



**PUBLIC AGENDA  
MUNICIPAL HERITAGE ADVISORY COMMITTEE**

**Wednesday, April 5, 2017, 11:30 a.m.  
Committee Room E, Ground Floor, City Hall  
Committee Members:**

**Ms. M. Schwab, Vice Chair  
Ms. L. Swystun, Vice Chair  
Councillor H. Gough  
Ms. L. Fortier  
Mr. D. Greer  
Ms. J. Lawrence  
Ms. P. Lichtenwald  
Ms. P. McGillivray  
Ms. D. Mercier  
Ms. T. Miller  
Mr. L. Moker  
Mr. R. Pshebylo  
Mr. R. Schmid  
Mr. J. Scott  
Mr. M. Velonas  
Mr. M. Williams  
Ms. C. Troupe**

**Pages**

**1. CALL TO ORDER**

**2. CONFIRMATION OF AGENDA**

**Recommendation**

That the agenda be approved as presented.

**3. ADOPTION OF MINUTES**

**Recommendation**

That the minutes of regular meeting of the Municipal Heritage Advisory Committee held on March 1, 2017 be adopted.

**4. UNFINISHED BUSINESS**

**4.1 Review of the Task Group Membership [File No. CK. 225-18]**

This matter was deferred for consideration at this meeting.

At the Municipal Heritage Advisory Committee meeting held on April 6, 2016 the Committee resolved:

1. That the Heritage Policy Task Group be disbanded; and
2. That the Heritage Awards Task Group and Education & Awareness Task Group remain in place with the following membership:
  - a. Heritage Awards Task Group - Robert McPherson, Don Greer, Lenore Swystun; and
  - b. Education & Awareness Task Group - James Scott, Patti McGillivray, and Jennifer Lawrence.

The Committee is asked to update the membership if required.

**Recommendation**

That the Committee provide direction.

**4.2 Proposed Budget for 2018 [File No. CK. 225-18]**

5 - 5

The Committee at its meeting held on March 1, 2017, submitted a proposed budget request to the Standing Policy Committee on Planning, Development and Community Services in the amount of \$17,900 for consideration and inclusion in the 2018 Business Plan and Budget review. The Committee deferred the discussion regarding the allocation of funds until this meeting.

Attached is the requested budget statement showing previous budget years to assist in allocating the funds to reflect the upcoming events being held in 2018.

**5. REPORT OF THE CHAIR**

**6. REPORT OF THE HERITAGE COORDINATOR [File No. CK 225-18]**

**7. COMMUNICATIONS**

**8. REPORTS FROM ADMINISTRATION**

**8.1 Application for Funding Under the Heritage Conservation Program – Mann House (1040 University Drive) - Shingles [File No. CK. 710-65 and PL. 907]**

6 - 9

**Recommendation**

That this report be forwarded to the Standing Policy Committee on Planning, Development and Community Services with a recommendation to City Council:

1. That funding be approved, up to a maximum of \$6,006, through the Heritage Conservation Program for shingle replacement at the Mann House located at 1040 University Drive;
2. That the City Solicitor be requested to prepare the appropriate agreement and that His Worship the Mayor and the City Clerk be authorized to execute the agreement, under the Corporate Seal; and
3. That the General Manager, Community Services Department, be authorized to remit payment of the grant following completion of the project.

**8.2 Application for Funding Under the Heritage Conservation Program - McLean Block (263 - 3rd Avenue South) [File No. CK. 710-55 and PL. 907-1]**

10 - 15

**Recommendation**

That a report be forwarded to the Standing Policy Committee on Planning, Development and Community Services with a recommendation to City Council:

1. That funding be approved, to a maximum of \$64,630.69, through the Heritage Conservation Program for the windows, roof repairs, and brickwork of the McLean Block located at 263 - 3rd Avenue South;
2. That the City Solicitor be requested to prepare the appropriate agreement and that His Worship the Mayor and the City Clerk be authorized to execute the agreement under the Corporate Seal; and
3. That the General Manager, Community Services Department, be authorized to remit payment of the grant following completion of the project.

**8.3 Proposed Heritage Resource Materials Strategy [File No. CK. 710-1 and PL 710-28]**

16 - 22

**Recommendation**

That a report be forwarded to the Standing Policy Committee on Planning, Development and Community Services, with a recommendation to City Council that the proposed Heritage Resource Materials Strategy be approved.

**9. 2017-2018 HERITAGE AWARDS PROGRAM [File No. CK. 710-38]**

23 - 34

The Municipal Heritage Advisory Committee, at its meeting held on March 1, 2017, discussed the planning of the Heritage Awards Program. There was indication that changes would need to be completed prior to a Request for Proposals (RFP) being issued for the Administrator position. It was also noted that amendments would be required on the application form and line items. Deadlines were discussed and the Committee determined that the deadline for

submissions for the RFP be in May and that they are reviewed at the June 2017 meeting. The matter of referral to a subcommittee will be discussed at this meeting as the review of the membership of the task groups was deferred. The Committee resolved that this matter be added to this agenda for further discussion.

The Committee Assistant has attached the Final Report of On Purpose Leadership for the 2015-2016 Heritage Awards Program which contains recommendations for the next Program , beginning on Page 7 of the report.

Also attached is the RFP for the 2015 Heritage Awards Administrator position, for the Committee's review and for changes to be made prior to issuing.

**Recommendation**

That the Committee provide direction.

10. **MUNICIPAL HERITAGE ADVISORY COMMITTEE - WORK PLAN 2017 [File No. CK. 225-18]** 35 - 58

Attached is an exercise for the Committee to review regarding the 2017 work plan and also the Truth and Reconciliation Commission Calls to Action for review.

**Recommendation**

That the Committee provide direction.

11. **STATEMENT OF EXPENDITURES [File No. CK 225-18]** 59 - 59

**Recommendation**

That the information be received.

12. **PUBLICATIONS**

- Heritage Saskatchewan Newsletter - March 14, 2017

**Recommendation**

That the information be received.

13. **ADJOURNMENT**

## Municipal Heritage Advisory Committee

	2013 BUDGET	2013 ACTUALS	2014 BUDGET	2014 ACTUALS	2015 BUDGET	2015 ACTUALS	2016 BUDGET	2016 ACTUALS	2017 BUDGET	2017 ACTUALS
<b>Conferences, Education and Research</b>	<b>5,600.00</b>		<b>5,700.00</b>		<b>5,700.00</b>		<b>5,700.00</b>		<b>5,700.00</b>	
Heritage Saskatchewan Conference Registration		130.00				150.00				0
R. McPherson - Heritage SK AGM/Conference		368.59								
L. Swystun - Heritage Foundation AGM/Conference		587.80								
Lucas Richert - Saskatoon Express Newspaper Article				150.00						
Lucas Richert - Saskatoon Express Newspaper Article				150.00						
Lucas Richert - Saskatoon Express Newspaper Article				150.00						
Lucas Richert - Saskatoon Express Newspaper Article				300.00						
P. McGillivray - Heritage SK Forum & AGM (Regina)						489.52				
M. Schwab - Canadian Society of Landscape Architects Conference						2,000.00				
*May 6, 2015 MHAC meeting - transfer to Doors Open Event					-2,000.00					
<b>Subtotal</b>		<b>1,086.39</b>		<b>750.00</b>		<b>2,639.52</b>		<b>0</b>		<b>0</b>
<b>Heritage Awards Program</b>	<b>5,600.00</b>		<b>5,700.00</b>		<b>5,700.00</b>		<b>5,700.00</b>		<b>3,600.00</b>	
Star Phoenix advertising		2,151.61				1,240.15				
On Purpose Leadership - Heritage Awards Program		1,785.00		2,186.79		1,785.00		1821.36		1732.86
Saskatoon Jazz Society - Heritage Awards Rental - The Bassment				446.25				446.25		446.25
J&S Picture Frame Warehouse - Heritage Awards Prints				2,222.68				2,915.88		2650.8
Mister Print - Heritage Awards Program Certificates				121.00				132.00		126
Rayacom Saskatoon (mounting photos for lobby display)								165.69		158.16
Reception appetizers - Chef de Partie Catering								448.88		427.5
Judges Expenses						239.85				
<b>Subtotal</b>		<b>3,936.61</b>		<b>4,976.72</b>		<b>3,265.00</b>		<b>\$5,930.06</b>		<b>5541.57</b>
<b>Doors Open Event</b>	<b>5,600.00</b>		<b>5,800.00</b>		<b>5,800.00</b>		<b>5,800.00</b>		<b>8,100.00</b>	
(In 2013 cross charges were not provided)		0.00		0.00						
On Purpose Leadership - Doors Open Event		0.00		0.00		5,800.00				
On Purpose Leadership - Doors Open Event		0.00		0.00		2,000.00				
*May 6, 2015 MHAC meeting - transfer from Conferences/Education					2,000.00					
<b>Subtotal</b>		<b>0.00</b>		<b>0.00</b>		<b>7,800.00</b>				<b>0</b>
<b>Heritage Festival</b>	<b>500.00</b>		<b>500.00</b>		<b>500.00</b>		<b>500.00</b>		<b>300.00</b>	
Library Photo scans for Heritage Fair Display		161.00		72.00						
Local History Room Photos for Heritage Fair Display		32.00								
Display Table Fee (Registration)		50.00		50.00		50.00		60.00		60
Copy charges				24.30						
<b>Subtotal</b>		<b>243.00</b>		<b>146.30</b>		<b>50.00</b>		<b>60.00</b>		<b>60</b>
<b>Memberships</b>	<b>200.00</b>		<b>200.00</b>		<b>200.00</b>		<b>200.00</b>		<b>200.00</b>	
Heritage SK Membership Renewal		50.00		50.00		50.00		50.00		47.62
Architectural Heritage Society Membership Renewal		20.00		20.00		20.00		20		30
National Trust for Canada Membership Renewal		42.00		42.00		42.00		42		20
Saskatoon Heritage Society - Membership Renewal				30.00		30.00		30.00		30
<b>Subtotal</b>		<b>112.00</b>		<b>142.00</b>		<b>142.00</b>		<b>142.00</b>		<b>127.62</b>
<b>TOTAL</b>		<b>\$5,378.00</b>		<b>\$6,015.02</b>		<b>\$13,896.52</b>		<b>\$6,132.06</b>		<b>\$5,729.19</b>

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## **Application for Funding Under the Heritage Conservation Program – Mann House (1040 University Drive) - Shingles**

### **Recommendation**

That this report be forwarded to the Standing Policy Committee on Planning, Development and Community Services with a recommendation to City Council:

1. That funding be approved, up to a maximum of \$6,006, through the Heritage Conservation Program for shingle replacement at the Mann House located at 1040 University Drive;
2. That the City Solicitor be requested to prepare the appropriate agreement and that His Worship the Mayor and the City Clerk be authorized to execute the agreement, under the Corporate Seal; and
3. That the General Manager, Community Services Department, be authorized to remit payment of the grant following completion of the project.

### **Topic and Purpose**

The purpose of this report is to request funding, under the Heritage Conservation Program, for the Mann House located at 1040 University Drive.

### **Report Highlights**

1. The Mann House is a designated Municipal Heritage Property in the neighbourhood of Varsity View. The property is valued for its association with Owen Mann, a City Councillor with one of the longest tenures in Saskatoon's history. Other notable residents include physician Thomas A. Watson and CNR special representative W.E Walter.
2. The home's roof is in need of reshingling. The current asphalt shingles are proposed to be replaced with architectural asphalt shingles in the same colour.
3. The property owners are requesting funding through the City of Saskatoon's (City) Heritage Conservation Program.

