	300.0	250.0	250.0	250.0

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P2290: Traffic Control Systems	1,450.0	1,450.0	1,150.0	1,150.0	1,150.0
P2317: Transit Shelters/Benches	200.0	200.0	-	-	-
P2323: Ridership Growth Initiatives	100.0	100.0	100.0	100.0	100.0
P2328: Transit Implementation Plan	46,250.0	46,250.0	70,550.0	76,000.0	50,300.0
P2395: Circle Drive/14th St-NB	150.0	150.0	1,350.0	-	-
P2402: Hwy 16 Eastbound Over Hwy 11 Overpass	-	-	-	-	250.0
P2406: Minor Bridge Repairs	300.0	300.0	300.0	300.0	1,200.0
P2409: Traffic Operations & Management	660.0	660.0	660.0	660.0	660.0
P2429: License Plate Recognition System Expansion	-	-	115.0	-	-
P2468: Active Transportation Plan Implementation	1,075.0	1,075.0	1,275.0	1,275.0	1,275.0
P2589: Transit Technology Plan	275.0	275.0	50.0	50.0	100.0
P2643: Parking Asset Rehabilitation	-	-	100.0	-	-
Total	94,647.0	96,523.0	113,451.0	127,796.0	96,027.0
Unfunded	\$-	\$-	\$5,815.0	\$550.0	\$60,630.0

2023 Adjusted Capital Budget:

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

P.1526 Circle Drive North Bridge increased by \$1,576.0 and is required to meet the estimate determined from the predesign report, which includes contingency and site rental costs which was significantly higher than the original assumption due to increased material costs and procurement uncertainty.

P.1954 Environmental Sensor Stations increased \$300.0 and is required for the final purchase of equipment with the technological capabilities to allow winter material and resources to be used more effectively and allow operations to monitor the effectiveness of road treatments throughout the winter season.

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Attainable Housing	\$-	\$-	\$-	\$-	\$-	\$-
Building and Plumbing Permits and Standards	(6,899.8)	(5,624.4)	(7,496.1)	(7,687.4)	(7,687.4)	-
Business Improvement Districts	-	-	-	-	-	-
Bylaw Compliance	(79.1)	(91.7)	(102.6)	(102.6)	(102.6)	-
Development Review	(968.6)	(1,061.1)	(1,275.8)	(1,313.8)	(1,313.8)	-
Licenses and Permits	(1,401.2)	(1,266.0)	(1,440.9)	(1,440.9)	(1,440.9)	-
Long Range Planning	-	(0.9)	(0.9)	(0.9)	(0.9)	-
Neighbourhood Planning	-	-	-	-	-	-
Planning Project Services	-	-	-	-	-	-
Regional Planning	-	-	-	-	-	-
Research & Mapping	(2.2)	(37.3)	(27.3)	(27.3)	(27.3)	-
Urban Design	-	(2.4)	(2.4)	(2.4)	(2.4)	-
Total Revenue	(9,350.9)	(8,083.8)	(10,346.0)	(10,575.3)	(10,575.3)	-
Gross Expenses						
Attainable Housing	\$533.3	\$533.3	\$543.8	\$544.0	\$644.0	\$100.0
Building and Plumbing Permits and Standards	6,899.8	5,624.4	7,496.1	7,687.4	7,687.4	-
Business Improvement Districts	124.8	124.8	325.0	331.5	331.5	-
Bylaw Compliance	871.0	815.8	830.4	830.9	830.9	-
Development Review	1,965.2	1,753.2	2,036.5	2,075.0	2,075.0	-
Licenses and Permits	1,401.2	1,266.0	1,440.9	1,440.9	1,440.9	-
Long Range Planning	295.0	284.0	415.5	415.9	415.9	-
Neighbourhood Planning	732.1	800.9	1,322.0	1,332.0	1,332.0	-
Planning Project Services	206.9	182.9	690.4	685.2	685.2	-
Regional Planning	530.4	630.0	718.6	713.3	713.3	-
Research & Mapping	429.6	517.9	541.5	542.0	542.0	-

City of Saskatoon

Operating & Capital Budget 2023 Approved Adjustments

Urban Design	1,511.1	1,990.3	1,551.4	2,010.0	1,710.0	(300.0)
Total Expenses	15,500.4	14,523.5	17,912.1	18,608.1	18,408.1	(200.0)
Tax Support	\$6,149.5	\$6,439.7	\$7,566.1	\$8,032.8	\$7,832.8	\$(200.0)

Summary of 2023 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs)	135.8	135.8	135.8	0.0

2023 Adjusted Operating Budget:

Council-Directed Changes:

During Budget Deliberations on November 28-30, 2022, City Council resolved that \$100.0 in expenditures for a new mill rate contribution to the Attainable Housing Program be included in the budget.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

Included is a \$300.0 reduction in the transfer to the Streetscape Reserve, which is directly correlated to the \$600.0 reduction in Parking Revenue (within the Transportation Business Line).

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Attainable Housing	\$-	\$245.0	\$-	\$-	\$-
Long Range Planning	-	-	-	-	-
Neighbourhood Planning	200.0	200.0	50.0	50.0	50.0
Regional Planning	66.0	66.0	-	-	-
Urban Design	1,000.0	1,000.0	-	-	-
Total	\$1,266.0	\$1,511.0	\$50.0	\$50.0	\$50.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P2034: Lap Implementation	\$50.0	\$50.0	\$50.0	\$50.0	\$50.0
P2162: Urban Design - Bids	1,000.0	1,000.0	-	-	-
P2605: Regional Plan Implementation	66.0	66.0	-	-	-
P:10024: Industrial – Residential Interface Study	150.0	150.0	-	-	-
P.10053: Housing Strategy Development	-	245.0	-	-	-
Total	1,266.0	1,511.0	50.0	50.0	50.0
Unfunded	\$-	\$-	\$124.0	\$-	\$-

2023 Adjusted Capital Budget:

Council-Directed Changes:

During Budget Deliberations on November 28-30, 2022, City Council approved a new capital project for \$245.0 for the preparation of the new Housing Strategy within the Attainable Housing Service Line. This new project includes preparation of a Housing Needs Assessment for Saskatoon, undertaking community engagement activities and development of a proposed new housing strategy.

Unanticipated External/Other Significant Factors:

There were no Unanticipated External/Other Significant Factors relating to capital projects in this business line.

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Animal Services	\$(781.0)	\$(726.2)	\$(784.1)	\$(816.2)	\$(816.2)	\$-
Cemeteries	(1,777.1)	(1,531.3)	(1,551.7)	(1,594.8)	(1,594.8)	-
Community Development	(175.2)	(330.0)	(386.7)	(386.7)	(386.7)	-
Community Investments & Support	-	-	-	-	-	-
Total Revenue	(2,733.3)	(2,587.5)	(2,722.5)	(2,797.7)	(2,797.7)	-
Gross Expenses						
Animal Services	1,508.9	1,509.4	1,557.7	1,605.8	2,046.3	440.5
Cemeteries	1,777.1	1,559.2	1,604.9	1,622.3	1,622.8	0.5
Community Development	3,112.4	3,535.4	4,042.1	4,069.6	4,069.6	-
Community Investments & Support	12,409.7	11,947.3	12,866.3	14,079.8	13,848.4	(231.4)
Total Expenses	18,808.1	18,551.3	20,071.0	21,377.5	21,587.1	209.6
Tax Support	\$16,074.7	\$15,963.8	17,348.5	18,579.8	\$18,789.4	\$209.6

Summary of 2023 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs)	29.6	29.6	29.6	0.0

2023 Adjusted Operating Budget:

Council-Directed Changes:

During Budget Deliberations on November 28-30, 2022, City Council resolved to increase the funding for Shelter Services of \$95.0, through a one-time Shelter Services Support Grant (to be returned back to RCE in 2024). In addition, City Council resolved to reduce the expense for the contribution to the Special Events Reserve by \$68.7.

The fuel rates in the Original 2023 budget were \$1.23/L and \$1.29/L for gasoline and diesel, respectively. During budget deliberations on November 28-30, 2022, fuel rates were adjusted to \$1.60/L and \$1.70/L for gas and diesel, respectively. The net result of the fuel rate change was a \$1.6 increase in expenditures for the Community Support Business Line.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

There were no revenue impacts associated with this Business Line. Community Support Business Line expenditures decreased by \$1.1 due to change in natural gas rates.

The increase in expenses included an SPCA pound service expenditure increases of \$345.5 (\$177.8 was reallocated from Community Investments and Support grants), and Contractual services to SREDA of \$15.1.

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2024 Plan	2025 Plan
Community Investments & Supports	\$248.0	\$408.0	\$-	\$-	\$-
Total	\$248.0	\$408.0	\$-	\$-	\$-

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P2519: WinterCity YXE Implementation	\$60.0	\$60.0	\$-	\$-	\$-
P10026: Meewasin Trail Expansion/Upgrades	188.0	188.0	-	-	-
P10055: Heritage Program Updates	-	160.0	-	-	-
Total	\$248.0	\$408.0	\$-	\$-	\$-
Unfunded	\$-	\$-	\$188.0	\$188.0	\$188.0

2023 Adjusted Capital Budget:

Council-Directed Changes:

During Budget Deliberations on November 28-30, 2022, City Council resolved that \$100.0 be allocated from the Reserve for Capital Expenditures and \$60.0 be allocated from the Heritage Reserve for a total increase of \$160.0 to the Capital Project for Heritage Program Updates.

Unanticipated External/Other Significant Factors:

There were no Unanticipated External/Other Significant Factors relating to capital projects in this business line.

RECREATION AND CULTURE

City of Saskatoon

Operating & Capital Budget
2023 Approved Adjustments

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Albert Community Centre	\$(169.3)	\$(215.8)	\$(215.8)	\$(215.8)	\$(215.8)	\$-
Community Partnerships	(9.3)	(18.1)	(18.1)	(18.1)	(18.1)	-
Forestry Farm Park & Zoo	(1,059.0)	(929.6)	(1,328.4)	(1,371.3)	(1,371.3)	-
Golf Courses	(4,439.7)	(3,910.8)	(3,995.4)	(4,067.8)	(4,067.8)	-
Gordon Howe Campground	(592.0)	(459.9)	(589.2)	(589.2)	(589.2)	-
Indoor Rinks	(2,098.7)	(2,102.3)	(2,387.7)	(2,439.6)	(2,439.6)	-
Leisure Centres - Program	(2,372.3)	(3,873.2)	(6,667.9)	(6,832.3)	(5,765.3)	1,067.0
Leisure Centres - Rentals	(6,542.1)	(6,557.9)	(7,552.8)	(7,742.2)	(7,742.2)	-
Marketing Services	-	-	-	-	-	-
Marr Residence	-	(0.5)	(0.5)	(0.5)	(0.5)	-
Nutrien Playland	(380.5)	(363.2)	(630.3)	(690.5)	(690.5)	-
Outdoor Pools	(262.2)	(371.9)	(469.2)	(488.9)	(488.9)	-
Outdoor Sport Fields	(611.3)	(611.7)	(759.6)	(760.0)	(760.0)	-
Parks Maintenance & Design	(155.1)	(146.1)	(146.1)	(146.1)	(146.1)	-
Playground & Recreation Areas	-	-	-	-	-	-
Program Research & Design	-	-	-	-	-	-
River Landing	(621.0)	(724.4)	(946.1)	(946.1)	(946.1)	-
Spectator Ballfields	-	-	-	-	-	-
Targeted Programming	(22.4)	(10.4)	(10.4)	(10.4)	(10.4)	-
Total Revenue	(19,334.9)	(20,295.8)	(25,717.5)	(26,318.8)	(25,251.8)	1,067.0
Gross Expenses						
Albert Community Centre	203.8	273.1	276.5	277.6	298.9	21.3
Community Partnerships	762.4	764.7	892.4	1,144.8	1,144.8	-

