



**AGENDA**  
**SPECIAL MEETING OF CITY COUNCIL**  
**2015 CORPORATE BUSINESS PLAN AND DETAILED BUDGET**  
**DECEMBER 2 AND 3, 2014**

1:00 p.m. - 6:00 p.m.  
Council Chamber, City Hall

Pages

**1. CALL TO ORDER**

**2. CONFIRMATION OF AGENDA**

**Recommendation**

That the agenda be confirmed as presented.

**3. BUDGET INTRODUCTION AND OVERVIEW**

**3.1 2015 Preliminary Corporate Business Plan and Budget [File No. CK. 1700-1 x430-72 and AF. 115-1 and 1700-1]**

The Executive Committee, at its meeting held on November 17, 2014, considered a report of the General Manager, Asset and Financial Management Department dated November 17, 2014 regarding this matter and resolved that the following documents be referred to this meeting.

- 2015 Preliminary Corporate Business Plan and Budget - Executive Summary; and
- 2015 Preliminary Corporate Business Plan and Budget - Operating and Capital Budget Details.

**4. COMMUNICATIONS**

**4.1 REQUESTS TO SPEAK TO COUNCIL**

## 4.2 MATTERS REQUIRING DIRECTION

- 4.2.1 Request for Access Transit Budget Increase - Saskatoon Council on Aging [File No. CK 612-2] [TRANSPORTATION] 15 - 17

The Standing Policy Committee on Transportation, at its meeting held on August 19, 2014, considered the above-noted communication and resolved that the letter be forwarded to the Administration and 2015 Business Plan and Budget deliberations at the appropriate time.

### Recommendation

That the information be received.

- 4.2.2 Various Communications Submitting Comments 18 - 36

- Canadian Federation of Independent Business - Research Report [File No. CK. 1905-5]
- Canadian Federation of Independent Business [File No. CK. 1700-1]
- Usman Choudhry, dated November 18 [File No. CK. 1920-1]
- Derek McInnes, dated November 18 [File No. CK. 1920-1]
- Mark Wayland, dated November 18 [File No. CK. 1920-1]
- Val Winowich, dated November 19 [File No. CK. 1920-1]
- Doug Darbellay, dated November 21 [File No. CK. 1920-1]
- Glenn Stephenson, dated November 22 [File No. CK. 1920-1]
- Keith Moen, Executive Director, NSBA, dated November 24 [1920-1]
- Cindy Braun, dated November 25 [File No. 4129-15]

### Recommendation

That the information be received.

## 5. GENERAL REPORTS

- 5.1 2015 Preliminary Corporate Business Plan and Budget and Land Development Business Plan and Budget [File No. CK. 1815-1 x1702-1, AF 115-1, 1702-1, 1704-1] 37 - 39

INCLUDED

### Recommendation

1. That \$1.5 million from the Property Realized Reserve be transferred to the Reserve for Capital Expenditures;
2. That any Capital Project that has identified borrowing as a source of funding be approved subject to a Public Notice Hearing for Borrowing; and
3. That any Capital Project that has identified external funding as a source of funding be approved subject to confirmation of this external funding.

- 5.2 Repaid Productivity Improvement Loans 2014 [File No. CK. 1750-1, AF 1702-1 and 1704-1] 40 - 42

INFORMATION ONLY

**Recommendation**

That the information be received.

6. SASKATOON PUBLIC LIBRARY - (Budget Pages 5-12)

A representative of the Saskatoon Public Library will present the Business Line.

- 6.1 Saskatoon Public Library - 2015 Operating Budget Submission [File No. CK. 1711-6] 43 - 49

INCLUDED

**Recommendation**

That the Saskatoon Public Library Business Line be approved, as submitted.

7. SASKTEL CENTRE (Budget Page 154)

Mr. Will Lofdahl, Chief Executive Officer, SaskTel Centre, will present the Service Line.

- 7.1 2015 SaskTel Centre Operating Budget [File No. CK. 1711-9] 50 - 54

INCLUDED

**Recommendation**

That the SaskTel Centre Service Line be approved, as submitted.