### **Strategic Goal**

Under the City's Strategic Goal of Sustainable Growth, this report supports the preservation of the character of heritage buildings and historical landmarks.

### **Background**

The Heritage Conservation Program, under Civic Heritage Policy No. C10-020, provides funding for designated Municipal Heritage Properties for the conservation and rehabilitation of the character-defining elements of a heritage property. Financial incentives include a grant for 50% of the eligible costs of a project to a maximum of \$150,000.

## **Application for Funding Under the Heritage Conservation Program – Mann House (1040 University Drive) - Shingles**

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### **Report**

#### Mann House

Located in the neighbourhood of Varsity View at 1040 University Drive, the Mann House features a one-and-three-quarter-storey dwelling that was built in 1912. Designed by architect Norman Thompson, this house was once home to former City Councillor and University of Saskatchewan Engineering Professor, Owen Mann. Mann was known for his interest in civic infrastructure, careful city planning, and prudent spending. The residence was also home to Thomas A. Watson, who, in 1949, at the Saskatoon Cancer Clinic, became the first physician to use the Betatron X-ray to treat patients with late-stage cancer; and W. E. Walter, a special representative for the Canadian National Railway Immigration and Colonization Department. The Mann House was designated as a Municipal Heritage Property in 2016, under The Mann House Heritage Designation, 2016, Bylaw No. 9350.

#### Roof Repair and Reshingling

The Mann House's roof requires repair and reshingling to address leakage issues and ensure that the character-defining elements of the home are retained. The existing shingles are 3-tab asphalt shingles that are lifting where the bell portion of the roof begins and in the valleys by the dormers. The roof is leaking in several locations. The property owner is requesting to replace these shingles with architectural shingles in the same colour (grey) and tone as the existing shingles.

#### Grant

Civic Heritage Policy No. C10-020 provides financial incentives in the form of a grant for 50% of the costs related to the restoration of architectural elements and renovations to meet building code requirements where it affects heritage elements of the building (up to a maximum of \$150,000 over a ten-year period). The maximum amortization period is ten years. Within a ten-year period, an owner may make more than one application provided the total amount does not exceed \$150,000. The Mann House was previously approved for incentives under the Heritage Conservation Program in February 2017 for the exterior repair of the main chimney (up to a maximum of \$4,753.88).

The estimated cost of the shingles for the Mann House is \$12,012 (see Attachment 1). The grant provides for 50% of the project's associated costs, which will amount to a maximum of \$6,006. The Administration is proposing that the value of the grant be paid over a two-year period, in equal amounts, following project completion.

#### **Options to the Recommendation**

The project qualifies for funding under Civic Heritage Policy No. C10-020; City Council could choose to deny the funding request.

#### **Public and/or Stakeholder Involvement**

There is no public or stakeholder involvement.

## **Application for Funding Under the Heritage Conservation Program – Mann House (1040 University Drive) - Shingles**

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### **Financial Implications**

The balance of the Heritage Reserve is \$143,545.01; \$49,157.52 of which is available for financial incentives under the Heritage Conservation Program. The grant will be funded through the Heritage Reserve and will not impact the funding of new and existing projects.

### **Other Considerations/Implications**

There are no policy, environmental, privacy, or CPTED implications or considerations; a communication plan is not required at this time.

### **Due Date for Follow-up and/or Project Completion**

The grant will be executed following the satisfactory completion of the project, as determined by the Director of Planning and Development, Community Services Department.

### **Public Notice**

Public notice, pursuant to Section 3 of Public Notice Policy No. C01-021, is not required.

### **Attachment**

1. Mann House - Cost Estimates

### **Report Approval**

Written by: Catherine Kambeitz, Heritage and Design Coordinator, Planning and Development

Reviewed by: Lesley Anderson, Director of Planning and Development

Approved by: Kara Fagnou, Acting General Manager, Community Services Department

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## Mann House - Cost Estimates

Item	Description of Work	Materials and Labour	Total (Including Tax)
Shingle Replacement	<ul style="list-style-type: none"> <li>• Supply and installation of IKO Cambridge fiberglass laminated shingles on main roof; and</li> <li>• Removal and disposal of existing shingles</li> </ul>	\$11,440	<b>\$12,012</b>

**Total Costs**

**\$12,012**

**City's Contribution (50% of Eligible Costs)**

**\$ 6,006**

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## **Application for Funding Under the Heritage Conservation Program - McLean Block (263 - 3rd Avenue South)**

### **Recommendation**

That a report be forwarded to the Standing Policy Committee on Planning, Development and Community Services with a recommendation to City Council:

1. That funding be approved, to a maximum of \$64,630.69, through the Heritage Conservation Program for the windows, roof repairs, and brickwork of the McLean Block located at 263 - 3<sup>rd</sup> Avenue South;
2. That the City Solicitor be requested to prepare the appropriate agreement and that His Worship the Mayor and the City Clerk be authorized to execute the agreement under the Corporate Seal; and
3. That the General Manager, Community Services Department, be authorized to remit payment of the grant following completion of the project.

### **Topic and Purpose**

The purpose of the report is to request funding, under the Heritage Conservation Program, for the McLean Block located at 263 - 3<sup>rd</sup> Avenue South.

### **Report Highlights**

1. The McLean Block is a Municipal Heritage Property in Saskatoon's downtown. The commercial property is valued for its architecture and contribution to the 3<sup>rd</sup> Avenue streetscape. The building qualifies for financial support under the Heritage Conservation Program.
2. Funding is being requested for proposed work on the building that includes the replacement of several windows, roof repairs, and brickwork.

### **Strategic Goal**

Under the City of Saskatoon's (City) Strategic Goal of Sustainable Growth, this report supports the preservation of the character of heritage buildings and historical landmarks.

### **Background**

The Heritage Conservation Program, under Civic Heritage Policy No. C10-020, provides funding for designated Municipal Heritage Properties for the conservation and rehabilitation of the character-defining elements of a heritage property. Financial incentives include a grant for 50% of the eligible costs of a project, to a maximum of \$150,000.

### **Report**

#### **McLean Block**

Constructed in 1912, the McLean Block is representative of commercial buildings erected in Saskatoon during the pre-First World War building boom. Constructed of brick and stone,

the building presented the image of permanency and modernism desired by the burgeoning business community during that period. The McLean Block was designated as a Municipal Heritage Property in 2006.

#### Windows, Roof Repairs, and Brickwork

The property owner of the McLean Block intends to continue conservation work on the building. The McLean Block has been previously approved for funding in the form of tax abatements under the City's Heritage Conservation Program:

- 1) in 2008 for a new roof surface - \$9,750; and
- 2) in 2015 for the repair and re-pointing of the brick façade - \$36,000.

Civic Heritage Policy No. C10-020 states that a property owner can make more than one application within the initial ten-year period, which began in 2008.

The property owner is requesting funding to replace eight upper-storey windows with bronze anodize-framed windows that will be the same shape and size of the existing windows (see Attachment 1). The windows will match the colour of those installed on the lower portion of the building. This work was approved by the Municipal Heritage Advisory Committee in 2014. The brick repair and re-pointing was considered at the same time.

Additional work includes seven new custom windows on the north side of the 3<sup>rd</sup> floor, and roof repairs and brickwork repairs along the north and west side of the 3<sup>rd</sup> floor and chimney. All proposed work will respect the existing character and heritage of the building.

The Heritage Conservation Program provides funding for up to 50% of costs related to restoration of the heritage elements of the property. For this project, the owner qualifies for a maximum of \$64,630.69 in the form of a grant amortized over a ten-year period (see Attachment 2).

#### **Options to the Recommendation**

The project qualifies for funding under the Heritage Conservation Program. The only option would be for City Council to deny the funding request.

#### **Public and/or Stakeholder Involvement**

Public and/or stakeholder consultations are not required.

#### **Policy Implications**

The project complies with Civic Heritage Policy No. C10-020.

#### **Financial Implications**

The total estimated cost of this project is \$129,261.39, and under Civic Heritage Policy No. C10-020, the project would qualify for 50% of the eligible costs. If the application is approved, the amount of this grant will be amortized for ten years and will commence following completion.

**Application for Funding Under the Heritage Conservation Program - McLean Block  
(263 - 3rd Avenue South)**

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The balance of the Heritage Reserve is \$143,545.01, of which \$49,157.52 is available for financial incentives under the Heritage Conservation Program. The grant will be funded through the Heritage Reserve and will not impact the funding of new and existing projects.

**Other Considerations/Implications**

There are no environmental, privacy, and CPTED implications or considerations; a communication plan is not required at this time.

**Due Date for Follow-up and/or Project Completion**

Once it is determined that the project is complete, the Administration will process the grant payment.

**Public Notice**

Public notice, pursuant to Section 3 of Public Notice Policy No. C01-021, is not required.

**Attachments**

1. Replacement Window Shape and Size
2. McLean Block – Cost Estimates

**Report Approval**

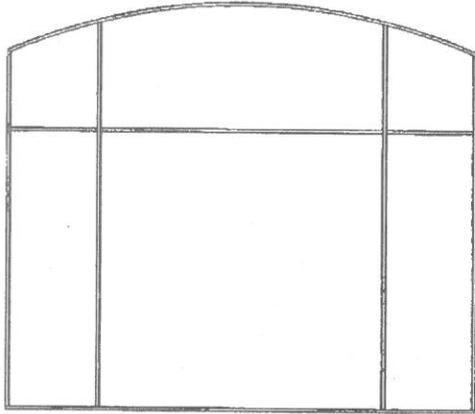
Written by: Catherine Kambeitz, Heritage and Design Coordinator, Planning and Development

Reviewed by: Lesley Anderson, Director of Planning and Development

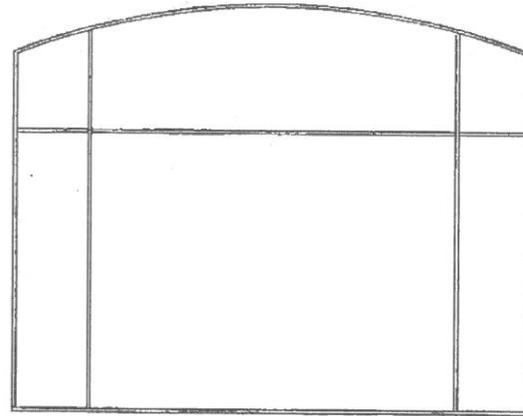
Approved by: Kara Fagnou, Acting General Manager, Community Services Department

S/Reports/2017/PD/MHAC – Application for Funding Under the Heritage Conservation Program – McLean Block (263 – 3<sup>rd</sup> Avenue South)/ks

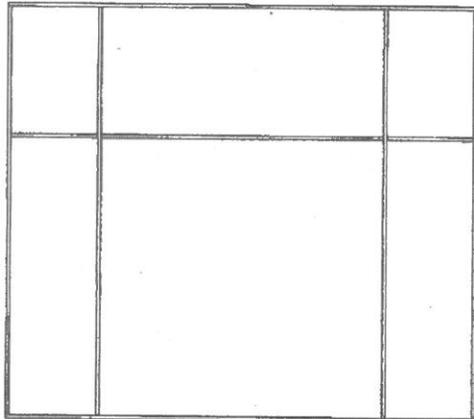
Replacement Window Shape and Size



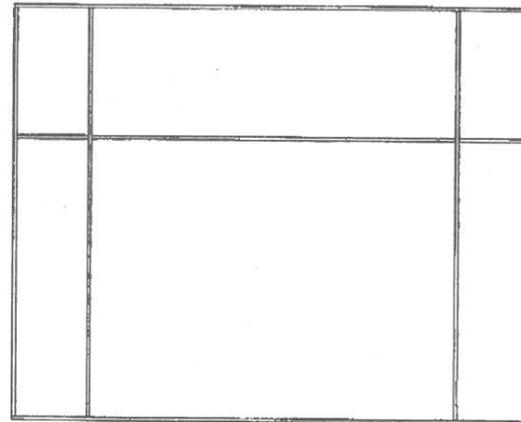
2 WINDOWS REQUIRED



2 WINDOWS REQUIRED



2 WINDOWS REQUIRED



2 WINDOWS REQUIRED

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**McLean Block - Costs Estimates**