RECREATION AND CULTURE

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Forestry Farm Park & Zoo	2,993.6	2,926.8	3,039.6	3,083.1	3,142.8	59.7
Golf Courses	4,439.7	3,910.8	3,995.4	4,067.8	4,067.8	-
Gordon Howe Campground	592.0	459.9	589.2	589.2	589.2	-
Indoor Rinks	2,820.8	2,713.9	2,750.9	2,777.2	2,890.1	112.9
Leisure Centres - Program	11,886.7	12,239.1	12,760.0	12,891.3	12,891.3	-
Leisure Centres - Rentals	10,673.0	10,968.6	11,259.3	11,377.7	11,839.7	462.0
Marketing Services	380.0	449.4	466.3	494.0	494.0	-
Marr Residence	16.8	22.7	22.8	22.8	22.9	0.1
Nutrien Playland	471.3	537.4	630.3	690.5	690.5	-
Outdoor Pools	1,079.7	1,456.8	1,465.3	1,481.3	1,544.7	63.4
Outdoor Sport Fields	1,338.2	1,533.5	1,601.1	1,643.8	1,644.0	0.2
Parks Maintenance & Design	16,427.2	17,132.2	17,474.7	17,926.6	18,013.5	86.9
Playground & Recreation Areas	1,021.6	1,048.5	1,064.0	1,074.5	1,074.8	0.3
Program Research & Design	199.6	247.7	251.9	252.1	252.1	-
River Landing	621.0	943.3	946.1	946.1	946.1	-
Spectator Ballfields	162.0	171.6	159.2	160.7	160.7	-
Targeted Programming	519.9	629.0	631.5	632.5	633.1	0.6
Total Expenses	56,609.3	58,429.0	60,276.5	61,533.6	62,341.0	807.4
Tax Support	\$37,274.4	\$38,133.2	\$34,559.0	\$35,214.8	\$37,089.2	\$1,874.4

Summary of 2023 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs)	346.6	349.0	349.0	0.0

RECREATION AND CULTURE

City of Saskatoon

Operating & Capital Budget
2023 Approved Adjustments

2023 Adjusted Operating Budget:

Council-Directed Changes:

The fuel rates in the Original 2023 budget were \$1.23/L and \$1.29/L for gasoline and diesel, respectively. During budget deliberations on November 28-30, 2022, fuel rates were adjusted to \$1.60/L and \$1.70/L for gas and diesel, respectively. The net result of the fuel rate change was a \$66.8 increase in expenditures for the Recreation and Culture Business Line.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

An overall \$1,067.0 reduction in revenue resulted from the slower than anticipated COVID-19 Pandemic recovery. This resulted in reductions in revenue from the Leisure Centres programs in both Admissions (30% decrease than originally budgeted) and Registrations (25% decrease than originally budgeted).

Recreation and Culture Business Line expenditures increased by \$740.6 due to an increase in natural gas rates.

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Albert Community Centre	\$50.0	\$50.0	\$50.0	\$50.0	\$50.0
Community Partnerships	250.0	250.0	600.0	130.0	60.0
Forestry Farm Park & Zoo	150.0	150.0	200.0	-	-
Golf Courses	250.0	250.0	250.0	250.0	250.0
Outdoor Pools	100.0	100.0	100.0	-	-
Outdoor Sport Fields	100.0	100.0	120.0	75.0	-
Parks Maintenance & Design	1,950.0	1,950.0	1,950.0	1,950.0	1,950.0
Leisure Centres - Program	250.0	250.0	250.0	-	-
Leisure Centres - Rentals	125.0	125.0	125.0	225.0	125.0
River Landing	295.0	295.0	-	-	-
Total	\$3,520.0	\$3,520.0	\$3,645.0	\$2,680.0	\$2,435.0

RECREATION AND CULTURE

City of Saskatoon

Operating & Capital Budget
2023 Approved Adjustments

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P0677: Albert Comm Centre Renos	\$50.0	\$50.0	\$50.0	\$50.0	\$50.0
P0706: Leis Serv-Facility Equip Repl	125.0	125.0	125.0	225.0	125.0
P0901: Park Upgrades, Enhancements & Repairs	1,900.0	1,900.0	1,900.0	1,900.0	1,900.0
P1876: Tennis Court-Acrylic Surface	50.0	50.0	50.0	50.0	50.0
P2048: FFP & Zoo Master Plan Implementation	150.0	150.0	200.0	-	-
P2101: Golf Course Improvements & Equip Repl.	250.0	250.0	250.0	250.0	250.0
P2102: Sportfield Development & Improvements	100.0	100.0	120.0	75.0	-
P2114: Riverbank Parks Upgrades	-	-	330.0	-	-
P2352: Permanent Boat Launch Site	200.0	200.0	200.0		
P2528: Dog Park Development	50.0	50.0	-	60.0	60.0
P2602: Winter Recr. Park at Diefenbaker Park	-	-	70.0	70.0	-
P2606: Accessibility Upgrades to Indoor Pools	250.0	250.0	250.0	-	-
P2607: Accessibility at Outdoor Pools & Paddling Pools	100.0	100.0	100.0	-	-
P2623: River Landing Small Asset Replacements	295.0	295.0	-	-	-
Total	3,520.0	3,520.0	3,645.0	2,680.0	2,435.0
Unfunded	\$-	\$-	\$3,150.0	\$23,950.0	\$6,400.0

2023 Adjusted Capital Budget:

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

There were no Unanticipated External/Other Significant Factors relating to capital projects in this business line.

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
City Accommodation	\$(483.7)	\$(500.5)	\$(925.5)	\$(925.5)	\$(925.5)	\$-
Facilities Management	(75.2)	(72.5)	(72.5)	(72.5)	(72.5)	-
Fleet Services	-	-	-	-	-	-
Total Revenue	(558.9)	(573.0)	(998.0)	(998.0)	(998.0)	-
Gross Expenses						
City Accommodation	522.4	640.5	858.3	858.3	858.3	-
Facilities Management	14,070.5	14,087.8	13,780.4	14,355.8	14,718.8	363.0
Fleet Services	105.9	-	-	-	-	-
Total Expenses	14,698.8	14,728.3	14,638.7	15,214.3	15,577.3	363.0
Tax Support	\$14,139.9	\$14,155.3	\$13,640.7	\$14,216.3	\$14,579.3	\$363.0

Summary of 2021 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs)	253.4	256.4	256.4	0.0

2023 Adjusted Operating Budget:

Council-Directed Changes:

The fuel rates in the Original 2023 budget were \$1.23/L and \$1.29/L for gasoline and diesel, respectively. During budget deliberations on November 28-30, 2022, fuel rates were adjusted to \$1.60/L and \$1.70/L for gas and diesel, respectively. The net result of the fuel rate change was a \$36.9 increase in expenditures for the Corporate Asset Management Business Line.

Operating Impacts resulting from Capital Budget Adjustment:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

There were no revenue impacts associated with this Business Line.

Corporate Asset Management Business Line expenditures increased by \$326.1 due to the increase in natural gas rates.

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Facilities Management	\$10,982.0	\$10,982.0	\$10,912.0	\$11,112.0	\$11,411.0
Fleet Services	9,280.0	9,280.0	8,935.0	9,135.0	9,175.0
City Accommodation	250.0	250.0	250.0	250.0	250.0
Total	\$20,512.0	\$20,512.0	\$20,097.0	\$20,497.0	\$20,836.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P0679: Grounds Mtnc-equipment Repl	\$570.0	\$570.0	\$480.0	\$480.0	\$420.0
P0877: Trunking Radio Infrastructure Replacement	550.0	550.0	570.0	570.0	570.0
P1135: Civic Bldgs Comprehensive Maintenance Program	9,850.0	9,850.0	9,750.0	9,950.0	10,250.0
P1356: V&E Add'l Vehicles & Equipt	500.0	500.0	255.0	655.0	255.0
P1357: V&E Repl't Vehicles & Equipt	8,210.0	8,210.0	8,200.0	8,000.0	8,500.0
P1523: Trunking Radio Replacement	191.0	191.0	201.0	201.0	200.0
P1949: Service Saskatoon- Staffing Accommodation	250.0	250.0	250.0	250.0	250.0
P2180: Civic Facility Site Maintenance	340.1	341.0	341.0	341.0	341.0
P2646: Fleet Electric Vehicle and Strategy Review	-	-	-	-	-
P1557: Office Mod'ns/Furniture Repl/Upgrades	50.0	50.0	50.0	50.0	50.0
Total	\$20,512.0	\$20,512.0	\$20,097.0	\$20,497.0	\$20,836.0
Unfunded	-	-	-	-	-

2023 Adjusted Capital Budget:

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

There were no Unanticipated External/Other Significant Factors relating to capital projects.

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Assessment & Taxation	\$(5.7)	\$(7.0)	\$(10.0)	\$(10.0)	\$(10.0)	\$-
City Clerk's Office	(45.6)	(33.6)	(33.6)	(33.6)	(33.6)	-
City Manager's Office	-	-	-	-	-	-
City Solicitor's Office	(366.6)	(325.0)	(325.0)	(325.0)	(325.0)	-
Corporate Support	(50.2)	(80.8)	(78.9)	(77.6)	(77.6)	-
Debt Servicing	(5,234.8)	-	-	-	-	-
Financial Services	-	-	-	-	-	-
General Services	(9,254.6)	(9,454.6)	(9,157.2)	(8,859.8)	(8,859.8)	-
Legislative	-	-	-	-	-	-
Revenue Services	(44.5)	(42.0)	(42.0)	(42.0)	(42.0)	-
Service Saskatoon	-	-	-	-	-	-
Total Revenue	(15,002.0)	(9,943.0)	(9,646.7)	(9,348.0)	(9,348.0)	-
Gross Expenses						
Assessment & Taxation	\$3,239.8	\$3,116.4	\$3,336.9	\$3,339.1	\$3,732.6	\$393.5
City Clerk's Office	2,872.0	3,480.4	3,495.4	3,497.1	3,497.1	-
City Manager's Office	639.4	706.7	728.5	747.3	747.3	-
City Solicitor's Office	2,446.6	2,562.0	2,526.8	2,546.0	2,546.0	-
Corporate Support	20,336.6	23,634.3	26,063.9	27,191.4	27,193.3	1.9
Debt Servicing	28,974.9	26,819.1	27,480.4	27,480.4	27,480.4	-
Financial Services	3,880.2	4,061.6	3,288.10	3,298.0	3,298.0	-
General Services	6,783.6	7,613.2	4,721.7	6,578.6	8,946.3	2,367.7
Legislative	1,573.2	1,724.3	1,831.0	1,840.5	1,840.5	-
Revenue Services	1,714.2	2,415.5	2,502.7	2,503.1	2,109.6	(393.5)
Service Saskatoon	871.3	728.8	987.0	987.5	987.5	-
Total Expenses	73,331.8	76,862.3	76,962.4	80,009.0	82,378.6	2,369.6
Tax Support	\$58,329.8	\$66,919.3	\$67,315.7	\$70,661.0	\$73,030.6	\$2,369.6

Summary of 2023 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs)	461.7	464.7	464.7	0.0

2023 Adjusted Operating Budget:

Council-Directed Changes:

During Budget Deliberations on November 28-30, 2022, City Council resolved to increase the funding for Shelter Services of \$95.0, through a one-time Shelter Services Support Grant (within the Community Support Business Line). This grant was a re-direction of funds from the Reserve for Capital Expenditures (RCE) which falls under the Corporate Governance & Finance Business Line. This re-direction of funds represents a one-time reallocation, which is to be returned to RCE in 2024.

Operating Impacts resulting from Capital Budget Adjustment:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

There were no revenue impacts associated with this Business Line. Corporate Governance and Finance Business Line expenditures increased by \$1.9 due to an increase in natural gas rates.

An increase to the 2023 Adjusted Budget for Corporate Governance and Finance also included Collective Bargaining agreements increase for salaries and payroll costs of \$2,401.7 as well as a \$61.0 expense increase for external auditing expenditure increases.

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	20226 Plan
Assessment & Taxation	\$-	\$-	\$-	\$-	\$-
City Clerk's Office	450.0	450.0	95.0	95.0	500.0
Corporate Support	4,593.0	4,593.0	1,081.0	1,431.0	1,081.0
Financial Services	6,533.0	6,533.0	-	-	-
Service Saskatoon	200.0	200.0	200.0	200.0	200.0
Total	\$11,776.0	\$11,776.0	\$1,376.0	\$1,726.0	\$1,781.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P1083: Corporate Network Equipment Repl	\$521.0	\$521.0	\$657.0	\$657.0	\$657.0
P1364: Service Saskatoon-Citizen Input/Systems/Standards/Staffing	200.0	200.0	200.0	200.0	200.0
P1829: Service Saskatoon - Systems	6,533.0	6,533.0	-	-	-
P1883: Electronic Records Management	200.0	200.0	95.0	95.0	500.0
P1884: Electronic Agenda & Meeting Mgt Systm	250.0	250.0	-	-	-
P2367: Voice Over Internet Protocol	-	-	-	350.0	-
P2516: Develop Enterprise Management Strategies	240.0	240.0	124.0	124.0	124.0
P2625: COS & U Of S Research Partnership	50.0	50.0	-	-	-
P2626: Talent Management Framework	50.0	50.0	50.0	50.0	50.0
P2627: Event Venue Business Plan	2,700.0	2,700.0	-	-	-
P10040: Mental Wellness Strategy	106.0	106.0	-	-	-
P10042: Indigenous Initiatives	536.0	536.0	-	-	-
P10043: Corporate Asset Management Capacity	140.0	140.0	-	-	-
P10045: Cybersecurity Program	250.0	250.0	250.0	250.0	250.0
Total	11,776.0	11,776.0	1,376.0	1,726.0	1,781.0
Unfunded	\$-	\$-	\$50.0	\$50.0	\$50.0

2023 Adjusted Capital Budget:

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

There were no Unanticipated External/Other Significant Factors relating to capital projects in this business line.

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Fines and Penalties	\$(12,625.3)	\$(12,413.1)	\$(13,483.7)	\$(14,521.7)	\$(13,921.7)	\$600.0
General Revenue	(69,562.5)	(87,772.1)	(83,116.1)	(80,341.6)	(83,621.0)	(3,279.4)
Grants in Lieu of Taxes	(43,891.3)	(44,100.6)	(44,774.4)	(45,423.1)	(46,531.0)	1,107.9
Municipal Revenue Sharing Grant	(49,412.5)	(50,159.9)	(47,037.2)	(48,018.3)	(54,668.3)	(6,650.0)
Other Levies	(4,106.3)	(3,056.5)	(3,454.7)	(3,493.9)	(3,493.9)	-
Property Levy	(265,339.2)	(265,344.7)	(279,517.6)	(292,887.2)	(291,993.1)	894.1
Total Revenue	(444,937.1)	(462,846.9)	471,383.7)	(484,685.8)	(494,229.0)	(9,543.2)
Gross Expenses						
Fines and Penalties	\$7,239.0	\$5,983.5	\$5,983.5	\$5,983.5	\$5,983.5	\$-
General Revenue	(20,514.9)	(1,587.7)	(2,167.5)	(1,567.7)	(1,567.7)	-
Grants in Lieu of Taxes	-	-	-	-	-	-
Municipal Revenue Sharing Grant	-	-	-	-	-	-
Other Levies	953.9	443.9	773.3	766.8	766.8	-
Property Levy	646.0	665.0	665.0	665.0	665.0	-
Total Expenses	(11,675.9)	5,504.7	5,214.3	5,847.6	5,847.6	-
Tax Support	\$456,613.0)	\$(457,342.2)	\$(466,169.4)	\$(478,838.2)	\$(488,381.4)	\$(9,543.2)

2023 Adjusted Operating Budget:

Council-Directed Changes:

During Budget Deliberations on November 28-30, 2022, City Council resolved various budget items as described throughout each Business Line. This resulted in an overall \$1,034.0 increase to the 2023 adjusted property tax. As a result of the 2023 adjusted budget process, the 2023 approved property tax increase changed from 3.53% (original) to 3.93% (adjusted).

Saskatoon Light & Power (SL&P) deferred their reduction of Return on Investment (ROI) by \$500.0. Since this ROI is a transfer from the Utility to the City's Mill Rate, this resulted in an increase in revenue to the City.

Operating Impacts resulting from Capital Budget Adjustment:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

A \$600.0 decrease to Fines and Penalties for reduced parking ticket revenue resulting from the anticipated achievable forecast.

A \$2,029.4 increase in Interest Earnings revenue resulted from an increase in interest rates throughout 2022, and bond yields being significantly higher than originally forecasted. The City's Bank Interest Rate was also significantly higher than originally forecasted due to Bank of Canada rate hikes.

A \$750.0 increase in Franchise Fee revenue has been forecasted resulting from SK Energy and SK Power rate hikes of 5% and 4% respectively during the second quarter of 2023.

A \$1,107.9 increase in Grants-in-Lieu revenue from SL&P to the City is a direct result of increased power revenue from this utility.

A \$6,650.0 increase in Municipal revenue sharing Grant resulted from increased revenue from the Province based on the actual receipt of PST revenue as set out in the Provincial budget.

A \$1,928.3 reduction in assessment growth revenue has been forecasted based on the downgraded estimated receipt of assessment revenue resulting from slower growth than anticipated.

LAND DEVELOPMENT

City of Saskatoon

Operating & Capital Budget
2023 Approved Adjustments

2023 Approved Adjusted Financial Plan Summary

	2021 Actual	2021 Budget	2022 Budget	2023 Original Budget	2023 Adjusted Budget	2023 Net Adjustment
Revenue						
Land Development - Capital	\$-	\$-	\$-	\$-	\$-	\$-
Saskatoon Land	(5,204.1)	(5,892.8)	(6,758.8)	(7,070.6)	(7,070.6)	-
Total Revenue	(5,204.1)	(5,892.8)	(6,758.8)	(7,070.6)	(7,070.6)	-
Gross Expenses						
Land Development - Capital	-	-	-	-	-	-
Saskatoon Land	5,204.1	5,892.8	6,758.8	7,070.6	7,070.6	-
Total Expenses	\$5,204.1	\$5,892.8	\$6,758.8	\$7,070.6	\$7,070.6	\$-
Tax Support	-	-	-	-	-	-

Summary of 2023 FTE Changes

	2022 Approved Budget	2023 Original Budget	2023 Adjusted Budget	Change
Full Time Equivalents (FTEs)	19.4	19.4	19.4	0.0

2023 Adjusted Operating Budget:

Council-Directed Changes:

There were no Council directed changes resulting from the 2023 adjusted operating budget process.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2023 adjusted budget process.

Unanticipated External Factors:

There were no unanticipated external factors resulting from the 2023 adjusted budget process.

LAND DEVELOPMENT

City of Saskatoon

Operating & Capital Budget
2023 Approved Adjustments

Summary of Funded Capital Investments

	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
Land Development - Capital	\$46,901.0	\$79,641.0	\$80,520.0	\$64,056.0	\$39,714.0
Total	\$46,901.0	\$79,641.0	\$80,520.0	\$64,056.0	\$39,714.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2023 Original Budget	2023 Approved Budget	2024 Plan	2025 Plan	2026 Plan
P0616: Land Dev't-Prim Wtrmn-Northeast Sector	\$-	\$-	\$1,015.0	\$1,829.0	\$-
P0625: Land Dev't-Tr Swr- Northeast Sector	-	175.0	12,596.0	1,163.0	6,215.0
P0626: Land Dev't - Subdivis'n Warranty	198.0	198.0	-	-	-
P0627: Land Dev't- Subdivis'n Fencing	68.0	68.0	157.0	18.0	-
P0634: Land Dev't-Tr Swr – North Industrial	2,389.0	25.0	-	17,861.0	-
P0636: Land Dev't-Tr Swr- Montgomery Place West	50.0	-	-	-	-
P0639: Land Dev't - Subdivis'n Buffers	309.0	412.0	336.0	266.0	-
P0655: Land Dev't-Artl Rd-Mcormond(E Sect- Perimeter Rd)	-	-	-	-	5,978.0
P0668: Park Dev't – Boulevard Development	120.0	120.0	120.0	120.0	120.0
P681: Land Dev't - Artl Rd-Taylor St	-	-	-	-	3,657.0
P0686: Land Dev't-Prim Wtrmn-Southeast Sector	-	701.0	-	-	-
P0748: Land Dev't - Gen Admin-Old Areas	335.0	651.0	485.0	-	-
P778: Land Dev't-Tr Swr - Stonebridge	-	726.0	-	-	-
P1057: Park Dev't - Ind'l Area Blvd Tree Planting	50.0	50.0	50.0	50.0	50.0
P1391: Land Dev't - Parkridge Sub	70.0	70.0	-	-	-
P1402: Land Dev't - Willows	-	85.0	-	-	-
P1403: Land Dev't - Rosewood	234.0	567.0	-	-	-
P1405: Land Dev't-Evergreen	62.0	62.0	-	-	-
P1407: Land Dev't-Kensington	228.0	560.0	2,808.0	-	-
P1408: Land Dev't-Airport Industrial Bus Park	14.0	14.0	1,204.0	-	-

LAND DEVELOPMENT

City of Saskatoon

Operating & Capital Budget 2023 Approved Adjustments

P1410: Land Dev't-Elk Point	65.0	65.0	-	-	-
P1411: Land Dev't- Aspen Ridge	9,324.0	9,825.0	4,232.0	-	-
P1418: Land Dev't-Tr Swr - Holmwood	5,780.0	5,940.0	-	5,561.0	-
P1419: Land Dev't-Brighton	5,903.0	6,087.0	5,977.0	-	-
P1421: Land Dev't – University Heights #3	10.0	10.0	-	-	-
P1435: Land Dev' t- Primary Water Mains- North Industrial	1,792.0	505.0	30,286.0	19,239.0	-
P1436: Land Dev't – Blairmore Primary Water Mains	-	-	15,302.0	14,424.0	-
P1437: Land Dev't - Primary Water Mains- Holmwood Sector	-	-	-	-	4,702.0
P1458: Land Dev't – Artl Rd – Claypool Dr		550.0	-	-	13,936.0
P1460: Land Dev't-Artl Rd – Neault Rdwy (22nd- Sec 2)	5,549.0	5,549.0	-	-	5,056.0
P1468: Land Dev't -Art Rd-8 th Street East	6,945.0	4,797.0	-	-	-
P1570: Park Dev' t- Kensington	125.0	125.0	40.0	1,238.0	-
P1574: Park Dev't - Aspen Ridge	4,395.0	4,395.0	623.0	582.0	-
P1576: Park Dev't - Brighton	2,866.0	3,098.0	2,002.0	-	-
P1769: Land Dev't - Marquis Industrial Area	20.0	2,939.0	3,287.0	-	-
Total	\$46,901.0	\$79,641.0	\$80,520.0	\$64,056.0	\$39,714.0
Unfunded	-	-	-	-	-

2023 Adjusted Capital Budget:

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

The Land Development Business Line increased their overall Capital Budget plan by \$32.74 million for the 2023 Adjusted Budget. The majority of increases were needed to develop the parks in the Brighton Neighbourhood and Hampton Business Parks Neighborhoods, including the Lift Stations associated with it to align with city's growth requirements.