<b>Item</b>	<b>Description of Work</b>	<b>Estimate</b>
Windows (façade)	<ul style="list-style-type: none"> <li>• Supply and installation of eight custom windows</li> <li>• Removal of existing windows</li> </ul>	\$50,100.95
Windows (north side – 3 <sup>rd</sup> floor)	<ul style="list-style-type: none"> <li>• Supply and installation of seven custom windows</li> </ul>	\$12,680.95
Roof	<ul style="list-style-type: none"> <li>• Comprehensive roof repairs</li> <li>• Roof hatch with safety ladder</li> <li>• Duplicate new roof for 2<sup>nd</sup> window well (2<sup>nd</sup> floor north side)</li> </ul>	\$26,460.00
Brickwork	<ul style="list-style-type: none"> <li>• Repairs on north side 3<sup>rd</sup> floor, back side 3<sup>rd</sup> floor, and chimney</li> </ul>	\$28,268.45

Subtotal:	\$117,510.35
Taxes:	<u>\$ 11,751.04</u>
Total Eligible Project Cost:	<u>\$129,261.39</u>
50% of Costs (City Contribution):	\$ 64,630.69
10 Years (Amortization):	\$ 6,463.06

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## Proposed Heritage Resource Materials Strategy

### Recommendation

That a report be forwarded to the Standing Policy Committee on Planning, Development and Community Services, with a recommendation to City Council that the proposed Heritage Resource Materials Strategy be approved.

### Topic and Purpose

The purpose of this report is to outline a proposed Heritage Resource Materials Strategy. This strategy is intended to guide the City of Saskatoon in the acquisition of heritage materials and their reuse.

### Report Highlights

1. The City of Saskatoon (City) has many artifacts and materials in its possession that are deemed to have heritage value. These items are currently in storage and are intended to be used or incorporated into future projects.
2. To guide the City in the acquisition, storage, and reuse of heritage materials, a Heritage Resource Materials Strategy is proposed.

### Strategic Goal

This report supports the Strategic Goal of Quality of Life by supporting new and creative ways to showcase our city's built, natural, and cultural heritage.

### Background

Over the years, the City has acquired various heritage materials and artifacts. Most of these items have been stored for a substantial period of time with no plan in place for their reuse.

The City's Heritage Plan indicates that the City will work with partners to ensure artifacts are identified and conserved, and will support the public display of artifacts (where appropriate) for the enjoyment of Saskatoon residents and visitors.

### Report

#### Materials and Artifacts in Storage

The City is currently storing items from the Capitol Theatre, the Labatt's Brewery, the Queen's Hotel, the Gathercole Building, the City Gardener's site, and the Sanatorium. These items are located at various storage facilities throughout the City. While some of the stored materials and artifacts have been specifically identified for a future project, the majority of the items have no clear plan (or budget) in terms of their reuse. An inventory of heritage materials in the City's possession is outlined in Attachment 1.

## **Proposed Heritage Resource Materials Strategy**

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### **Proposed Heritage Materials Strategy**

Materials and artifacts with heritage value can play an important role in the interpretation of Saskatoon's history when the original heritage resource no longer exists. Following a review of best practices in other Canadian municipalities, the proposed Heritage Resource Materials Strategy was drafted to formalize a process for the acquisition, storage, and reuse of heritage materials (see Attachment 2). The strategy has three main objectives:

- outline a process for the salvage and storage of heritage resource materials, when and where appropriate;
- encourage property owners to retain heritage resource materials, when no longer in use; and
- provide guidelines for the reuse of heritage building materials in the possession of the City.

By implementing a Heritage Resource Materials Strategy, the City will be able to clearly identify when materials should be salvaged, how they should be stored, and their appropriate reuse.

### **Options**

City Council has the option to not approve the Heritage Resource Materials Strategy; in this case, further direction would be required.

### **Public and/or Stakeholder Involvement**

Public and/or stakeholder consultations are not required.

### **Other Considerations/Implications**

There are no policy, financial, environmental, privacy, or CPTED implications or considerations; a communication plan is not required at this time.

### **Due Date for Follow-up and/or Project Completion**

No follow-up is required.

### **Public Notice**

Public notice, pursuant to Section 3 of Public Notice Policy No. C-01-021, is not required.

### **Attachments**

1. Inventory of Heritage Materials
2. Proposed Heritage Resource Materials Strategy

### **Report Approval**

Written by: Catherine Kambeitz, Heritage and Design Coordinator, Planning and Development  
Reviewed by: Lesley Anderson, Director of Planning and Development  
Approved by: Kara Fagnou, Acting General Manager, Community Services Department

S/Reports/2017/PD/MHAC – Proposed Heritage Resources Materials Strategy/ks

## Inventory of Heritage Materials

### 1. Capitol Theatre (2<sup>nd</sup> Avenue South)

A number of artifacts were salvaged from the Capitol Theatre prior to its demolition in 1979. The City of Saskatoon (City) agreed to store the artifacts on behalf of the Saskatoon Heritage Society, 25<sup>th</sup> Street Theatre, and Persephone Theatre. These three groups remain the stewards of the artifacts. There are various pieces on public display; however, many remain in storage.

Storage Location: (202 Portage Avenue - Indoor)

Items stored include:

- doors;
- windows and window frames;
- columns;
- light tracks and fixtures; and
- a marquee (outdoor).

### 2. Labatt's Brewery (Herman Avenue)

The Labatt's Brewery closed in 1993 and was demolished shortly thereafter. Items salvaged by members of the Municipal Heritage Advisory Committee were placed in storage. In 2007, a pallet of salvaged bricks were used to create the community entry sign for the Buena Vista neighbourhood.

Storage Location: (202 Portage Avenue - Indoor)

Items stored include:

- brass and copper railings;
- scales; and
- a watchman's clock.

### 3. Queen's Hotel (Corner of 20<sup>th</sup> Street West and 1<sup>st</sup> Avenue South)

The Queen's Hotel suffered a devastating fire in 1980 in which two firefighters lost their lives. Items from the former hotel were salvaged and subsequently placed in storage.

Storage Location: (University of Saskatchewan - Indoor).

Note: the materials need to be relocated from the University of Saskatchewan to a City storage facility.

Items stored include:

- pediments.

### 4. Gathercole Building (19<sup>th</sup> Street)

The Gathercole building was demolished in 2004. Two smaller arches from the original building were used to create gateway features into River Landing at 2<sup>nd</sup> Avenue and 19<sup>th</sup> Street. Salvaged brick and stone were also used in the surrounding area.

Storage Location: (Nicholson Yards - Outdoor)

Items stored include:

- arches;
- windows;
- buff-coloured bricks; and
- sandstone.

5. City Gardener's Residence and Shed (16<sup>th</sup> Street and Avenue H South)

The Gardener's Residence was demolished in 2004, and the rear shed in 2009. Materials remaining from the City Gardener's Residence and shed were reused on site to create an entrance sign and to outline the foundation of the house.

Storage Location: (1101 Avenue P North - Outdoor)

Items stored include:

- porch columns and caps; and
- concrete blocks.

6. Sanatorium (Holiday Park, Avenue K South)

The Sanatorium was demolished in 1989. Items salvaged from the building have been stored by the City since that time.

Storage Location: (Nicholson Yards - Outdoor)

Items stored include:

- Tyndall stone.

7. Cobblestones (19<sup>th</sup> Street and Other Locations)

During construction of River Landing in 2007, cobblestones from 19<sup>th</sup> Street were unearthed. A number of pallets were salvaged, and some stones were used as accent paving on the north side of Persephone Theatre, as well as to outline the original Immigration Hall footprint in the Market Square.

Storage Location: (Nicholson Yards - Outdoor)

Items stored include:

- cobblestones.

8. YWCA Building (24<sup>th</sup> Street East)

In 2012, the Administration became aware that four terra cotta architectural brackets from the former YWCA building were being stored on private property. The items were subsequently relocated to a City storage facility.

Storage Location: Nicholson Yards (Outdoor)

Items stored include:

- terra cotta pieces.

## PROPOSED HERITAGE RESOURCE MATERIALS STRATEGY

### 1. Introduction

#### 1.1 Background

Heritage resources act as tangible connections to the past by providing the community with an opportunity to interact with its local history in their day-to-day lives. Materials and artifacts with heritage value play a significant role in telling the story of Saskatoon's past when the original heritage resource no longer remains due to alteration, demolition, dismantling, relocation, or irrevocable damage.

#### 1.2 Purpose

The Heritage Resource Materials Strategy provides a framework to guide the City of Saskatoon (City) in the acquisition and reuse of heritage materials.

#### 1.3 Objectives

The objectives of the Heritage Resource Materials Strategy are:

- to outline a process for the salvage and storage of heritage resource materials, when and where appropriate;
- to encourage property owners to retain heritage resource materials, when no longer in use; and
- to provide guidelines for the reuse of heritage building materials in the City's possession.

#### 1.4 Definitions

Character-Defining Elements: The materials, forms, location, spatial configurations, uses, and cultural associations or meanings that contribute to the heritage value of a historic place, which must be retained to preserve its heritage value.

Heritage Resource: Any resource or group of resources, natural or cultural, tangible or intangible, that a community recognizes for its heritage value as a witness to history or memory.

Heritage Value: The aesthetic, historic, scientific, cultural, social, or spiritual importance or significance for past, present, or future generations. The heritage value of a heritage resource is embodied in its character-defining elements, forms, location, spatial configurations, uses, and cultural associations or meanings.

Reuse: To use again or further use.

Salvage: To save from loss or destruction for future use.

## **2. Acquisition and Salvage**

Heritage resource materials may be conserved, and portions or features of buildings or public structures, which have significant heritage value, may be reused.

### Guidelines and Criteria

1. The heritage resource material must possess heritage value;
2. The heritage resource material must be determined fit for reuse in other buildings, outdoor or indoor public spaces, or in educational and cultural displays;
3. The heritage resource material must be in a condition that makes it feasible for its salvage, transportation, storage, and reuse;
4. The City must be capable of storing the heritage resource material in an acceptable manner;
5. The costs associated with the transportation and storage of the heritage resource material must be deemed appropriate by the City;
6. The respective property owner(s) or owner(s) of the heritage resource material must agree to the salvage of the heritage resource material; and
7. A letter of understanding is required between the City and the organization or individual removing the heritage resource materials. This letter should contain:
  - a) a list of items to be removed;
  - b) a date on which the items will be removed;
  - c) identified location where the items will be stored/reused/displayed;
  - d) the name of the contractor/organization/individual removing the items; and
  - e) digital photographs (denoting condition) of the items being removed.

## **3. Storage**

Storage, whether digitally or physically, should be done so in a manner that is sensitive to the heritage resource materials.

### Storage Guidelines and Criteria

1. The City must prepare (and maintain) archival documentation of the heritage resource material that includes the following (if applicable):
  - a) drawings/photographs/maps, etc;
  - b) record of type and origin;

- c) record of condition;
  - d) site history and context; and/or
  - e) any other available material and information that is relevant to documenting the significance of the material.
2. The heritage resource material must be stored in a manner that is deemed appropriate for its type and condition.
  3. The City shall maintain current information on the location of the heritage resource material, its condition, and reuse plans.