City of Saskatoon

2023 APPROVED

CAPITAL PROJECT DETAILS

(ADJUSTMENTS DOCUMENT)

APPROVED BY CITY COUNCIL

NOVEMBER 29 2022

The projects contained in this section are sorted by numerical project number order. Only Capital Projects with a 2023 adjusted change are included within the Capital Budget section of this document. A Table of Contents is included on page 3 that cross references the Business Lines in which each of these projects are budgeted within.

Notes:

- 1) All figures presented in the 2023 Approved Capital Project Details are presented in thousands (000's).*
- 2) All Capital Projects presented within the Approved Capital Project Details are listed with a 'Project Approved' Status (as approved by City Council on November 29 2022).*

Land Development

P.00625 Land Dev't-Tr Swr-NorthEast Sector

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the extension of the storm and sanitary trunk sewers north, south, and east from the Saguenay Drive river crossing to facilitate approximately 1,200 hectares of staged development in the northeast sector in the near future. In the long term, these trunks will also facilitate approximately 1,800 hectares of development in the east Sector.

Budget Justification:

The 2023 adjusted budget request includes \$175.0 for M-Neighbourhood UHS – Lift Station. This budget change request is required for the warranty purposes of the lift station.

The planned budget years relates to further expansion of the sanitary/storm trunks and storm ponds within the University Heights III and University Heights IV Sectors.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise). A map indicating past and future location(s) of the pipe sections is available from the Transportation and Construction Division upon request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
San Trunks - UH2 - MN,MM', MOO'			\$0	\$440	
M-Neighbourhood UHS – Lift Station		\$175			
EF - Sanitary River Crossing			\$12,596		
Sanitary -FG/GH/HJ/JK				\$0	\$3,785
Stm Trunks/Pond- N of Evergreen - Pond 3				\$0	\$2,430
G'G - Sanitary Forcemain - Central Ave				\$723	
Total		\$175	\$12,596	\$1,163	\$6,215
FINANCING DETAILS					
Transfer from Res		(\$175)	(\$12,596)	(\$1,163)	(\$6,215)
Total		(\$175)	(\$12,596)	(\$1,163)	(\$6,215)
RESERVE DETAILS					
Trunk Sewer Reserve		\$175	\$12,596	\$1,163	\$6,215
Total		\$175	\$12,596	\$1,163	\$6,215

Land Development

P.00634 Land Dev't-Tr Swr-North Industrial

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the extension of the sanitary trunk sewers from the pollution control plant to service the Marquis Industrial Area. These trunks are required to serve new and existing industrial areas in the northern part of the City. This strategy will provide trunk services to the area bounded by the perimeter highway, 1/2 mile west of Idylwyld Drive and north of 60th Street. This project also includes Storm Trunks and Storm Ponds.

Budget Justification:

The 2023 original budget request included the design, engineering and construction of the storm and sanitary trunks along Faithfull Ave from Marquis to 71st St (887 m; various pipe sizes). As well as funding for engineering design for the water & sewer master plan. [The 2023 adjusted budget request](#) removed \$2,389.0 in funding from *II', IJ-San Faithful-(N of 71st to 81st)* and *San & Stm - West Of Arthur Rose* due to project being delayed from 2023 to 2025. The planned budget years relates to further expansion of the sanitary/storm trunks and storm ponds within North Industrial and Riel Sectors.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise). A map indicating past and future location(s) of the pipe sections is available from the Transportation and Construction Division upon request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
El - Faithfull E - Marquis To 71St					
II', IJ-San Faithful-(N of 71st to 81st)	\$341	\$0		\$1,700	
San & Stm - West Of Arthur Rose	\$2,023	\$0		\$1,241	
San & Stm - 81 st (E/W of Hwy12) IM			\$0	\$14,920	
San & Stm N/S (W Of Idylwyld& N Of 81St)				\$0	\$0
W&S Master Planning (Trunks & Pwm'S)	\$25	\$25			
Total	\$2,389	\$25	\$0	\$17,861	\$0
FINANCING DETAILS					
Transfer from Res	(\$2,389)	(\$25)	(\$0)	(\$17,861)	(\$0)
Total	(\$2,389)	(\$25)	(\$0)	(\$17,861)	(\$0)
RESERVE DETAILS					
Trunk Sewer Reserve	\$2,389	\$25	\$0	\$17,861	\$0
Total	\$2,389	\$25	\$0	\$17,861	\$0

Land Development

P.00636 Land Dev't-Tr Swr-Montgomery Place West

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the construction of the storm and sanitary trunk sewer systems to serve new development in Montgomery Place West. The storm sewer component (AB) may be combined with future servicing of the West Sector.

Budget Justification:

The 2023 original budget request included \$50.0 for design engineering for the storm water storage basin that was originally scheduled for construction in 2027.

The 2023 adjusted budget request removed \$50.0 from *Stm Wtr Storage Basin A* for design engineering for the storm water storage basin that is not required at this time.

The planned budget years also includes construction of a storm trunk (segment AB - 2200 m; pipe size 600 mm) as well as a sewage lift station and forcemain (segment DE - 620 m; pipe size 200 mm).

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise). A map indicating past and future location(s) of the pipe sections is available from the Transportation and Construction Division upon request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Stm Wtr Storage Basin A	\$50	\$0			
Total	\$50	\$0			
FINANCING DETAILS					
Transfer from Res	(\$50)	(\$0)			
Total	(\$50)	(\$0)			
RESERVE DETAILS					
Trunk Sewer Reserve	\$50	\$0			
Total	\$50	\$0			

Land Development

P.00639 Land Dev't-Subdivis'N Buffers

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the construction of buffer strips adjacent to prepaid subdivisions.

Budget Justification:

The 2023 original budget request included berm construction within the neighborhoods of Rosewood, Evergreen and Brighton.

The 2023 adjusted budget request includes an additional \$103.0 to **Buffers – Brighton** for additional planned buffer construction in 2023 along College Drive and the CPR Tracks.

Project Notes:

Construction of buffer strips may include grading, topsoil, seeding and shelter belts. This project also involves reimbursement for costs incurred by the developer for berm construction.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Buffers - Rosewood	\$195	\$195			
Buffers - Evergreen					
Buffers - Kensington			\$211		
Buffers - Aspen Ridge			\$29	\$207	
Buffers – Brighton	\$114	\$217	\$96	\$59	
Total	\$309	\$412	\$336	\$266	
FINANCING DETAILS					
Transfer from Res	(\$309)	(\$412)	(\$336)	(\$266)	
Total	(\$309)	(\$412)	(\$336)	(\$266)	
RESERVE DETAILS					
Buffer Strip Reserve	\$309	\$412	\$336	\$266	
Total	\$309	\$412	\$336	\$266	

Land Development

P.00686 Land Dev't-Prim Wtrmn-Southeast Sector

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the extension of primary water mains to the area east of Boychuk Drive and South of 8th Street. These primaries will facilitate the development of the residential neighbourhoods in the South East Sector and the Lakewood Suburban Centre.

Budget Justification:

The 2023 adjusted budget request includes \$701.0 to **YZ - Acadia- Taylor To Reservoir** that is required to fund the extension of the primary water mains that are 120 m in length and 1,050 mm in diameter to be constructed in 2023.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise). A map indicating past and future location (s) of the pipe sections is available from the Transportation and Construction Division upon request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
YZ - Acadia- Taylor To Reservoir	\$0	\$701			
Total	\$0	\$701			
FINANCING DETAILS					
Transfer from Res	(\$0)	(\$701)			
Total	(\$0)	(\$701)			
RESERVE DETAILS					
Primary Watermn Res	\$0	\$701			
Total	\$0	\$701			

Land Development

P.00748 Land Dev't-Gen Admin-Old Areas

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the general administration related to the completion of work in old prepaid areas.

Budget Justification:

The 2023 original budget request included \$335,000 for general administration costs and potential land purchases (for ROWs).

The 2023 adjusted budget request includes an additional \$316.0 that is required for planned staffing changes and administrative overhead.

Project Notes:

This project includes the preparation of as-built drawings, an update of the aerial photographs of old prepaid areas, an analysis of the operation of existing storm water drainage ponds and final inspections.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
General Admin	\$335	\$651	\$485		
Total	\$335	\$651	\$485		
FINANCING DETAILS					
Transfer from Res	(\$335)	(\$651)	(\$485)		
Total	(\$335)	(\$651)	(\$485)		
RESERVE DETAILS					
Pd Ser Eng-Conting	\$335	\$651	\$485		
Total	\$335	\$651	\$485		

Land Development

P.00778 Land Dev't-Tr Swr-Stonebridge

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the extension of the trunk sewers to the proposed South Bridge and development of the Stonebridge neighbourhood. It will also improve storm sewer services to the Avalon and Adelaide extensions. This project is subject to further review of servicing and cost implications as well as approval of an overall neighbourhood concept plan. Other funding is from Developers for retrofit/reconstruction of existing service.

Budget Justification:

The **2023 adjusted budget request** includes \$726.0 for Willows- Sanitary Trunk - Melville St. due to increased costs estimated to undertake the design and construction of the Melville Street sanitary trunk.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise). A map indicating the location of the sections, storm water basins and lift stations is available from the Transportation and Construction Division upon request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Willows- Sanitary Trunk - Melville St.	\$0	\$726			
Total	\$0	\$726			
FINANCING DETAILS					
Transfer from Res	(\$0)	(\$726)			
Total	(\$0)	(\$726)			
RESERVE DETAILS					
RFE-Sewage Tx Cap R	\$0	\$726			
Trunk Sewer Reserve	\$0	\$726			
Total	\$0	\$726			

Utilities

P.01296	SL&P - Network - Civil Infrastructure
Project Status:	Approved
Project Type:	ELECTRICAL AND STREET LIGHTING
Project Manager:	Jaret Siermacheski
Year Identified:	2015

Project Description:

This project involves the installation and maintenance of all network civil structures, including vaults, manholes, and ducts. Structural upgrades and sidewalk/street reconditioning are within the scope of this project. All civil work attached to a new vault project will be budgeted and purchased through P.01268 SL&P - Vault - Future.

Budget Justification:

The 2023 original Budget request included \$500,000 for the replacement of a vault roof.

The 2023 adjusted budget request includes an additional \$200.0 that is required to replace a manhole that contains electrical infrastructure that is located in the roadway. This urgent replacement is required to ensure the safety of motor vehicles, pedestrians and the employees of SL&P. The manhole will be replaced in its entirety at its current location.

The planned budget years, including \$610,000 for 2024, \$300,000 for 2025, and \$100,000 for 2026, for design work and partial funding for the replacement of a vault roof.

Project Notes:

The planned procurement method includes internal staff and external contractors who have specialized expertise.

There are no annual operating budget costs associated with this budget request.

There are no anticipated or known/quantifiable savings associated with this projects budget/plan request.

Funding is contingent on the health indices of all network structures, which is determined by a third-party Civil Engineer.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Network - Civil Infrastructure Upgrades	\$500	\$700	\$610	\$300	\$100
Total	\$500	\$700	\$610	\$300	\$100
FINANCING DETAILS					
Transfer from Res	(\$500)	(\$700)	(\$610)	(\$300)	(\$100)
Total	(\$500)	(\$700)	(\$610)	(\$300)	(\$100)
RESERVE DETAILS					
RR Elec Distribution	\$250	\$450	\$200	\$250	\$50
RFE-Elec Distrib Ext	\$250	\$250	\$410	\$50	\$50
Total	\$500	\$700	\$610	\$300	\$100

Land Development

P.01402 Land Dev't-Willows

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the construction of municipal services on a privately owned land parcel zoned DCD4.

Budget Justification:

The 2023 adjusted budget request includes \$85.0 that is required to fund utilities, due to the addition of 25 Lots to be completed in 2023.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
2004 - A - Priv	\$0	\$85			
Total	\$0	\$85			
FINANCING DETAILS					
Transfer from Res	(\$0)	(\$85)			
Total	(\$0)	(\$85)			
RESERVE DETAILS					
Pd Ser Eng-Elec Dist	\$0	\$85			
Total	\$0	\$85			

Land Development

P.01403 Land Dev't-Rosewood

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the construction of municipal services on City-owned and privately owned land. Prior years funding from the Property Realized Reserve is for the completion of the neighbourhood concept plan, preliminary engineering design and site grading for rubble disposal as well as utilities not provided for in land development rates and for other neighbourhood enhancements.

Budget Justification:

The 2023 original budget request included \$234,000 for the construction of municipal services (street lights, signing, electrical) planned for approximately 70 private lots.

The 2023 adjusted budget request includes an additional \$333.0 and is primarily required for utilities to be installed in 2023 due to further subdivision of private development in the Rosewood area.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Earthfill & Enhanced Features	\$10	\$10			
2016 - F1 - Priv (Rosewood Commercial)	\$2	\$2			
2017 - E1 - Priv (Rosewood)	\$222	\$555			
Total	\$234	\$567			
FINANCING DETAILS					
Transfer from Res	(\$234)	(\$567)			
Total	(\$234)	(\$567)			
RESERVE DETAILS					
RFE-PRR Land Bnk Dev	\$10	\$10			
Pd Ser Eng-Inspect'n	\$21	\$62			
Pd Ser Eng-Conting	\$15	\$39			
Pd Ser Eng-Sign&Sgnl	\$6	\$15			
Pd Ser Eng-St Light	\$122	\$204			
Pd Ser Eng-Elec Dist	\$60	\$237			
Total	\$234	\$567			

Land Development

P.01407 Land Dev't-Kensington

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project is for the construction of all municipal services on City-owned and private land for the development of the Kensington neighbourhood. Property Realized Reserve funding is for enhanced neighbourhood services, walkout basement grading, wet pond landscaping/irrigation and Kensington Village Centre streetscape design.

Budget Justification:

The 2023 original budget request included \$228,000 for PRR funded items including land maintenance, marketing and aluminum fence installation.

The 2023 adjusted budget request includes an additional \$332.0 for **2014 - A3 - City (Kensington)**, and is required to fund increased cost estimate for 2023 roadways and connection construction.

The planned budget years include \$2,808,000 worth of construction costs for installation of utilities and roadways/sidewalks/lanes in the Kensington A3 phase.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
2012 - C1 - City (Kensington)					
Earth Fill & Enhanced Features	\$228	\$228			
2014 - A3 - City (Kensington)		\$332	\$2,808		
Total	\$228	\$560	\$2,808		
FINANCING DETAILS					
Transfer from Res	(\$228)	(\$560)	(\$2,808)		
Total	(\$228)	(\$560)	(\$2,808)		
RESERVE DETAILS					
RFE-PRR Land Bnk Dev	\$228	\$228			
Pd Ser Eng-Sign&Sgnl			\$8		
Pd Ser Eng-W/S Conn		\$210			
Pd Ser Eng- Lanes			\$54		
Pd Ser Eng-Sdwk/Curb			\$524		
Pd Ser Eng-St Light		\$14	\$263		
Pd Ser Eng-Elec Dist		\$11	\$178		
Pd Ser Eng-Telephone		\$77	\$301		
Total	\$228	\$560	\$2,808		

Land Development

P.01411 Land Dev't- Aspen Ridge

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2011

Project Description:

This project is for the development of City-owned and privately owned residential land within the Aspen Ridge neighborhood. Funding from the Property Realized Reserve is for the cost of relocating telephone lines, a 25kv powerline and moving a 138kv powerline.

Budget Justification:

The 2023 original budget request included \$9,324,000 primarily for construction of municipal services in Aspen Ridge D1B (216 City-owned lots + 6 parcels) and D2 (242 City-owned lots).

The 2023 adjusted budget request includes an additional \$401.0 for **2015 - D2 – City**, and is required to add additional budget due to increased construction cost estimates for W&S, Storm, and Connection to be completed in 2023; and to fund the roadways and utilities construction to be completed in 2024.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Earthfill And Enhanced Services	\$300	\$400			
2015 - D1 - City	\$7,268	\$7,268			
2015 - D2 – City	\$1,756	\$2,157	\$4,232		
Total	\$9,324	\$9,825	\$4,232		
FINANCING DETAILS					
Transfer from Res	(\$9,324)	(\$9,825)	(\$4,232)		
Total	(\$9,324)	(\$9,825)	(\$4,232)		
RESERVE DETAILS					
RFE-PRR Land Bnk Dev	\$300	\$400			
Pd Ser Eng-Stm Swrmn	\$329	\$400			
Pd Ser Eng-Sdwk/Curb	\$1,700	\$1,700	\$1,200		
Pd Ser Eng-Conting	\$32	\$63	\$11		
Pd Ser Eng-Paving	\$5,000	\$5,000	\$1,900		
Pd Ser Eng-St Light	\$511	\$511	\$240		
Pd Ser Eng-Telephone	\$610	\$610			
Pd Ser Eng-W/Sa Swrm	\$326	\$501	\$573		
Pd Ser Eng-W/S Conn	\$176	\$300			
Pd Ser Eng-Elec Dist	\$340	\$340	\$308		
Total	\$9,324	\$9,825	\$4,232		

Land Development

P.01416 Land Dev't-Tr Swr-Hampton Village

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the extension of the trunk sewers and pond requirements to the proposed Hampton Village Neighbourhood. The general PPD- Services-Eng Reserve was used as an interim source of funding and will be reimbursed in future years.

Budget Justification:

The 2023 adjusted budget request includes \$31.3 million and is required due to a private development request for services for a Lift Station and Forcemain in the Hampton Business Park.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise). A map indicating past and future location(s) of the pipe sections is available from the Transportation and Construction Division upon request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Lift Station D - Industrial	\$0	\$6,586	\$0		
Force Main Ef-Hampton-58Th St-Industrial	\$0	\$14,165	\$0		
Pond F - Hampton Industrial	\$0	\$5,331	\$0		
FG - Stm Trunk - Industr - Pnd To Circle	\$0	\$3,097	\$0		
San Trunk-Ind-Glnwd-Clypool To Gallagher	\$0	\$2,093	\$0		
Total	\$0	\$31,272	\$0		
FINANCING DETAILS					
Transfer from Res	(\$0)	(\$31,272)	(\$0)		
Total	(\$0)	(\$31,272)	(\$0)		
RESERVE DETAILS					
Lift Station Reserve	\$0	\$6,586	\$0		
Trunk Sewer Reserve	\$0	\$24,686	\$0		
Total	\$0	\$31,272	\$0		

Land Development

P.01418 Land Dev't-Tr Swr-Holmwood

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2012

Project Description:

This project involves the extension of the trunk sewers from the intersection of the Highway 5 and McOrmond Drive south, east, and west into east suburban development area to facilitate approximately 2,717 hectares of staged development including approximately nine future neighborhoods.

Budget Justification:

The 2023 original budget request included costs related to the design, engineering and construction of a sanitary sewer trunk east of McOrmond Dr - segments CMDL (1430 m; pipe size 600 mm). As well as initial development in the Suburban Centre area with storm trunk sewers - segments MNOPQ (2200 m; pipe size 1050/3000 mm) and storm ponds 2/3/4.

The 2023 adjusted budget request includes an additional \$160.0 for **Stm - Suburban Centre - Mn/No/Op/Pq/Pnds** and is required due to adding additional contingency due to inflation.

The planned budget years relates to further expansion of the sanitary/storm trunks and storm ponds required for Neighborhood #2/Future Neighborhoods (beyond Brighton) in the Holmwood Sector.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

A map indicating past and future location(s) of the pipe sections is available from the Transportation and Construction Division upon request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Stm - Suburban Centre - Mn/No/Op/Pq/Pnds	\$2,000	\$2,160		\$1,587	
San - E Of Mcormond - Cm, DI	\$3,780	\$3,780		\$3,974	
Total	\$5,780	\$5,940		\$5,561	
FINANCING DETAILS					
Transfer from Res	(\$5,780)	(\$5,940)		(\$5,561)	
Total	(\$5,780)	(\$5,940)		(\$5,561)	
RESERVE DETAILS					
Trunk Sewer Reserve	\$5,780	\$5,940		\$5,561	
Total	\$5,780	\$5,940		\$5,561	

Land Development

P.01419 Land Dev't-Brighton

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2014

Project Description:

This project is for the construction of municipal services on City-owned and privately developed land within the Brighton neighborhood. Prior years funding from the Property Realized Reserve - Fund 50 is for the cost of fill removal from the pond site and clearing of the site.

Budget Justification:

The 2023 original budget request included \$5,903,000 for the construction of municipal services for 316 private lots and 210 City-owned lot City phase D2 only includes water & sewer related servicing (roadways planned for 2024).

The 2023 adjusted budget request includes an additional \$184.0 and is required to complete utilities servicing and inspection for private development in 2023.

The planned budget years increase is required for the Roadways construction for the Brighton D2 subdivision that was added due to the additional request for W&S services in 2023.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Earthfill And Enhancements	\$408	\$408			
2016 - C1 - Private (E Of Cpr)	\$796	\$390	\$685		
2019 - D2 - City	\$4,433	\$5,023	\$5,292		
2022 - E1 - Private	\$266	\$266			
Total	\$5,903	\$6,087	\$5,977		
FINANCING DETAILS					
Transfer from Res	(\$5,903)	(\$6,087)	(\$5,977)		
Total	(\$5,903)	(\$6,087)	(\$5,977)		
RESERVE DETAILS					
Pd Ser Eng-Sign&Sgnl	\$18	\$18	\$11		
RFE-PRR Land Bnk Dev	\$408	\$408			
Pd Ser Eng-St Light	\$596	\$131	\$483		
Pd Ser Eng-Elec Dist	\$304	\$342	\$633		
Pd Ser Eng-Inspect'n	\$87	\$99	\$65		
Pd Ser Eng-Conting	\$57	\$64	\$42		
Pd Ser Eng-W/Sa Swrm	\$2,078	\$2,453	\$13		
Pd Ser Eng-Stm Swrmn	\$1,288	\$1,435			
Pd Ser Eng-W/S Conn	\$1,067	\$1,137			
Pd Ser Eng- Lanes			\$153		
Pd Ser Eng-Sdwk/Curb			\$987		
Pd Ser Eng-Paving			\$3,088		
Pd Ser Eng-Telephone			\$502		
Total	\$5,903	\$6,087	\$5,977		

Land Development

P.01435 Land Dev't-Prim Wtrmn-North Industrial

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the extension of primary water mains (WM) to the North Industrial Area and Agriplace. It will allow additional industrial development and will increase system reliability. The current design within Marquis Industrial is for 600 mm watermain. Preliminary findings of a study currently being completed indicate that upsizing the Primary WM to 900 mm could enable the City to significantly defer the construction if the future North Industrial reservoir. If it is resolved to upsize this primary WM, a new budget and funding strategy will be developed for this project. Related Project: P.00713 (Water Reservoir Pumping Capacity) provided for a pump house and installation of additional pumps at 42nd St. Reservoir to help handle the requirements for this watermain network.