#### **4. Reuse**

The reuse of heritage resource materials should be done in a manner that is socially beneficial, and remains a public asset for citizens and visitors of Saskatoon.

##### Reuse Guidelines and Criteria

1. A heritage resource material should be considered for reuse on the original site from which it was retrieved;
2. Maintaining the integrity of the heritage resource material, in relation to its original context, must be considered;
3. The reuse of heritage resource material should be compatible with its new environment, in relation to scale, texture, and style;
4. The heritage resource material must undergo conservation treatments by a qualified professional prior to reuse when necessary;
5. Consideration must be given to the methodology of installation;
6. Documentation and/or interpretation is considered essential to ensure the heritage and the meaning of the material, in relation to the site, is not lost. This should include contextual information of the demolished structure (architect[s], date, cultural story, etc.); and
7. When no use has been identified for a heritage resource material by the City, the heritage resource material should be offered and distributed following a reuse priority:
  - a) use in a municipal or provincial designated heritage property, National Historic Site, or a property listed on the Saskatoon Register of Historic Places;
  - b) use by the Meewasin Valley Authority for interpretive programming;
  - c) use by a museum;
  - d) use by a local non-profit organization for community use or benefit; and
  - e) use by owners of private property with a connection to the heritage resource.

2015-2016

# Heritage Awards Final Report



Prepared by Kim Ali - On Purpose  
For City of Saskatoon  
Municipal Heritage Advisory Committee

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## Event History

Every two years, the City of Saskatoon, through its Municipal Heritage Advisory Committee (MHAC), recognizes work in heritage preservation in Saskatoon through public recognition and the presentation of award certificates. The Municipal Heritage Awards Program occurs in the year opposite to Doors Open Saskatoon—another City of Saskatoon heritage initiative.

The Heritage Awards are an opportunity for Saskatoon residents to nominate an individual, business, or group that they know to have made a difference in the preservation and conservation of the City's heritage. The awards draw attention to the heritage value of subjects and properties within the City of Saskatoon.

Heritage value is defined as the aesthetic, historic, scientific, cultural, social or spiritually important, or significant elements for past, present or future generations.<sup>1</sup>

## 2015-2016 Awards

This year, the Heritage Awards were presented on Monday, February 29 in City Council Chambers prior to the regularly scheduled council meeting. More than 20 individuals, businesses, or groups were recognized including property owners, architects, designers, and journeypersons.

Winners were named in all three categories of the awards.

### ***BUILDING SITES AND GROUNDS***

#### **SENSITIVE ADDITION (2 Awards)**

##### **Academic Health Sciences D Wing Addition**

- University of Saskatchewan (Property Owner)
- Henry Downing Architects (Architect)
- Graham Construction and Engineering Ltd. (General contractor)
- Flad Architects (Lab Design Specialists)

##### **St Thomas Moore College 2013 Addition**

- Edwards Edwards McEwen Architects (Architects)
- St Thomas More College (Property Owner)
- Quorex Constructions Services Ltd. (Project Manager)
- Robb-Kullman Engineering LLP (Prime Consultant, Structural Engineer)

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<sup>1</sup> Parks Canada, Standards and Guidelines for the Conservation of Historic Places in Canada, Her Majesty the Queen in Right of Canada, 2003, p.2.

### **ADAPTIVE RE-USE (3 Awards)**

#### **210/212 20<sup>th</sup> Street West (Grazing Goat / Green Ark)**

- Strata Development Corporation (Property Owner and General Contractor)

#### **433 - 20<sup>th</sup> Street West (MGM Communications)**

- Lionel Wong (Property Owner)
- Strata Development Corporation (General Contractor)
- MGM Communications (Tenant)

#### **616-10<sup>th</sup> Street East (Brainsport)**

- Group2 Architecture (Architect and Designer)
- Brainsport (Property Owner)
- S2 Construction (General Contractor)

### **HERITAGE SPACE (1 Award)**

#### **616-10<sup>th</sup> Street East (Brainsport)**

- Group2 Architecture (Architect and Designer)
- Brainsport (Property Owner)
- S2 Construction (General Contractor)

### ***EDUCATION AWARDS (3 in total)***

#### **Nutana and Broadway Heritage QR Code Tour**

- Broadway Business Improvement District
- Nutana Community Association

#### **Spirit of Alliance Monument**

- J. S. Gauthier, Adrian Stimson, Happy (Ian) Grove (Artists/ Sculptors)
- Chief Darcy Bear (Funder, Visionary)

#### **Presented to JOE WICKENHAUSER for**

- Commitment to preserving and sharing the history of sexual and gender diversity in Saskatoon through lectures, walking tours, film events, displays and print publications and contributions to social media.

### ***VOLUNTEER PUBLIC SERVICE AWARD***

- Presented to **Della Greer** for her commitment to making Saskatoon a place that recognizes and celebrates arts, culture and heritage through her work with the Marr Residence and other agencies.

### ***City of Saskatoon Support***

**Joyce Fast**—Lead, Coordination

**Lori O'Brien**—Coordination

**Catherine Kambeitz**—Heritage  
Expertise

### ***Program Coordination***

*On Purpose Leadership, represented by:*

**Kim Ali**—Project Manager

**Mandy Pravda** - Event Assistant

***Municipal Heritage Advisory Committee Chair*** Carla Duval Tyler

### **Jury Panel**

- Troy Smith, Saskatchewan Association of Architects – and Chair of Jury Panel
- Happy Grove, Interior Design Association
- Don Greer, Municipal Heritage Advisory Committee
- Bob McPherson, Municipal Heritage Advisory Committee
- Lenore Swystun, Saskatoon Heritage Society

### **Overview of Event Day**

The Heritage Awards celebration day is made up of the following three components:

#### ***Awards Presentation***

The presentation of the Heritage Awards took place in City Council Chambers starting at 5 PM in front of close to 100 people in the council gallery.

#### ***Photo Displays***

Photo exhibits are displayed in the City Hall lobby in the week the Heritage Awards are presented. A power point photo exhibit is put on display at the awards reception for the duration of this event. The photo exhibits are a major attraction and resources should continue to be set aside for this component. A consideration for future years may be that we allow award recipients to take home one copy of their mounted photos and photo captions at the end of the night. MHAC committee members also suggested that a permanent exhibit at City Hall may be feasible.

#### ***Reception***

Award recipients are invited to a reception following the presentation of their awards. This is an opportunity for them to mix and mingle with other award recipients as well as meet representatives of the design and heritage communities. The reception was held across the street from City Hall at The Basement. It was a relaxed yet classy setting; perfect for the celebration mood we want to honour the winners with. Outside catering was brought in and beverages were provided by the venue. Alcoholic

beverages were available at the Bassment bar for purchase and soft drinks were provided for at no charge.

## **Marketing & Communication**

### ***Online Content***

The City of Saskatoon issued a news release to alert the media and general public that the Awards Program was accepting nominations, and another one to notify them of this year's winners and the date and time of the presentation. The City posted information and a downloadable application form at 'H' for Heritage Awards during the Call for Nominations.

### ***Newspaper Advertising***

Ads were placed in the Saskatoon StarPhoenix in October and on the City page in the Star Phoenix in November. . See Appendix for copies of the advertisements.

### ***Television Coverage***

Global Saskatoon and CTV reported on the Heritage Awards Program on their February 29 evening newscast, and on their morning shows March 1. Shaw covered the presentation portion in its coverage of the City Council meeting.

### ***Direct Marketing Initiatives***

We used electronic media as much as possible to reduce costs and broaden the reach of our marketing efforts. Posters were distributed electronically to the following people and places, who were also asked to forward the poster along to interested persons, businesses, and organizations:

- Updated city distribution list of architects, designers, journeypersons and their professional associations (by mail)
- Saskatoon Heritage Society
- Meewasin Valley Authority
- Local History Room, Frances Morrison Library
- Saskatoon Real Estate Board
- Representatives of Design Week (Gov't of Saskatchewan)
- Prairieland Park
- BIDs: Broadway, Riversdale, The Downtown Partnership, Sutherland
- University of Saskatchewan
- Western Development Museum
- City of Saskatoon Commercial Facades Program
- City of Saskatoon Heritage Coordinator

## Program Review

### What went well?

Joyce Fast and the City Clerk's office staff were a tremendous resource and support to On Purpose Leadership in carrying out the event. Catherine Kambeitz was available as needed and provided counsel and feedback.

The post event celebration held at the Bassment was very successful with more than 100 people attending.

The recipients are very appreciative of the honour, and the certificates and awards ceremony are a great way to recognize them.

The majority of the submissions were digital, which helped immensely with cutting down costs and making the job more efficient. A Dropbox folder was set up for the jury, which made it easier for them to access the files prior to the review.

### What should be done differently?

The timing of the awards presentation needs to be addressed. Given the governance changes to the city bylaws, Public Acknowledgements (which is what the Awards fall under) form part of the Regular Business agenda which starts at 1:00 pm on Council day. Therefore, since the Order of Business is specified in the Bylaw, the awards would have been presented at a time that was inconvenient for most people, and as well as negating the opportunity for a celebration after the event. The administrator worked hard with various members of City staff to come to a workable solution, and the awards were presented at 5 PM, followed by the reception at 6 PM at the Bassment. However this meant that the awards were NOT presented in front of city council. However, the mayor, some councillors and senior staff did attend the presentation.

A sub-committee of the jury was struck to review the awards process. The committee was tasked with discussing the following:

- Adding additional representation to the Jury panel, possibly a group or organization with educational / curriculum focus.
- Revising the awards ceremony time and location so all councillors can attend.
- Increasing engagement of MHAC in the awards presentation.
- Clarifying the intention of Volunteer Award (recognition for lifetime achievement? Significant impact?).
- Review the submission criteria

The committee met on Thursday April 7 and provided suggestions to the Heritage Coordinator, who will take the recommendations to MHAC for review.

## Coordinator Recommendations

- Focus early marketing on developing community awareness—the Heritage Awards present a strong opportunity for community engagement
- Develop an online survey for routine feedback from participants, judges and winners.
- Increase advertising investment to improve visibility of the event day.
- Book a paid advertisement in the Star Phoenix announcing the winners.



**THE STARPHOENIX, SATURDAY, Saturday** November 8 and Saturday October 3



**Municipal Heritage Awards**

**Submission Deadline: Friday, November 13, 2015**

The City of Saskatoon through its Municipal Heritage Advisory Committee is recognizing work in heritage preservation in Saskatoon through the presentation of Awards and Certificates under the following:

**A) BUILDINGS, SITES & GROUNDS**

There are six project categories:

1. Restoration - Exterior
2. Restoration - Interior
3. Adaptive Re-Use
4. Sensitive Infill
5. Sensitive Addition
6. Heritage Space

**B) VOLUNTEER PUBLIC SERVICE**

This category is open to both individuals and groups who have demonstrated a long-term commitment to archaeology, history, museums, historic building and sites, genealogy and folk-lore.

**C) EDUCATION**

This category is open to both individuals and groups for undertaking endeavours which enhance the public understanding and appreciation of the City's natural and human heritage.

Entry forms are available on [saskatoon.ca](http://saskatoon.ca), search Heritage Award Programs. Additional information and criteria for each of these categories is included with the entry form. The deadline for submissions is 5:00 p.m. Friday, November 13, 2015. Any program completed prior to September 1, 2015 is eligible, including non-award winning submissions from past years.