Budget Justification:

The 2023 original budget requests included the design, engineering and construction of approx. 1700 m of primary water mains (600 mm pipe size) for the completion of Marquis Industrial (along Faithfull Ave from Marquis Dr to 71st St and along 71st St to Idylwyld).

The 2023 adjusted budget request includes a budget reduction of \$1,287.0 as the project has been delayed from 2023 to 2025.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

A map indicating past and future location(s) of the pipe sections is available from the Transportation and Construction Division upon request. A Public Notice Hearing for Borrowing will be required.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
DE - Marquis To 71St					
EF - 71St St - W Of Millar To Idylwyld	\$1,287	\$0		\$1,145	
FG/GL - Hwy 11 - 71st to Hwy 12			\$0	\$4,985	
West Of Idylwyld - Mn/Lm/LK'					\$0
WTP1 to 42nd St Reservoir	\$505	\$505	\$30,286	\$13,109	
Total	\$1,792	\$505	\$30,286	\$19,239	\$0
FINANCING DETAILS					
Transfer from Res	(\$1,792)	(\$505)	(\$11,713)	(\$13,733)	(\$0)
External Borrowing			(\$16,716)	(\$4,955)	
Down Payment			(\$1,857)	(\$551)	
Total	(\$1,792)	(\$505)	(\$30,286)	(\$19,239)	(\$0)
RESERVE DETAILS					
Primary Watermn Res	\$1,792	\$0	\$0	\$6,130	\$0
RFE-Waterwork Cap PR		\$505	\$11,713	\$7,603	
Total	\$1,792	\$505	\$11,713	\$13,733	\$0

Land Development

P.01458 Land Dev't - Artl Rd - Claypool Dr

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project is for the construction of an arterial roadway between Neault Road and Airport Drive. The construction in 2005 was for the initial two lanes of an ultimate four lane roadway extending along the North perimeter of the neighbourhood between McClocklin Road and Airport Drive. The remaining roadway constructed in the future will be a four-lane roadway from Neault Road to McClocklin Road and will be subject to the development of the Blairmore area and the adjacent Industrial Lands.

Budget Justification:

The 2023 adjusted budget request includes \$550.0 for **McClocklin Rd to Hampton Gate North**, and is required for the construction of an enhanced left turning bay in the area in 2023.

The planned budget years will be for future design, engineering and construction of a four-lane arterial roadway extending from Hampton Gate North to Neault Road.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Hampton Gate North to Hughes Drive					\$6,968
McClocklin Rd to Hampton Gate North	\$0	\$550			
Hughes Drive To Neault Road					\$6,968
Total	\$0	\$550			\$13,936
FINANCING DETAILS					
Transfer from Res	\$0	(\$550)			(\$13,936)
Total	\$0	(\$550)			(\$13,936)
RESERVE DETAILS					
Arterial Road Res	\$0	\$550			\$13,936
Total	\$0	\$550			\$13,936

Land Development

P.01468 Land Dev't-Art Rd-8th Street East

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2014

Project Description:

This project is for staged construction of the 8th Street East arterial roadway between McOrmond Drive and the planned Canadian Pacific Railway overpass to serve the Brighton neighbourhood.

Budget Justification:

The 2023 original budget request included the design, engineering and construction of the initial phase of the arterial roadway serving the Brighton neighbourhood which was expected to be built after the storm sewers were installed.

The 2023 adjusted budget request includes an additional \$167.0 for **Cpr Overpass To Rr #3045** which is required due to additional contingency resulting from inflation; and the removal of \$2,315.0 from **Rr #3045 To Mcormond Drive** due to the project being moved from 2023 to 2027.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Cpr Overpass To Rr #3045	\$4,630	\$4,797		\$0	
Rr #3045 To Mcormond Drive	\$2,315	\$0		\$0	
Total	\$6,945	\$4,797		\$0	
FINANCING DETAILS					
Transfer from Res	(\$5,145)	(\$3,597)		(\$0)	
Private Contribution	(\$1,800)	(\$1,200)		(\$0)	
Total	(\$6,945)	(\$4,797)		(\$0)	
RESERVE DETAILS					
Arterial Road Res	\$5,145	\$3,597		\$0	
Total	\$5,145	\$3,597		\$0	

Transportation

P.01526 Circle Drive North Bridge

Project Status: Approved
Project Type: INFRASTRUCTURE REPLACEMENT
Project Manager: Luc Bittner
Year Identified: 2009

Project Description:

This project involves the rehabilitation of the Circle Drive North Bridge, both eastbound and westbound. The Circle Drive North Bridge consists of two separate bridge decks (eastbound and westbound) founded on a shared pier system. The eastbound and westbound bridge structures are curved, five span, three lane steel girder bridges.

Budget Justification:

The 2023 original budget request included \$4,824,000 for the removal and replacement of the asphalt surface/membranes, expansion joints, and repairs to the concrete decks. This work is required for the proactive rehabilitation of the bridge structure.

The 2023 adjusted budget request was required to meet the recently submitted predesign report estimate for construction costs. This estimate includes contingency and site rental that was significantly higher than original assumption due to increased material costs and procurement uncertainty.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

There are no annual operating budget costs associated with this project.

Anticipated savings of \$80,000,000 in total replacement costs is expected from the plan year budget requests.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Bridge Rehabilitation	\$4,824	\$6,400			
Total	\$4,824	\$6,400			
FINANCING DETAILS					
Transfer from Res	(\$4,824)	(\$6,400)			
Total	(\$4,824)	(\$6,400)			
RESERVE DETAILS					
RFE-Bridge Maj Rep R	\$4,824	\$6,400			
Total	\$4,824	\$6,400			

Land Development

P.01576	Park Dev't-Brighton
Project Status:	Approved
Project Type:	PREPAID LAND DEVELOPMENT
Project Manager:	Barbara Giocoli
Year Identified:	2015

Project Description:

This project involves the development of parks in the Brighton neighbourhood.

Budget Justification:

The 2023 original budget request included \$2,866,000 for the construction of a 1.46 acre Linear Park, the design of a 1.14 acre Linear Park, the construction of a 1.46 acre Pocket Park, the design of 2 Pocket Parks totaling 3.41 acres, the design of 2 District Parks totaling 6.17 acres and the construction of 3 District Parks totaling 13.42 acres.

The 2023 adjusted budget request for an additional \$232.0 is due to the continued development of Brighton Park and has been adjusted for amended park sizes.

The planned spend in 2024 will be for additional Linear, Pocket and District Parks.

Project Notes:

The planned procurement method for the construction is to be accomplished utilizing external contractors due to lack of internal capacity. **Operating impacts include:**

- \$25,900 park maintenance in 2024 (2 Linear Parks totaling 2.82 acres)
- \$26,600 park maintenance in 2024 (5.54 acre District Park)
- \$13,400 park maintenance in 2025 (1.46 acre Linear Park)
- \$13,600 park maintenance in 2025 (1.46 acre Pocket Park)
- \$64,400 park maintenance in 2025 (3 District Parks totaling 13.42 acres)
- \$10,500 park maintenance in 2026 (1.14 acre Linear Park)
- \$31,700 park maintenance in 2026 (2 Pocket Parks totaling 3.41 acres)
- \$29,600 park maintenance in 2026 (2 Districts Parks totaling 6.17 acres)

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Linear Parks	\$339	\$339	\$211		
Pocket Parks	\$533	\$533	\$862		
District Park	\$1,994	\$1,994	\$929		
Total	\$2,866	\$3,098	\$2,002		
FINANCING DETAILS					
Transfer from Res	(\$2,866)	(\$3,098)	(\$2,002)		
Total	(\$2,866)	(\$3,098)	(\$2,002)		
RESERVE DETAILS					
P&R-HD- Brighton Nbh	\$872				
P&R-HD-Bright PrkD R	\$1,994				
P&R- Levy		\$3,098	\$2,002		
Total	\$2,866	\$3,098	\$2,002		

Land Development

P.01769 Land Dev't-Marquis Industrial Area

Project Status: Approved
Project Type: PREPAID LAND DEVELOPMENT
Project Manager: Daryl Schmidt
Year Identified: 2009

Project Description:

This project involves the construction of municipal services on privately owned land in the Marquis Industrial Area. This project includes the construction of municipal services North of 71st Street and East of the Canadian National Railway right of way for approximately 140 acres of industrial land. Part of the funding is from the Property Realized Reserve for moving unsuitable material, hauling of suitable material and grading.

Budget Justification:

The 2023 original budget request included \$20,000 for land maintenance that is PRR funded.

The 2023 adjusted budget request is required as per the growth monitoring report for Phase 12 to be completed in 2024.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Earthfill And Enhancements	\$20	\$20			
2013 - C9 - City (64Th, 65Th & Burron)		\$211			
2015 - C12 - City (N Of Marquis Dr)		\$2,708	\$3,287		
Total	\$20	\$2,939	\$3,287		
FINANCING DETAILS					
Transfer from Res	(\$20)	(\$2,939)	(\$3,287)		
Total	(\$20)	(\$2,939)	(\$3,287)		
RESERVE DETAILS					
RFE-PRR-General	\$20	\$20	\$273		
Pd Ser Eng-W/Sa Swrm		\$1,587			
Pd Ser Eng-Stm Swrmn		\$1,135			
Pd Ser Eng- Grading		\$167			
Pd Ser Eng-Sdwk/Curb			\$752		
Pd Ser Eng-Paving			\$2,109		
Pd Ser Eng-St Light		\$11	\$153		
Pd Ser Eng-Conting		\$19			
Total	\$20	\$2,939	\$3,287		

Utilities

P.01954 Environmental Sensor Stations

Project Status: Approved
Project Type: SUPPORT SYSTEMS
Project Manager: Goran Saric
Year Identified: 2020

Project Description:

This project includes Environmental Sensor Stations (ESS) which will be used by Roadways, Fleet, & Support to make decisions efficiently and effectively in responding to weather events in the city. These devices are used for monitoring road weather conditions utilizing video and sensory technologies. Using the data, staff can determine the appropriate application of winter safety material (sand, salt and liquid de-icer) and the optimal time of deployment before, during and after a weather event.

Budget Justification:

The 2023 adjusted budget request of \$300,000 includes the purchase of equipment with the technological capabilities to allow winter material and resources to be used more effectively and allow operations to monitor the effectiveness of road treatments throughout the winter season.

Project Notes:

The planned procurement method for this project is to be accomplished utilizing a combination of internal staff, due to expertise and capacity of existing staff to perform the work, and external contractors due to requirement of specialized services. Annual operating costs in 2024 associated with this project is \$20,000 required for ongoing maintenance. There are no anticipated or known/quantifiable savings associated with this projects budget/plan request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
ESS Hardware	\$0	\$300			
Total	\$0	\$300			
FINANCING DETAILS					
Transfer from Res	(\$0)	(\$300)			
Total	(\$0)	(\$300)			
RESERVE DETAILS					
CR Snow&Ice Equ Acq	\$0	\$300			
Total	\$0	\$300			

Environmental Health

P.01964 Waste Reduction Initiatives

Project Status: Approved
Project Type: ENVIRONMENTAL PROTECTION
Project Manager: Katherine Burns
Year Identified: 2020

Project Description:

The project involves the development and implementation of a corporate sustainability (Green Team) program. The goal of the program is to foster a culture of sustainability through shared understanding of workplace sustainability, assessment of current opportunities and support for action. Preliminary focus is on civic compliance with the recycling and organics diversion regulations for the Industrial, Commercial, and Institutional (ICI) sector. The full scope of the project includes a broader education and communications program to instill sustainable action.