For further information contact Kim Ali at 306-652-1417 or email [kimall@onpurpose.ca](mailto:kimall@onpurpose.ca)

Co-Sponsored by: **Meewasin**

**THE STARPHOENIX, SATURDAY, OCTOBER 10, City Page**

The City of Saskatoon through its Municipal Heritage Advisory Committee is recognizing work in heritage preservation in Saskatoon through the presentation of Awards and Certificates under the following:

**A) BUILDINGS, SITES & GROUNDS**  
There are six project categories

1. Restoration - Exterior  
2. Restoration - Interior  
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4. Sensitive Infill  
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This category is open to both individuals and groups for undertaking endeavours which enhance the public understanding and appreciation of the City's natural and human heritage.

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Co-Sponsored by: **Meewasin**

## Appendix B: Photo of Recipients





**CITY OF SASKATOON**  
**MUNICIPAL HERITAGE ADVISORY COMMITTEE**  
**2015 HERITAGE AWARDS ADMINISTRATOR**  
**REQUEST FOR PROPOSAL**

**JUNE, 2015**

The City of Saskatoon is inviting proposals to be submitted for the administration of Saskatoon's 2015 - 2016 Heritage Awards Program.

**PROGRAM DESCRIPTION:**

The City of Saskatoon, through its Municipal Heritage Advisory Committee, recognizes work in heritage preservation in Saskatoon through the presentation of Awards/Certificates. These awards are presented every other year under the following categories: Restoration – Exterior, Restoration – Interior, Adaptive Re-Use, Sensitive Infill, Sensitive Addition, and Heritage Space.

**HERITAGE AWARDS ADMINISTRATOR:**

This program commences with the establishment of the appropriate application forms and advertising brochures by the fall of 2015. Completion of the program occurs in February, 2016 when the awards are presented at a meeting of City Council and a final review of the program is conducted.

The maximum contract amount for the Heritage Awards Administrator is \$3,400 with one-half payable in 2015, and one half payable at the completion of the program in 2016. The contract fee is a \$2500 base fee for five or fewer applications + \$225/per additional application (up to a maximum of \$3400).

The Program Administrator will work with the Committee Assistant and when deemed appropriate, the Administrator will meet with the Municipal Heritage Advisory Committee. The Advisory Committee will determine the scope and format of the 2015 – 2016 Heritage Awards Program and the Committee Assistant will be available to work with the Administrator when questions arise. The Administrator undertakes the assigned duties under the timeframe given.

**DUTIES OF THE HERITAGE AWARDS ADMINISTRATOR:**

The Heritage Awards Administrator will ensure that all steps, as determined by the Municipal Heritage Advisory Committee, are completed in time for the presentation of the awards on or near Heritage Day in 2016, which is normally the second Monday in February (contingent on the City Council February meeting schedule).

**QUALIFICATIONS and EXPERIENCE**

Please indicate your qualifications and experience as they relate to this project's scope of work and duties to be undertaken.

Include recent examples of projects that you have completed that are similar in nature to the requirements of this project. Include a minimum of three references who can be contacted (with e-mail address or telephone numbers). Indicate what associations or background in heritage or culture that you may have.

The City of Saskatoon will provide some support and resources to the Heritage Administrator, as follows:

- Access to examples of previous material used for the program;
- Access to copying service for the brochure and application forms already prepared under the guidance of the Municipal Heritage Advisory Committee;
- Access to clerical support (booked in advance);
- Access to mailing service;
- Access to mailing list for applications and brochures;
- Access to volunteers from Municipal Heritage Advisory Committee for presentations at City Council and the reception that follows; and
- Access to final evaluation by the previous Administrator

If you believe that you have the right combination of skills and experience to take on this exciting challenge, please submit an application or proposal no later than 4:00 p.m. Friday, June 12, 2015.

#### **PROPOSAL EVALUATION:**

Proposals will be evaluated by the Municipal Heritage Advisory Committee based on the following considerations:

- Quality of the Proposal
- Qualification and Experience
- References

#### **CONTACT INFORMATION:**

Inquiries and further information about the Program may be directed to:

City Clerk's Office, c/o Joyce Fast, 306-975-3240 or e-mail [joyce.fast@saskatoon.ca](mailto:joyce.fast@saskatoon.ca)

Mail your proposal to:

Ms. Joyce Fast, Committee Assistant  
Municipal Heritage Advisory Committee  
City Clerk's Office, City Hall  
222 Third Avenue North  
Saskatoon, SK S7K 0J5

Dear MHAC Committee Members:

**In preparation of our April meeting**, please review the Table below that outlines our Goals and Objectives for 2017. We have approximately 8 months remaining in this calendar year to further operationalize some of the goals and objectives we set out to achieve.

As part of this exercise, please pick **Five specific objectives** (from any of the goals listed below or bring forward an objective of your own) you think are best for MHAC to focus on during the remainder of this year.

Once you've selected your top five goals, spend some time identified how we might go about 'delivering' each identified goal (Column 3). In the last column, if you have time, share what might be something you identify as an indicator(s) (measurement) that tells us how successful (or not) we have been in reaching the particular goal(s) selected.

As part of your considerations, we also invite you to review the Truth and Reconciliation Commission Calls to Action. In previous meetings, we have discussed the importance of introducing the TRC Calls of action into our work. Please select and place in the table Calls to Action that you think are most relevant and applicable to our work as MHAC. There is space provided at the end of the table to add these. This is the link to the calls to action.

[http://www.trc.ca/websites/trcinstitution/File/2015/Findings/Calls\\_to\\_Action\\_English2.pdf](http://www.trc.ca/websites/trcinstitution/File/2015/Findings/Calls_to_Action_English2.pdf) **Please note that in May we will provide more time for a specific discussion around the TRC Calls to Action.**

**During our April meeting we will share our priorities and compile together our suggestions to inform a final Action Planning Table.**

Thank you.

Municipal Heritage Advisory Committee 2017 Goals and Objectives	My Top Five	Key Deliverable/s (prioritized) 2017	Indicator/s of Success (How we know we made a difference)
As a follow up to the goals and objectives that were developed for 2015/2016, The Municipal Heritage Advisory Committee (MHAC) has undertaken a revised series of goals and objectives for the upcoming year.			
<b>The 2017 Goals and Objectives are stated below:</b>			
<b>Goal 1. Continue with the promotion of Heritage in the City of Saskatoon.</b>			
Objective 1.1 Continue to work with the City and Administration in the designation of new Municipal Heritage Properties in the City of Saskatoon.			
Objective 1.2 Encourage property owners to register residential and commercial properties on the Registry of Historic Places.			
Objective 1.3 Support and help with the designation of Municipal Heritage Properties and areas of cultural significance in the City of Saskatoon.			

Objective 1.4 Support regular publications of heritage articles where the opportunity arises.			
Objective 1.5 Encourage citizens in Saskatoon to participate in Heritage-related events, including Doors Open, the Saskatoon Heritage Festival, and the Heritage Awards.			
Objective 1.6 In conjunction with the MHAC Heritage and Design Coordinator, coordinate the bi-annual Heritage Awards Program.			
Objective 1.7 Pursue opportunities to undertake cultural mapping session(s) with Dr. Keith Carlson, Program Coordinator, Cultural Mapping Class at the University of Saskatchewan in Saskatoon.			
Objective 1.8 Develop a program for installing Historic identification for properties located on the Heritage Registry and work with the Community Initiatives Manager (Mr. Kevin Kitchen), in providing feedback in terms of future opportunities for the installation of commemorative statues and plaques.			
Objective 1.9 Refine the prioritized subset of properties of particular heritage interest based on the prioritization exercise undertaken in November, 2015 to include 10-20 properties.			
Objective 1.10 Communicate with property owners of the above-identified properties, through the Heritage and Design Coordinator to determine whether any owners are interested in the option of designating their property as Municipal Heritage Property.			
<b>Goal 2. Continue to work with the City and Administration in the implementation of the new Heritage Program and Policy Review and associated Heritage Plan.</b>			
Objective 2.1 Work with City Administration in any and all aspects (including implementation) associated with the new Heritage Program and Policy Review and Heritage Plan.			
Objective 2.2 Provide feedback to the Heritage and Design Coordinator on a monthly basis in terms of the oversight of action items, as outlined in the new Heritage Program and Policy Review and Heritage Plan.			
Objective 2.3 Pursue the option of being able to bring heritage matters forward to City Council/Planning Development and Community Services (PD&CS), as outlined in the Heritage Policy and Program Review and Heritage Plan.			

Objective 2.4 Have a designated MHAC member attend and provide feedback when heritage issues are brought forward at PD&CS meetings.			
<b>Goal 3. Engage the community at large and help educate citizens about the new Heritage Program and Policy Review and Heritage Plan.</b>			
Objective 3.1 Continue to work with the City regarding the website, as it pertains to heritage, with particular reference paid to the heritage programs available to home owners and businesses alike			
Objective 3.2 Support and promote the Registry of Historic Places.			
Objective 3.3 Educate citizens and inform them of the heritage programs available to home owners through marketing material, as well as during community outreach programs (e.g. Saskatoon Heritage Festival 2017).			
Objective 3.4 Promote the new heritage programs available to business owners, through marketing material (e.g. brochures), the new Heritage Plan, as well as through the City's website.			
Objective 3.5 Engage one neighbourhood community association with the intent of educating their community members about the heritage value of their respective neighbourhood.			
<b>Goal 4. Provide the City of Saskatoon with critical feedback and advice as it pertains to planning documents that address heritage matters.</b>			
Objective 4.1 Provide feedback to all planning documents including Local Area Plans (LAPs), Official Community Plans, Culture Plans, Strategic Plans, and other documents, including plan amendments, to help ensure that these documents are consistent in their approach to heritage matters.			
<b>Goal 5. Investigate the incorporation of indigenous history within the broader mandate of the committee.</b>			
Objective 5.1 Investigate the opportunities to tie-in indigenous history into the MHAC's mandate by communicating directly with the Aboriginal Relations Department at the City of Saskatoon.			

Objective 5.2 Invite representatives from Indigenous groups to regularly provide feedback in the pursuit of incorporating Indigenous history into the MHAC's mandate.			
Objective 5.3 Work with Administration in the pursuit of adding a seat on the Municipal Heritage Advisory Committee to be filled by an individual with an Indigenous background.			
Objective 5.3 Pursue any opportunity to undertake cultural mapping session(s) with Dr. Keith Carlson, Program Coordinator, Cultural Mapping Class at the University of Saskatchewan in Saskatoon specifically in the interest of connecting Dr. Carlson's work with Mr. Dorval, Ms. Wood, and Mr. Kitchen in the cultural mapping of Indigenous interests.			
<b>Goal 6. Continue with the education of MHAC members by sending the Chair or other designate to attend conferences throughout the year.</b>			
Objective 6.1 Create a list of conferences that the MHAC Chair, or other designate, should be attending throughout the year.			
Objective 6.2 Provide financial assistance to the Chair, or other designate, to ensure regular attendance at conferences.			
<b>Truth and Reconciliation Calls to Action</b>			



Truth and  
Reconciliation  
Commission of Canada

# **Truth and Reconciliation Commission of Canada: Calls to Action**





**Truth and  
Reconciliation**  
Commission of Canada

# **Truth and Reconciliation Commission of Canada: Calls to Action**



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**2015**

Truth and Reconciliation Commission of Canada, 2012

1500-360 Main Street

Winnipeg, Manitoba

R3C 3Z3

Telephone: (204) 984-5885

Toll Free: 1-888-872-5554 (1-888-TRC-5554)

Fax: (204) 984-5915

E-mail: [info@trc.ca](mailto:info@trc.ca)

Website: [www.trc.ca](http://www.trc.ca)

# Calls to Action

In order to redress the legacy of residential schools and advance the process of Canadian reconciliation, the Truth and Reconciliation Commission makes the following calls to action.

## Legacy

### CHILD WELFARE

1. We call upon the federal, provincial, territorial, and Aboriginal governments to commit to reducing the number of Aboriginal children in care by:
  - i. Monitoring and assessing neglect investigations.
  - ii. Providing adequate resources to enable Aboriginal communities and child-welfare organizations to keep Aboriginal families together where it is safe to do so, and to keep children in culturally appropriate environments, regardless of where they reside.
  - iii. Ensuring that social workers and others who conduct child-welfare investigations are properly educated and trained about the history and impacts of residential schools.
  - iv. Ensuring that social workers and others who conduct child-welfare investigations are properly educated and trained about the potential for Aboriginal communities and families to provide more appropriate solutions to family healing.
  - v. Requiring that all child-welfare decision makers consider the impact of the residential school experience on children and their caregivers.
2. We call upon the federal government, in collaboration with the provinces and territories, to prepare and publish annual reports on the number of Aboriginal children (First Nations, Inuit, and Métis) who are in care, compared with non-Aboriginal children, as well as the reasons for apprehension, the total spending on preventive and care services by child-welfare agencies, and the effectiveness of various interventions.
3. We call upon all levels of government to fully implement Jordan's Principle.
4. We call upon the federal government to enact Aboriginal child-welfare legislation that establishes national standards for Aboriginal child apprehension and custody cases and includes principles that:
  - i. Affirm the right of Aboriginal governments to establish and maintain their own child-welfare agencies.
  - ii. Require all child-welfare agencies and courts to take the residential school legacy into account in their decision making.
  - iii. Establish, as an important priority, a requirement that placements of Aboriginal children into temporary and permanent care be culturally appropriate.
5. We call upon the federal, provincial, territorial, and Aboriginal governments to develop culturally appropriate parenting programs for Aboriginal families.

### EDUCATION

6. We call upon the Government of Canada to repeal Section 43 of the *Criminal Code of Canada*.
7. We call upon the federal government to develop with Aboriginal groups a joint strategy to eliminate

educational and employment gaps between Aboriginal and non-Aboriginal Canadians.

8. We call upon the federal government to eliminate the discrepancy in federal education funding for First Nations children being educated on reserves and those First Nations children being educated off reserves.
9. We call upon the federal government to prepare and publish annual reports comparing funding for the education of First Nations children on and off reserves, as well as educational and income attainments of Aboriginal peoples in Canada compared with non-Aboriginal people.
10. We call on the federal government to draft new Aboriginal education legislation with the full participation and informed consent of Aboriginal peoples. The new legislation would include a commitment to sufficient funding and would incorporate the following principles:
  - i. Providing sufficient funding to close identified educational achievement gaps within one generation.
  - ii. Improving education attainment levels and success rates.
  - iii. Developing culturally appropriate curricula.
  - iv. Protecting the right to Aboriginal languages, including the teaching of Aboriginal languages as credit courses.
  - v. Enabling parental and community responsibility, control, and accountability, similar to what parents enjoy in public school systems.
  - vi. Enabling parents to fully participate in the education of their children.
  - vii. Respecting and honouring Treaty relationships.
11. We call upon the federal government to provide adequate funding to end the backlog of First Nations students seeking a post-secondary education.
12. We call upon the federal, provincial, territorial, and Aboriginal governments to develop culturally appropriate early childhood education programs for Aboriginal families.

#### **LANGUAGE AND CULTURE**

13. We call upon the federal government to acknowledge that Aboriginal rights include Aboriginal language rights.

14. We call upon the federal government to enact an Aboriginal Languages Act that incorporates the following principles:
  - i. Aboriginal languages are a fundamental and valued element of Canadian culture and society, and there is an urgency to preserve them.
  - ii. Aboriginal language rights are reinforced by the Treaties.
  - iii. The federal government has a responsibility to provide sufficient funds for Aboriginal-language revitalization and preservation.
  - iv. The preservation, revitalization, and strengthening of Aboriginal languages and cultures are best managed by Aboriginal people and communities.
  - v. Funding for Aboriginal language initiatives must reflect the diversity of Aboriginal languages.
15. We call upon the federal government to appoint, in consultation with Aboriginal groups, an Aboriginal Languages Commissioner. The commissioner should help promote Aboriginal languages and report on the adequacy of federal funding of Aboriginal-languages initiatives.
16. We call upon post-secondary institutions to create university and college degree and diploma programs in Aboriginal languages.
17. We call upon all levels of government to enable residential school Survivors and their families to reclaim names changed by the residential school system by waiving administrative costs for a period of five years for the name-change process and the revision of official identity documents, such as birth certificates, passports, driver's licenses, health cards, status cards, and social insurance numbers.

#### **HEALTH**

18. We call upon the federal, provincial, territorial, and Aboriginal governments to acknowledge that the current state of Aboriginal health in Canada is a direct result of previous Canadian government policies, including residential schools, and to recognize and implement the health-care rights of Aboriginal people as identified in international law, constitutional law, and under the Treaties.
19. We call upon the federal government, in consultation with Aboriginal peoples, to establish measurable goals to identify and close the gaps in health outcomes

between Aboriginal and non-Aboriginal communities, and to publish annual progress reports and assess long-term trends. Such efforts would focus on indicators such as: infant mortality, maternal health, suicide, mental health, addictions, life expectancy, birth rates, infant and child health issues, chronic diseases, illness and injury incidence, and the availability of appropriate health services.

20. In order to address the jurisdictional disputes concerning Aboriginal people who do not reside on reserves, we call upon the federal government to recognize, respect, and address the distinct health needs of the Métis, Inuit, and off-reserve Aboriginal peoples.
21. We call upon the federal government to provide sustainable funding for existing and new Aboriginal healing centres to address the physical, mental, emotional, and spiritual harms caused by residential schools, and to ensure that the funding of healing centres in Nunavut and the Northwest Territories is a priority.
22. We call upon those who can effect change within the Canadian health-care system to recognize the value of Aboriginal healing practices and use them in the treatment of Aboriginal patients in collaboration with Aboriginal healers and Elders where requested by Aboriginal patients.
23. We call upon all levels of government to:
  - i. Increase the number of Aboriginal professionals working in the health-care field.
  - ii. Ensure the retention of Aboriginal health-care providers in Aboriginal communities.
  - iii. Provide cultural competency training for all health-care professionals.
24. We call upon medical and nursing schools in Canada to require all students to take a course dealing with Aboriginal health issues, including the history and legacy of residential schools, the *United Nations Declaration on the Rights of Indigenous Peoples*, Treaties and Aboriginal rights, and Indigenous teachings and practices. This will require skills-based training in intercultural competency, conflict resolution, human rights, and anti-racism.

## JUSTICE

25. We call upon the federal government to establish a written policy that reaffirms the independence of the

Royal Canadian Mounted Police to investigate crimes in which the government has its own interest as a potential or real party in civil litigation.

26. We call upon the federal, provincial, and territorial governments to review and amend their respective statutes of limitations to ensure that they conform to the principle that governments and other entities cannot rely on limitation defences to defend legal actions of historical abuse brought by Aboriginal people.
27. We call upon the Federation of Law Societies of Canada to ensure that lawyers receive appropriate cultural competency training, which includes the history and legacy of residential schools, the *United Nations Declaration on the Rights of Indigenous Peoples*, Treaties and Aboriginal rights, Indigenous law, and Aboriginal-Crown relations. This will require skills-based training in intercultural competency, conflict resolution, human rights, and anti-racism.
28. We call upon law schools in Canada to require all law students to take a course in Aboriginal people and the law, which includes the history and legacy of residential schools, the *United Nations Declaration on the Rights of Indigenous Peoples*, Treaties and Aboriginal rights, Indigenous law, and Aboriginal-Crown relations. This will require skills-based training in intercultural competency, conflict resolution, human rights, and anti-racism.
29. We call upon the parties and, in particular, the federal government, to work collaboratively with plaintiffs not included in the Indian Residential Schools Settlement Agreement to have disputed legal issues determined expeditiously on an agreed set of facts.
30. We call upon federal, provincial, and territorial governments to commit to eliminating the overrepresentation of Aboriginal people in custody over the next decade, and to issue detailed annual reports that monitor and evaluate progress in doing so.
31. We call upon the federal, provincial, and territorial governments to provide sufficient and stable funding to implement and evaluate community sanctions that will provide realistic alternatives to imprisonment for Aboriginal offenders and respond to the underlying causes of offending.
32. We call upon the federal government to amend the Criminal Code to allow trial judges, upon giving reasons, to depart from mandatory minimum sentences and restrictions on the use of conditional sentences.

33. We call upon the federal, provincial, and territorial governments to recognize as a high priority the need to address and prevent Fetal Alcohol Spectrum Disorder (FASD), and to develop, in collaboration with Aboriginal people, FASD preventive programs that can be delivered in a culturally appropriate manner.
34. We call upon the governments of Canada, the provinces, and territories to undertake reforms to the criminal justice system to better address the needs of offenders with Fetal Alcohol Spectrum Disorder (FASD), including:
  - i. Providing increased community resources and powers for courts to ensure that FASD is properly diagnosed, and that appropriate community supports are in place for those with FASD.
  - ii. Enacting statutory exemptions from mandatory minimum sentences of imprisonment for offenders affected by FASD.
  - iii. Providing community, correctional, and parole resources to maximize the ability of people with FASD to live in the community.
  - iv. Adopting appropriate evaluation mechanisms to measure the effectiveness of such programs and ensure community safety.
35. We call upon the federal government to eliminate barriers to the creation of additional Aboriginal healing lodges within the federal correctional system.
36. We call upon the federal, provincial, and territorial governments to work with Aboriginal communities to provide culturally relevant services to inmates on issues such as substance abuse, family and domestic violence, and overcoming the experience of having been sexually abused.
37. We call upon the federal government to provide more supports for Aboriginal programming in halfway houses and parole services.
38. We call upon the federal, provincial, territorial, and Aboriginal governments to commit to eliminating the overrepresentation of Aboriginal youth in custody over the next decade.
39. We call upon the federal government to develop a national plan to collect and publish data on the criminal victimization of Aboriginal people, including data related to homicide and family violence victimization.
40. We call on all levels of government, in collaboration with Aboriginal people, to create adequately funded and accessible Aboriginal-specific victim programs and services with appropriate evaluation mechanisms.
41. We call upon the federal government, in consultation with Aboriginal organizations, to appoint a public inquiry into the causes of, and remedies for, the disproportionate victimization of Aboriginal women and girls. The inquiry's mandate would include:
  - i. Investigation into missing and murdered Aboriginal women and girls.
  - ii. Links to the intergenerational legacy of residential schools.
42. We call upon the federal, provincial, and territorial governments to commit to the recognition and implementation of Aboriginal justice systems in a manner consistent with the Treaty and Aboriginal rights of Aboriginal peoples, the *Constitution Act, 1982*, and the *United Nations Declaration on the Rights of Indigenous Peoples*, endorsed by Canada in November 2012.

## Reconciliation

### **CANADIAN GOVERNMENTS AND THE UNITED NATIONS DECLARATION ON THE RIGHTS OF INDIGENOUS PEOPLE**

43. We call upon federal, provincial, territorial, and municipal governments to fully adopt and implement the *United Nations Declaration on the Rights of Indigenous Peoples* as the framework for reconciliation.
44. We call upon the Government of Canada to develop a national action plan, strategies, and other concrete measures to achieve the goals of the *United Nations Declaration on the Rights of Indigenous Peoples*.