Budget Justification:

The 2023 original budget request included \$220,000 which included staff costs, internal communications, training, incentives and phased purchasing of organics containers. This was approved by City Council during the Capital Options portion of the December 1, 2021 budget deliberation debate, and was funded by one-time funding from the Reserve for Capital Expenditures (RCE).

The 2023 adjusted budget request includes \$284,400 for implementation of ICI compliance and education work. This funding request will address recycling and organics diversion in the ICI sector with a focus on customer service, education, bylaw compliance, bylaw exemptions, as well as data and continuous improvement. This adjusted budget request will be funded by a reallocation from project P.10016.

Project Notes:

The planned procurement method includes utilizing internal staff due to expertise of existing staff to perform the work.

There are no quantifiable annual operating budget costs associated with this budget request at this time.

There are no known/quantifiable savings associated with this project's budget/planned requests.

At its Regular Business Meeting held on January 27, 2020, City Council resolved to implement a regulatory approach to enhance waste diversion in the industrial, commercial and institutional sector. The City, as a corporation, is required to meet these regulations in 2022.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Impl Green Teams + Leading by Example	\$220	\$220			
Waste Strategy Implementation		\$284			
Total	\$220	\$504			
FINANCING DETAILS					
Transfer from Res	(\$220)	(\$504)			
Total	(\$220)	(\$504)			
RESERVE DETAILS					
RFE-RCE	\$220	\$220			
RFE-Waste Min Res		\$284			
Total	\$220	\$504			

Environmental Health

P.02051 Landfill Optimization

Project Status: Approved
Project Type: ENVIRONMENTAL PROTECTION
Project Manager: Scott Theede
Year Identified: 2011

Project Description:

This project involves execution of items identified in the Integrated Landfill Management Plan of 2011 that will be required to increase the available airspace, reduce greenhouse gas emissions, reduce environmental liability, and maximize the overall life of the Landfill.

Budget Justification:

The 2023 original budget request included \$3,000,000 for the East Lateral Liner Expansion. These budget requests also included costs of labour, engineering, and contractor costs.

The 2023 adjusted budget request includes commissioning costs of \$1.125M for staff, vehicles, and equipment required to set up the site and launch operations, as well as costs for diversion contracts for the City's new waste diversion and recycling facility - Recovery Park.

The 2024 - 2026 continues construction work on the East Lateral Liner Expansion as well as upgrades to the Landfill Gas System

Project Notes:

The planned procurement method for this project is to be accomplished utilizing external contractors, due to construction of facilities outside the capabilities of City design staff, and construction equipment. Some sub-components may be completed with internal engineering resources, with external construction contractors.

There are no significant annual operating budget costs associated with this budget request. All operating costs associated with the above budgeted/planned amounts are maintenance and provisions for these costs exist in the landfill operating budget.

There are no quantifiable savings associated with this project's budget/planned request, however these project outcomes will extend the life of the landfill and reduce the City's liability related to closing the landfill.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Landfill Gas Collection System Expansion				\$100	\$500
Landfill Demolition/New Liner D+E	\$3,000	\$3,000	\$3,372		
2023 Recovery Park Commissioning		\$1,125			
Total	\$3,000	\$4,125	\$3,372	\$100	\$500
FINANCING DETAILS					
Transfer from Res	(\$3,000)	(\$4,125)	(\$3,372)	(\$100)	(\$500)
Total	(\$3,000)	(\$4,125)	(\$3,372)	(\$100)	(\$500)
RESERVE DETAILS					
RR Landfill	\$3,000	\$3,000	\$3,372	\$100	\$500
RFE - Waste Minimization Reserve		\$1,125			
Total	\$3,000	\$4,125	\$3,372	\$100	\$500

Saskatoon Fire

P.02379 Fire - Major Apparatus Replacement

Project Status: Approved
Project Type: EQUIPMENT REPLACEMENT
Project Manager: Glenn Ledray
Year Identified: 2010

Project Description:

This project provides for the replacement and refurbishment of major firefighting apparatus used by the Saskatoon Fire Department. Major Fire Apparatus are scheduled to be replaced as they reach the end of their safe serviceable life and begin experiencing recurring mechanical problems, making them inefficient for day-to-day operations. Included are fire engines, aerial ladder vehicles, rescue trucks, dangerous good trucks, brush and tanker trucks, mobile pump trailer and the emergency measures mobile command post.

Budget Justification:

The 2023 original budget request included \$900,000 for the replacement of a pumper truck.

The 2023 adjusted budget request is to account for Inflationary pressures of 20% on the cost of a Fire Apparatus.

The planned budget years include: \$670,000 (2024), \$1,200,000 (2025), and \$1,870,000 (2026) for the replacement of major firefighting apparatus used by the Saskatoon Fire Department.

Project Notes:

The planned procurement method includes utilizing an external contractor due to expertise of existing staff to perform the work. There are no annual operating budget costs associated with this budget request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Fire Engine Replacement	\$900	\$1,200	\$670	\$1,200	\$1,870
Total	\$900	\$1,200	\$670	\$1,200	\$1,870
FINANCING DETAILS					
Transfer from Res	(\$900)	(\$1,200)	(\$670)	(\$1,200)	(\$1,870)
Total	(\$900)	(\$1,200)	(\$670)	(\$1,200)	(\$1,870)
RESERVE DETAILS					
RR Fire Apparatus	\$900	\$1,200	\$670	\$1,200	\$1,870
Total	\$900	\$1,200	\$670	\$1,200	\$1,870

Saskatoon Police Service

P.02497 Equipment Replacement

Project Status: Approved
Project Type: EQUIPMENT REPLACEMENT
Project Manager: Earl Warwick
Year Identified: 2014

Project Description:

This project involves the replacement of specialized equipment used by Saskatoon Police Service operations including Patrol, Criminal Investigations, Traffic Section and 'Special Teams' - the Explosives Disposal Unit (EDU), the Tactical Support Unit (TSU), Canine Unit (K-9) and the Public Safety Unit (PSU).

Budget Justification:

The 2023 original budget request included \$685,000 for the replacement of CEW, body armour, large items equipment as well as TSU and EDU equipment.

The 2023 adjusted budget request includes increases as approved by the Board of Police Commissioners and relate to equipment replacement needs.

The planned budget years include the replacement of speed detection equipment, roadside screening devices, aging pistols, expired body armour, large items equipment, investigation equipment and installing equipment into new fleet replacement units.

Project Notes:

The planned procurement method includes external contractors (specialized expertise).

There are no annual operating budget costs associated with this budget request.

There are no anticipated savings associated with this budget request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Equipment Replacement	\$685	\$660	\$1,391	\$835	\$578
Total	\$685	\$660	\$1,391	\$835	\$578
FINANCING DETAILS					
Transfer from Res	(\$685)	(\$660)	(\$1,391)	(\$835)	(\$578)
Total	(\$685)	(\$660)	(\$1,391)	(\$835)	(\$578)
RESERVE DETAILS					
RFE-Police Equ&Tech	\$685	\$660	\$1,391	\$835	\$578
Total	\$685	\$660	\$1,391	\$835	\$578

Saskatoon Police Service

P.02499 Technology Replacement

Project Status: Approved
Project Type: EQUIPMENT REPLACEMENT
Project Manager: Earl Warwick
Year Identified: 2014

Project Description:

This project involves replacement/upgrading of computer hardware and software including network servers, infrastructure, storage and security as well as desktop and in-car computers/technology.

Budget Justification:

The 2023 original budget request included funding to support several multi-year projects that will replace/upgrade network infrastructure, audio/video, desktop computers, virtual desktops, system security, and provide Project Administrators.

The planned budget years included replacement of desktop computers, in-car cameras, e-ticketing system, laptop, Tech Crime software, interview room recoding system, network infrastructure with various police operations software.

The 2023 adjusted budget request includes increases to these projects as approved by the board of Police Commissioners and relate to replacement or changes in technology.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

There are no annual operating budget costs associated with this budget request.

There are no anticipated savings associated with this budget request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Tech Repl - IT	\$946	\$1,153	\$1,176	\$1,122	\$1,047
Network Upgrades	\$28	\$28	\$233		\$60
Tech Repl - CID			\$16	\$5	\$5
In Car Camera Repl	\$840	\$840			\$3
Total	\$1,814	\$2,021	\$1,425	\$1,127	\$1,115
FINANCING DETAILS					
Transfer from Res	(\$1,814)	(\$2,021)	(\$1,425)	(\$1,127)	(\$1,115)
Total	(\$1,814)	(\$2,021)	(\$1,425)	(\$1,127)	(\$1,115)
RESERVE DETAILS					
RFE-Police Equ&Tech	\$1,814	\$2,021	\$1,425	\$1,127	\$1,115
Total	\$1,814	\$2,021	\$1,425	\$1,127	\$1,115

Environmental Health

P.02599 Curbside Organics Program

Project Status: Approved
Project Type: ENVIRONMENTAL PROTECTION
Project Manager: Russ Munro
Year Identified: 2018

Project Description:

This Project involves project management, IT, and communications to facilitate the implementation of the new curbside organics utility and variable garbage utility in 2023 and 2024 respectively. The scope of this work includes configuration of the City's billing system to support the two new waste utilities, detailed program planning for the development of the garbage utility, and communications to ensure residents are informed of upcoming changes.

Budget Justification:

The 2023 adjusted budget request includes \$1,072,000 in staffing costs for a project manager, IT analysts, and environmental coordinator, as well as \$284,000 for communications as well as materials, and supplies.

Project Notes:

The planned procurement method includes internal staff due to existing staff capacity. Annual operating costs associated with this work will be minimal and will be reflected in the waste utility rates. There are no anticipated, or quantifiable savings associated with this request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Curbside Organics	\$0	\$1,356			
Total	\$0	\$1,356			
FINANCING DETAILS					
Transfer from Res	(\$0)	(\$1,356)			
Total	(\$0)	(\$1,356)			
RESERVE DETAILS					
RFE-Waste Min Res	\$0	\$1,356			
Total	\$0	\$1,356			

Saskatoon Police Service

P.02610 Technology Expansion

Project Status: Approved
Project Type: GROWTH AND CAPITAL EXPANSION
Project Manager: Earl Warwick
Year Identified: 2014

Project Description:

This project involves purchase of additional technological equipment including computers, and associated hardware and software as well as other equipment that utilizes computer technology.

Budget Justification:

The 2023 original budget request included \$725,000 to support body worn camera system, network infrastructure and communication system expansion.

The 2023 adjusted budget request includes a \$383.0 decrease as approved by the board of Police Commissioners and relates to changes in technology expansion requirements.

The planned budget years include continued expansion to network infrastructure and communication system.

Project Notes:

The planned procurement method includes internal staff (existing staff capacity) and external contractors (specialized expertise).

There are no annual operating budget costs associated with this budget request.

There are no anticipated savings associated with this budget request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Tech Exp - IT	\$140	\$160	\$185	\$10	\$10
Storage Area Network Exp	\$66	\$0	\$56	\$79	\$240
Body Worn Camera System	\$519	\$182	\$455	\$610	
Total	\$725	\$342	\$696	\$699	\$250
FINANCING DETAILS					
Transfer from Res	(\$725)	(\$342)	(\$696)	(\$699)	(\$250)
Total	(\$725)	(\$342)	(\$696)	(\$699)	(\$250)
RESERVE DETAILS					
RFE-Police Equ&Tech	\$725	\$342	\$696	\$699	\$250
Total	\$725	\$342	\$696	\$699	\$250

Environmental Health

P.02648 Sustain. Supp. For Trpl Btm Line Implmnt

Project Status: Approved
Project Type: SUPPORT SYSTEMS
Project Manager: Jeanna South
Year Identified: 2020

Project Description:

This Project involves continuation of the Triple Bottom Line (TBL) Framework implementation, including the updated workplan approved by City Council that involves further work around sustainable procurement, equity reviews of existing programs, and improved quantification of TBL outcomes.