### **ROYAL PROCLAMATION AND COVENANT OF RECONCILIATION**

45. We call upon the Government of Canada, on behalf of all Canadians, to jointly develop with Aboriginal peoples a Royal Proclamation of Reconciliation to be issued by the Crown. The proclamation would build on the Royal Proclamation of 1763 and the Treaty of Niagara of 1764, and reaffirm the nation-to-nation relationship between Aboriginal peoples and the Crown. The proclamation would include, but not be limited to, the following commitments:

- i. Repudiate concepts used to justify European sovereignty over Indigenous lands and peoples such as the Doctrine of Discovery and *terra nullius*.
  - ii. Adopt and implement the *United Nations Declaration on the Rights of Indigenous Peoples* as the framework for reconciliation.
  - iii. Renew or establish Treaty relationships based on principles of mutual recognition, mutual respect, and shared responsibility for maintaining those relationships into the future.
  - iv. Reconcile Aboriginal and Crown constitutional and legal orders to ensure that Aboriginal peoples are full partners in Confederation, including the recognition and integration of Indigenous laws and legal traditions in negotiation and implementation processes involving Treaties, land claims, and other constructive agreements.
46. We call upon the parties to the Indian Residential Schools Settlement Agreement to develop and sign a Covenant of Reconciliation that would identify principles for working collaboratively to advance reconciliation in Canadian society, and that would include, but not be limited to:
- i. Reaffirmation of the parties' commitment to reconciliation.
  - ii. Repudiation of concepts used to justify European sovereignty over Indigenous lands and peoples, such as the Doctrine of Discovery and *terra nullius*, and the reformation of laws, governance structures, and policies within their respective institutions that continue to rely on such concepts.
  - iii. Full adoption and implementation of the *United Nations Declaration on the Rights of Indigenous Peoples* as the framework for reconciliation.
  - iv. Support for the renewal or establishment of Treaty relationships based on principles of mutual recognition, mutual respect, and shared responsibility for maintaining those relationships into the future.
  - v. Enabling those excluded from the Settlement Agreement to sign onto the Covenant of Reconciliation.
  - vi. Enabling additional parties to sign onto the Covenant of Reconciliation.

47. We call upon federal, provincial, territorial, and municipal governments to repudiate concepts used to justify European sovereignty over Indigenous peoples and lands, such as the Doctrine of Discovery and *terra nullius*, and to reform those laws, government policies, and litigation strategies that continue to rely on such concepts.

**SETTLEMENT AGREEMENT PARTIES AND THE UNITED NATIONS DECLARATION ON THE RIGHTS OF INDIGENOUS PEOPLES**

48. We call upon the church parties to the Settlement Agreement, and all other faith groups and interfaith social justice groups in Canada who have not already done so, to formally adopt and comply with the principles, norms, and standards of the *United Nations Declaration on the Rights of Indigenous Peoples* as a framework for reconciliation. This would include, but not be limited to, the following commitments:
- i. Ensuring that their institutions, policies, programs, and practices comply with the *United Nations Declaration on the Rights of Indigenous Peoples*.
  - ii. Respecting Indigenous peoples' right to self-determination in spiritual matters, including the right to practise, develop, and teach their own spiritual and religious traditions, customs, and ceremonies, consistent with Article 12:1 of the *United Nations Declaration on the Rights of Indigenous Peoples*.
  - iii. Engaging in ongoing public dialogue and actions to support the *United Nations Declaration on the Rights of Indigenous Peoples*.
  - iv. Issuing a statement no later than March 31, 2016, from all religious denominations and faith groups, as to how they will implement the *United Nations Declaration on the Rights of Indigenous Peoples*.
49. We call upon all religious denominations and faith groups who have not already done so to repudiate concepts used to justify European sovereignty over Indigenous lands and peoples, such as the Doctrine of Discovery and *terra nullius*.

**EQUITY FOR ABORIGINAL PEOPLE IN THE LEGAL SYSTEM**

50. In keeping with the *United Nations Declaration on the Rights of Indigenous Peoples*, we call upon the federal government, in collaboration with Aboriginal organizations, to fund the establishment of Indigenous law institutes for the development, use, and

understanding of Indigenous laws and access to justice in accordance with the unique cultures of Aboriginal peoples in Canada.

51. We call upon the Government of Canada, as an obligation of its fiduciary responsibility, to develop a policy of transparency by publishing legal opinions it develops and upon which it acts or intends to act, in regard to the scope and extent of Aboriginal and Treaty rights.
52. We call upon the Government of Canada, provincial and territorial governments, and the courts to adopt the following legal principles:
  - i. Aboriginal title claims are accepted once the Aboriginal claimant has established occupation over a particular territory at a particular point in time.
  - ii. Once Aboriginal title has been established, the burden of proving any limitation on any rights arising from the existence of that title shifts to the party asserting such a limitation.

#### **NATIONAL COUNCIL FOR RECONCILIATION**

53. We call upon the Parliament of Canada, in consultation and collaboration with Aboriginal peoples, to enact legislation to establish a National Council for Reconciliation. The legislation would establish the council as an independent, national, oversight body with membership jointly appointed by the Government of Canada and national Aboriginal organizations, and consisting of Aboriginal and non-Aboriginal members. Its mandate would include, but not be limited to, the following:
  - i. Monitor, evaluate, and report annually to Parliament and the people of Canada on the Government of Canada's post-apology progress on reconciliation to ensure that government accountability for reconciling the relationship between Aboriginal peoples and the Crown is maintained in the coming years.
  - ii. Monitor, evaluate, and report to Parliament and the people of Canada on reconciliation progress across all levels and sectors of Canadian society, including the implementation of the Truth and Reconciliation Commission of Canada's Calls to Action.
  - iii. Develop and implement a multi-year National Action Plan for Reconciliation, which includes research and policy development, public education programs, and resources.

- iv. Promote public dialogue, public/private partnerships, and public initiatives for reconciliation.

54. We call upon the Government of Canada to provide multi-year funding for the National Council for Reconciliation to ensure that it has the financial, human, and technical resources required to conduct its work, including the endowment of a National Reconciliation Trust to advance the cause of reconciliation.
55. We call upon all levels of government to provide annual reports or any current data requested by the National Council for Reconciliation so that it can report on the progress towards reconciliation. The reports or data would include, but not be limited to:
  - i. The number of Aboriginal children—including Métis and Inuit children—in care, compared with non-Aboriginal children, the reasons for apprehension, and the total spending on preventive and care services by child-welfare agencies.
  - ii. Comparative funding for the education of First Nations children on and off reserves.
  - iii. The educational and income attainments of Aboriginal peoples in Canada compared with non-Aboriginal people.
  - iv. Progress on closing the gaps between Aboriginal and non-Aboriginal communities in a number of health indicators such as: infant mortality, maternal health, suicide, mental health, addictions, life expectancy, birth rates, infant and child health issues, chronic diseases, illness and injury incidence, and the availability of appropriate health services.
  - v. Progress on eliminating the overrepresentation of Aboriginal children in youth custody over the next decade.
  - vi. Progress on reducing the rate of criminal victimization of Aboriginal people, including data related to homicide and family violence victimization and other crimes.
  - vii. Progress on reducing the overrepresentation of Aboriginal people in the justice and correctional systems.
56. We call upon the prime minister of Canada to formally respond to the report of the National Council for Reconciliation by issuing an annual "State of Aboriginal Peoples" report, which would outline the government's plans for advancing the cause of reconciliation.

## PROFESSIONAL DEVELOPMENT AND TRAINING FOR PUBLIC SERVANTS

57. We call upon federal, provincial, territorial, and municipal governments to provide education to public servants on the history of Aboriginal peoples, including the history and legacy of residential schools, the *United Nations Declaration on the Rights of Indigenous Peoples*, Treaties and Aboriginal rights, Indigenous law, and Aboriginal–Crown relations. This will require skills-based training in intercultural competency, conflict resolution, human rights, and anti-racism.

## CHURCH APOLOGIES AND RECONCILIATION

58. We call upon the Pope to issue an apology to Survivors, their families, and communities for the Roman Catholic Church's role in the spiritual, cultural, emotional, physical, and sexual abuse of First Nations, Inuit, and Métis children in Catholic-run residential schools. We call for that apology to be similar to the 2010 apology issued to Irish victims of abuse and to occur within one year of the issuing of this Report and to be delivered by the Pope in Canada.
59. We call upon church parties to the Settlement Agreement to develop ongoing education strategies to ensure that their respective congregations learn about their church's role in colonization, the history and legacy of residential schools, and why apologies to former residential school students, their families, and communities were necessary.
60. We call upon leaders of the church parties to the Settlement Agreement and all other faiths, in collaboration with Indigenous spiritual leaders, Survivors, schools of theology, seminaries, and other religious training centres, to develop and teach curriculum for all student clergy, and all clergy and staff who work in Aboriginal communities, on the need to respect Indigenous spirituality in its own right, the history and legacy of residential schools and the roles of the church parties in that system, the history and legacy of religious conflict in Aboriginal families and communities, and the responsibility that churches have to mitigate such conflicts and prevent spiritual violence.
61. We call upon church parties to the Settlement Agreement, in collaboration with Survivors and representatives of Aboriginal organizations, to establish permanent funding to Aboriginal people for:
- i. Community-controlled healing and reconciliation projects.

- ii. Community-controlled culture- and language-revitalization projects.
- iii. Community-controlled education and relationship-building projects.
- iv. Regional dialogues for Indigenous spiritual leaders and youth to discuss Indigenous spirituality, self-determination, and reconciliation.

## EDUCATION FOR RECONCILIATION

62. We call upon the federal, provincial, and territorial governments, in consultation and collaboration with Survivors, Aboriginal peoples, and educators, to:
- i. Make age-appropriate curriculum on residential schools, Treaties, and Aboriginal peoples' historical and contemporary contributions to Canada a mandatory education requirement for Kindergarten to Grade Twelve students.
  - ii. Provide the necessary funding to post-secondary institutions to educate teachers on how to integrate Indigenous knowledge and teaching methods into classrooms.
  - iii. Provide the necessary funding to Aboriginal schools to utilize Indigenous knowledge and teaching methods in classrooms.
  - iv. Establish senior-level positions in government at the assistant deputy minister level or higher dedicated to Aboriginal content in education.
63. We call upon the Council of Ministers of Education, Canada to maintain an annual commitment to Aboriginal education issues, including:
- i. Developing and implementing Kindergarten to Grade Twelve curriculum and learning resources on Aboriginal peoples in Canadian history, and the history and legacy of residential schools.
  - ii. Sharing information and best practices on teaching curriculum related to residential schools and Aboriginal history.
  - iii. Building student capacity for intercultural understanding, empathy, and mutual respect.
  - iv. Identifying teacher-training needs relating to the above.
64. We call upon all levels of government that provide public funds to denominational schools to require such schools to provide an education on comparative religious studies, which must include a segment on

Aboriginal spiritual beliefs and practices developed in collaboration with Aboriginal Elders.

65. We call upon the federal government, through the Social Sciences and Humanities Research Council, and in collaboration with Aboriginal peoples, post-secondary institutions and educators, and the National Centre for Truth and Reconciliation and its partner institutions, to establish a national research program with multi-year funding to advance understanding of reconciliation.

#### **YOUTH PROGRAMS**

66. We call upon the federal government to establish multi-year funding for community-based youth organizations to deliver programs on reconciliation, and establish a national network to share information and best practices.