Budget Justification:

The 2023 adjusted budget request includes \$100,000 for supporting TBL reviews on new initiatives as well as a comprehensive workplan to progress the TBL strategically. The updated workplan: 1) will provide support and capacity building for the TBL Framework and Equity Toolkit 2) provide improvements and enhancements to TBL tools and training (including quantification and reporting of TBL outcomes) 3) Work with Supply Chain Management to centralize and optimize the City's sustainable procurement practices 4) Complete an equity review of existing programs and 5) Embed the equity toolkit into the TBL process. The budget request is a reallocation of funds from P.02650.

Project Notes:

The planned procurement method includes utilizing internal staff due to existing staff capacity. Annual operating costs required to sustain the Triple Bottom Line Program are \$165,000. There are no quantifiable savings associated with this budget request.

The 2022-2025 Strategic Plan approved by City Council directly refers to TBL in the following Strategic Priorities and Actions:

- 1) Reconciliation, Equity, Diversity and Inclusion
- 2) Environmental Sustainability
- 3) Civic Assets
- 4) Procurement and Project Management

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Triple Bottom Line Support	\$0	\$100			
Total	\$0	\$100			
FINANCING DETAILS					
Transfer from Res	(\$0)	(\$100)			
Total	(\$0)	(\$100)			
RESERVE DETAILS					
RFE-RCE	\$0	\$100			
Total	\$0	\$100			

Environmental Health

P.02650 Integrated Solar/Renewable Energy Strtgy

Project Status: Approved
Project Type: ENVIRONMENTAL PROTECTION
Project Manager: Amber Weckworth
Year Identified: 2020

Project Description:

This Integrated Solar/Renewable Energy project involves the development and implementation of a Renewable Energy Strategy. Switching to renewable and zero-emission energy sources is essential to meeting the targets and actions in the Low Emissions Community Plan (LEC).

This project responds to the LEC Plan by delivering a comprehensive strategy that outlines an action plan to reduce emissions from energy through energy reduction and investments in renewable energy. The project also includes initiatives recommended in the Renewable Energy Strategy such as feasibility studies, program implementation, and construction.

Budget Justification:

The 2023 budget request includes funding for an administrative review of the permitting and regulatory requirements to recommend a simplified and outcome-based process for photovoltaic approvals on existing buildings and is funded by one-time funding from the Reserve for Capital Expenditures (RCE).

This Budget request was originally approved by City Council during the Capital Options portion of the December 1, 2021 budget deliberation.

The 2024 through 2026 planned budget years include feasibility, site assessments, and phased installation of municipal solar PV, as well as a renewable energy storage study.

The 2023 adjusted budget request is a reallocation of \$100.0 to P.02648.

Project Notes:

The planned procurement method for this project is to be accomplished utilizing internal staff and external contractors, due to the capacity of existing staff to perform the work and requirement of specialized services.

Operating costs associated with solar PV systems are being identified through the feasibility study.

Solar and battery installations may have long-term savings for municipal buildings.

The Project may be eligible for Investing in Canada Infrastructure Program (ICIP) – Green Infrastructure Stream.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Renewable Energy Strategy	\$100	\$0			
Total	\$100	\$0			
FINANCING DETAILS					
Transfer from Res	(\$100)	(\$0)			
Total	(\$100)	(\$0)			
RESERVE DETAILS					
RFE-RCE	\$100	\$0			
Total	\$100	\$0			

Environmental Health

P.10016 Solid Waste R&DP Development + Plan Impl

Project Status: Approved
Project Type: ENVIRONMENTAL PROTECTION
Project Manager: Katherine Burns
Year Identified: 2021

Project Description:

This project involves the continued development and delivery of actions in the Solid Waste Reduction and Diversion Plan approved by City Council in January 2021. The scope of work includes feasibility studies, new program development, internal and external funding requests related to the short, medium and long-term actions identified in the plan.

Budget Justification:

The 2023 original budget requests included \$560,000 to address short-term actions from the Solid Waste Reduction and Diversion Plan including: 1) construction and demolition waste diversion (City options), 2) recycling market development for Recovery Park, and 3) a disposal ban at the Saskatoon Landfill.

The 2023 adjusted budget request is a reallocation of \$284.0 to P.01964.

The 2024 through 2025 planned budget years address medium-term actions such as public space/event recycling, a residential waste cart technology feasibility study, updating the waste management serviceability guidelines, a comprehensive waste characterization study. The 2026 planned budget year will address long-term actions in the plan such as textile recycling and economic incentives.

Project Notes:

The planned procurement method includes utilizing internal staff due to capacity and expertise of existing staff to perform the work.

There are no quantifiable annual operating budget costs associated with this budget request at this time.

There are no known/quantifiable savings associated with this project's budget/planned requests.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Short Term Actions - P1 Feasibility	\$560	\$276			
Total	\$560	\$276			
FINANCING DETAILS					
Transfer from Res	(\$560)	(\$276)			
Total	(\$560)	(\$276)			
RESERVE DETAILS					
RFE-Waste Min Res	\$560	\$276			
Total	\$560	\$276			

Environmental Health

P.10033 ICI Energy Efficiency + Generation

Project Status: Approved
Project Type: ENVIRONMENTAL PROTECTION
Project Manager: Amber Weckworth
Year Identified: 2021

Project Description:

This project involves the establishment of an energy education and incentive/financing program for the industrial, commercial, and institutional (ICI) sector. The program will build on the Home Energy Loan Program (HELP) that is currently in development for the residential sector to target larger properties. The final program would include a financing and/or incentive program, education materials and training as well as networking opportunities for businesses.

Budget Justification:

There was no planned budget originally requested in 2023.

The 2023 adjusted budget request of \$100,000 includes Industrial, Commercial and Institutional Energy Efficiency program research and design, which involves research, engagement, and analysis of programming options to recommend program design. The 2023 funding request includes a one-year pilot program which may include education and networking opportunities, incentives, and potential financing for energy efficiency and renewable energy. This budget request is a reallocation of funds from P.10035.

Project Notes:

The planned procurement method includes utilizing internal staff due to capacity of existing staff to perform the work.

Annual operating costs associated with this project are estimated to be approximately \$170,000 per year for staff time and communications materials. However, operating costs will be dependent on the recommended program design and fine-tuned with the delivery and operationalizing of the program. An administration fee may be charged to participants to offset operational costs.

There are no known/quantifiable savings associated with this project's budget/planned requests.

This project may be eligible for a Green Municipal Fund Signature Stream grant through FCM. The program may include low-interest loans provided to participants, which will require a Public Notice Hearing for Borrowing, this is expected after the pilot program in approximately 2024.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
ICI Energy Efficiency+Renewable Energ	\$0	\$100			
Total	\$0	\$100			
FINANCING DETAILS					
Transfer from Res	(\$0)	(\$100)			
Total	(\$0)	(\$100)			
RESERVE DETAILS					
RFE-RCE	\$0	\$100			
Total	\$0	\$100			

Environmental Health

P.10035 Residential Energy Efficiency Generation

Project Status: Approved
Project Type: ENVIRONMENTAL PROTECTION
Project Manager: Amber Weckworth
Year Identified: 2021

Project Description:

This project builds on the Home Energy Loan Program (HELP) to research and implement additional options for an energy education and incentive program for the residential sector, specifically targeting low-income participation in energy efficiency and renewable energy programs. Where HELP provides loans to homeowners to improve the efficiency of their homes, this program establishes education materials and programming, mapping, audit or coaching programs, and rebates or incentives.

Budget Justification:

The 2023 budget request includes \$250,000 for a feasibility study that includes research, options analysis, engagement, and program design and implementation of education programming such as a website, mapping, print materials, marketing campaigns, and/or coaching.

This budget amount was approved by City Council during the Capital Options portion of the December 1, 2021 budget deliberation debate, and is funded by one-time funding from the Reserve for Capital Expenditures (RCE).

The 2024-2026 budget request includes staff time and communications for a four-year pilot program that encourages residential adoption of energy efficiency and generation.

The 2023 adjusted budget request is a reallocation of \$100.0 to P.10033.

Project Notes:

The planned procurement method includes utilizing internal staff due to capacity of existing staff to perform the work.

Annual operating costs associated with this project are being developed through research and options analysis and will be dependent on the recommended program design.

There are no known/quantifiable savings associated with this project's budget/planned requests.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Efficiency +Generation – Residential	\$250	\$150			
Total	\$250	\$150			
FINANCING DETAILS					
Transfer from Res	(\$250)	(\$150)			
Total	(\$250)	(\$150)			
RESERVE DETAILS					
RFE-RCE	\$250	\$150			
Total	\$250	\$150			

Urban Planning and Development

P.10053 Housing Strategy Development

Project Status: Approved
Project Type: STUDY/PLANNING
Project Manager: Sarah King
Year Identified: 2023

Project Description:

This project involves several initiatives to gather input and assess appropriate data to inform the development of a new housing strategy for the City of Saskatoon. This will include a jurisdictional scan to identify best practices and innovative approaches used across Canada, preparation of a Housing Needs Assessment for Saskatoon, undertaking community engagement activities and development of a proposed new housing strategy.

Budget Justification:

The 2023 adjusted budget request includes \$245,000 for housing needs assessments, best practices review, and engagement in developing a housing strategy.

Project Notes:

The planned procurement method includes utilizing internal staff due to expertise of existing staff to perform the work and external contractors who have specialized expertise. There are no annual operating budget costs associated with this request. There are no anticipated or known/quantifiable savings associated with this projects budget request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Housing Strategy Development	\$0	\$245			
Total	\$0	\$245			
FINANCING DETAILS					
Transfer from Res	(\$0)	(\$245)			
Total	(\$0)	(\$245)			
RESERVE DETAILS					
RFE-RCE	\$0	\$245			
Total	\$0	\$245			

Community Support

P.10055 Heritage Program Updates

Project Status: Approved
Project Type: STUDY/PLANNING
Project Manager: Darryl Dawson
Year Identified: 2023

Project Description:

This project involves addressing outstanding implementation items and to strengthen the Heritage Program with the objectives of confirming the City of Saskatoon (City) leadership role in this area of public policy and increasing the integration of the Heritage Program into broader civic goals. The proposed project was reviewed with the Municipal Heritage Advisory Committee to align with their work plan..

Budget Justification:

The 2023 adjusted budget request includes \$160,000 for jurisdictional review and asset assessment, support for municipal heritage property owners and public awareness of the heritage program.

Project Notes:

The planned procurement method includes utilizing internal staff due to expertise of existing staff to perform the work and external contractors who have specialized expertise. There are no annual operating budget costs associated with this request. There are no anticipated or known/quantifiable savings associated with this projects budget request.

Project Detail	Original	Adjusted	Plan	Plan	Plan
Expenditure / Funding ('000s)	2023	2023	2024	2025	2026
GROSS COST DETAILS					
Heritage Program Updates	\$0	\$160			
Total	\$0	\$160			
FINANCING DETAILS					
Transfer from Res	(\$0)	(\$160)			
Total	(\$0)	(\$160)			
RESERVE DETAILS					
RFE-RCE	\$0	\$160			
Total	\$0	\$160			