#### **MUSEUMS AND ARCHIVES**

67. We call upon the federal government to provide funding to the Canadian Museums Association to undertake, in collaboration with Aboriginal peoples, a national review of museum policies and best practices to determine the level of compliance with the *United Nations Declaration on the Rights of Indigenous Peoples* and to make recommendations.
68. We call upon the federal government, in collaboration with Aboriginal peoples, and the Canadian Museums Association to mark the 150th anniversary of Canadian Confederation in 2017 by establishing a dedicated national funding program for commemoration projects on the theme of reconciliation.
69. We call upon Library and Archives Canada to:
- i. Fully adopt and implement the *United Nations Declaration on the Rights of Indigenous Peoples* and the *United Nations Joint-Orientlicher Principles*, as related to Aboriginal peoples' inalienable right to know the truth about what happened and why, with regard to human rights violations committed against them in the residential schools.
  - ii. Ensure that its record holdings related to residential schools are accessible to the public.
  - iii. Commit more resources to its public education materials and programming on residential schools.
70. We call upon the federal government to provide funding to the Canadian Association of Archivists to undertake, in collaboration with Aboriginal peoples, a national review of archival policies and best practices to:

- i. Determine the level of compliance with the *United Nations Declaration on the Rights of Indigenous Peoples* and the *United Nations Joint-Orientlicher Principles*, as related to Aboriginal peoples' inalienable right to know the truth about what happened and why, with regard to human rights violations committed against them in the residential schools.
- ii. Produce a report with recommendations for full implementation of these international mechanisms as a reconciliation framework for Canadian archives.

#### **MISSING CHILDREN AND BURIAL INFORMATION**

71. We call upon all chief coroners and provincial vital statistics agencies that have not provided to the Truth and Reconciliation Commission of Canada their records on the deaths of Aboriginal children in the care of residential school authorities to make these documents available to the National Centre for Truth and Reconciliation.
72. We call upon the federal government to allocate sufficient resources to the National Centre for Truth and Reconciliation to allow it to develop and maintain the National Residential School Student Death Register established by the Truth and Reconciliation Commission of Canada.
73. We call upon the federal government to work with churches, Aboriginal communities, and former residential school students to establish and maintain an online registry of residential school cemeteries, including, where possible, plot maps showing the location of deceased residential school children.
74. We call upon the federal government to work with the churches and Aboriginal community leaders to inform the families of children who died at residential schools of the child's burial location, and to respond to families' wishes for appropriate commemoration ceremonies and markers, and reburial in home communities where requested.
75. We call upon the federal government to work with provincial, territorial, and municipal governments, churches, Aboriginal communities, former residential school students, and current landowners to develop and implement strategies and procedures for the ongoing identification, documentation, maintenance, commemoration, and protection of residential school cemeteries or other sites at which residential school children were buried. This is to include the provision of

appropriate memorial ceremonies and commemorative markers to honour the deceased children.

76. We call upon the parties engaged in the work of documenting, maintaining, commemorating, and protecting residential school cemeteries to adopt strategies in accordance with the following principles:
- i. The Aboriginal community most affected shall lead the development of such strategies.
  - ii. Information shall be sought from residential school Survivors and other Knowledge Keepers in the development of such strategies.
  - iii. Aboriginal protocols shall be respected before any potentially invasive technical inspection and investigation of a cemetery site.

#### **NATIONAL CENTRE FOR TRUTH AND RECONCILIATION**

77. We call upon provincial, territorial, municipal, and community archives to work collaboratively with the National Centre for Truth and Reconciliation to identify and collect copies of all records relevant to the history and legacy of the residential school system, and to provide these to the National Centre for Truth and Reconciliation.
78. We call upon the Government of Canada to commit to making a funding contribution of \$10 million over seven years to the National Centre for Truth and Reconciliation, plus an additional amount to assist communities to research and produce histories of their own residential school experience and their involvement in truth, healing, and reconciliation.

#### **COMMEMORATION**

79. We call upon the federal government, in collaboration with Survivors, Aboriginal organizations, and the arts community, to develop a reconciliation framework for Canadian heritage and commemoration. This would include, but not be limited to:
- i. Amending the Historic Sites and Monuments Act to include First Nations, Inuit, and Métis representation on the Historic Sites and Monuments Board of Canada and its Secretariat.
  - ii. Revising the policies, criteria, and practices of the National Program of Historical Commemoration to integrate Indigenous history, heritage values, and memory practices into Canada's national heritage and history.

- iii. Developing and implementing a national heritage plan and strategy for commemorating residential school sites, the history and legacy of residential schools, and the contributions of Aboriginal peoples to Canada's history.

80. We call upon the federal government, in collaboration with Aboriginal peoples, to establish, as a statutory holiday, a National Day for Truth and Reconciliation to honour Survivors, their families, and communities, and ensure that public commemoration of the history and legacy of residential schools remains a vital component of the reconciliation process.
81. We call upon the federal government, in collaboration with Survivors and their organizations, and other parties to the Settlement Agreement, to commission and install a publicly accessible, highly visible, Residential Schools National Monument in the city of Ottawa to honour Survivors and all the children who were lost to their families and communities.
82. We call upon provincial and territorial governments, in collaboration with Survivors and their organizations, and other parties to the Settlement Agreement, to commission and install a publicly accessible, highly visible, Residential Schools Monument in each capital city to honour Survivors and all the children who were lost to their families and communities.
83. We call upon the Canada Council for the Arts to establish, as a funding priority, a strategy for Indigenous and non-Indigenous artists to undertake collaborative projects and produce works that contribute to the reconciliation process.

#### **MEDIA AND RECONCILIATION**

84. We call upon the federal government to restore and increase funding to the CBC/Radio-Canada, to enable Canada's national public broadcaster to support reconciliation, and be properly reflective of the diverse cultures, languages, and perspectives of Aboriginal peoples, including, but not limited to:
- i. Increasing Aboriginal programming, including Aboriginal-language speakers.
  - ii. Increasing equitable access for Aboriginal peoples to jobs, leadership positions, and professional development opportunities within the organization.
  - iii. Continuing to provide dedicated news coverage and online public information resources on issues of concern to Aboriginal peoples and all Canadians,

including the history and legacy of residential schools and the reconciliation process.

85. We call upon the Aboriginal Peoples Television Network, as an independent non-profit broadcaster with programming by, for, and about Aboriginal peoples, to support reconciliation, including but not limited to:
- i. Continuing to provide leadership in programming and organizational culture that reflects the diverse cultures, languages, and perspectives of Aboriginal peoples.
  - ii. Continuing to develop media initiatives that inform and educate the Canadian public, and connect Aboriginal and non-Aboriginal Canadians.
86. We call upon Canadian journalism programs and media schools to require education for all students on the history of Aboriginal peoples, including the history and legacy of residential schools, the *United Nations Declaration on the Rights of Indigenous Peoples*, Treaties and Aboriginal rights, Indigenous law, and Aboriginal-Crown relations.

#### **SPORTS AND RECONCILIATION**

87. We call upon all levels of government, in collaboration with Aboriginal peoples, sports halls of fame, and other relevant organizations, to provide public education that tells the national story of Aboriginal athletes in history.
88. We call upon all levels of government to take action to ensure long-term Aboriginal athlete development and growth, and continued support for the North American Indigenous Games, including funding to host the games and for provincial and territorial team preparation and travel.
89. We call upon the federal government to amend the Physical Activity and Sport Act to support reconciliation by ensuring that policies to promote physical activity as a fundamental element of health and well-being, reduce barriers to sports participation, increase the pursuit of excellence in sport, and build capacity in the Canadian sport system, are inclusive of Aboriginal peoples.
90. We call upon the federal government to ensure that national sports policies, programs, and initiatives are inclusive of Aboriginal peoples, including, but not limited to, establishing:
- i. In collaboration with provincial and territorial governments, stable funding for, and access to, community sports programs that reflect the diverse

cultures and traditional sporting activities of Aboriginal peoples.

- ii. An elite athlete development program for Aboriginal athletes.
  - iii. Programs for coaches, trainers, and sports officials that are culturally relevant for Aboriginal peoples.
  - iv. Anti-racism awareness and training programs.
91. We call upon the officials and host countries of international sporting events such as the Olympics, Pan Am, and Commonwealth games to ensure that Indigenous peoples' territorial protocols are respected, and local Indigenous communities are engaged in all aspects of planning and participating in such events.

#### **BUSINESS AND RECONCILIATION**

92. We call upon the corporate sector in Canada to adopt the *United Nations Declaration on the Rights of Indigenous Peoples* as a reconciliation framework and to apply its principles, norms, and standards to corporate policy and core operational activities involving Indigenous peoples and their lands and resources. This would include, but not be limited to, the following:
- i. Commit to meaningful consultation, building respectful relationships, and obtaining the free, prior, and informed consent of Indigenous peoples before proceeding with economic development projects.
  - ii. Ensure that Aboriginal peoples have equitable access to jobs, training, and education opportunities in the corporate sector, and that Aboriginal communities gain long-term sustainable benefits from economic development projects.
  - iii. Provide education for management and staff on the history of Aboriginal peoples, including the history and legacy of residential schools, the *United Nations Declaration on the Rights of Indigenous Peoples*, Treaties and Aboriginal rights, Indigenous law, and Aboriginal-Crown relations. This will require skills based training in intercultural competency, conflict resolution, human rights, and anti-racism.

#### **NEWCOMERS TO CANADA**

93. We call upon the federal government, in collaboration with the national Aboriginal organizations, to revise the information kit for newcomers to Canada and its citizenship test to reflect a more inclusive history of the diverse Aboriginal peoples of Canada, including

information about the Treaties and the history of residential schools.

94. We call upon the Government of Canada to replace the Oath of Citizenship with the following:

I swear (or affirm) that I will be faithful and bear true allegiance to Her Majesty Queen Elizabeth II, Queen of Canada, Her Heirs and Successors, and that I will faithfully observe the laws of Canada including Treaties with Indigenous Peoples, and fulfill my duties as a Canadian citizen.









## Truth and Reconciliation Commission of Canada

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**01-5596-103 - MUNICIPAL HERITAGE ADVISORY COMMITTEE - 2017 BUDGET - \$17,900**

DATE	NUMBER	DESCRIPTION	DEBIT	CREDIT	DB-CR	GL	TOTAL SPENT	BUDGET REMAINING
		Beginning Balance			17,900			\$17,900
		<b>2017 Budget - Heritage Awards</b>			\$3,600.00			
		<b>Expenditures - Heritage Awards</b>					\$0.00	
		<b>2017 Budget- Open Doors Event</b>			\$8,100.00			
12-Jan	ID150039	Transfer of funds from MHAC budget allocated	-\$8,100.00	\$0.00	\$0.00			
		<b>Expenditures - Open Doors Event</b>					\$8,100.00	
		<b>2017 Membership Fees</b>			\$200.00			
10-Jan	R572761	Heritage Saskatchewan Membership Renewal 2017	\$52.50	\$2.50	\$50.00			
10-Jan	R572762	Saskatoon Heritage Society	\$30.00	\$0.00	\$30.00			
		<b>Expenditures - Memberships</b>					\$80.00	
		<b>2017 - Heritage Festival</b>			\$300.00			
1/9/2017	APV386530	Heritage Festival of Stoon - Exhibitor Fees	\$60.00	\$0.00	\$60.00			
		<b>Expenditures - Heritage Festival</b>					\$60.00	
		<b>2017 Research and Education</b>			\$5,700.00			
		<b>2017 Expenditures Research and Education</b>					\$0.00	
							\$8,240.00	\$9,660.00