8. TCU PLACE (Budget Page 157)

Mr. Bob Korol, Executive Director, TCU Place, will present the Service Line.

- 8.1 TCU Place - 2015 Operating and Captial Budget Submission [File No. CK. 1711-4] 55 - 60

INCLUDED

**Recommendation**

That the TCU Place Service Line be approved, as submitted.

**9. MENDEL ART GALLERY (Budget Page 156)**

Mr. Gregory Burke, Chief Executive Officer, Mendel Art Gallery, will present the Service Line.

**9.1 Mendel Art Gallery 2015 Grant Application [File No. CK. 1711-5] 61 - 63**

INCLUDED

**Recommendation**

That the Mendel Art Gallery Service Line be approved, as submitted.

**10. POLICING (Budget Pages 13-18)**

Chief Clive Weighill, will present the Saskatoon Police Service Budgets noted in 10.1 and 10.2.

**Recommendation**

That the Policing Business Line be approved, as submitted.

**10.1 2015 Preliminary Capital Budget - 2016-2019 Capital Plan [File No. CK. 1711-2] 64 - 82**

INCLUDED

The Board of Police Commissioners considered the attached report of the Chief of Police dated September 29, 2014 regarding the above at its meeting held on October 23, 2014, and resolved that the 2015 Preliminary Capital Budget, 2016-2019 Capital Plan be approved and forwarded to City Council's Budget Review session.

**Recommendation**

That the information be received.

**INCLUDED**

The Board of Police Commissioners considered the attached report of the Chief of Police dated October 15, 2014 regarding the above at its meeting held on October 23, 2014, and resolved that the 2015 Police Operating Budget Estimates be approved and forwarded to City Council's Budget Review session.

**Recommendation**

That the information be received.

**11. RESERVES FOR CAPITAL EXPENDITURES (RCE) (Budget Pages 19-45)**

- 11.1 Capital Construction at the Saskatoon Minor Football Field at Gordon Howe Park and Friends of the Bowl Foundation Fundraising Campaign Update [File No. CK 4205-7-2 x1700-1 and RS 1701-32] 113 - 120

FUNDED (above the line)

**Recommendation**

That the direction of Council issue to address the request for \$1.0 million additional financing from the Reserve for Capital Expenditures.

- 11.2 Woodlawn Cemetery Roadway Upgrade [File No. CK 4080-1 and PK 4080-WO-8-6] 121 - 123

FUNDED (above the line)

**Recommendation**

That the information be received.

- 11.3 Solar City Pilot Program [File No. CK. 2000-5 and CP 758-6] 124 - 138

FUNDED (above the line)

**Recommendation**

1. That \$200,000 be approved from the Reserve for Capital Expenditures for the development and administration of a Solar City two-year pilot project; and
2. That Administration report further on the specific details of the pilot program and options for financing the capital costs of solar panel installation for program participants.

**11.4 Regional Planning - Saskatoon North Partnership for Growth - Foundational Documents**

139 - 165

**FUNDED FOR 2015**

City Council, at its meeting held on June 9, 2014, considered a report of its Executive Committee regarding the above matter and resolved, in part, that the report of the General Manager, Community Services Department dated May 9, 2014, be forwarded to the 2015 Business Plan and Budget deliberations.

**Recommendation**

That the information be received.

**12. ENVIRONMENTAL HEALTH (Budget Pages 47-59)**

Director of Environmental and Corporate Initiatives, Brenda Wallace, will present the Business Line.

**Recommendation**

That the Environmental Health Business Line be approved, as submitted.

**12.1 Civic Building Energy Efficiency - Energy Performance Contracting [File No. CK. 172-1 x CK 1700-1 and CP 758-1]**

166 - 171

INCLUDED

**Recommendation**

1. That the Administration move forward with Energy Performance Contracting for civic facilities based on the approach outlined in the November 3, 2014 report of the General Manager, Corporate Performance Department ; and
2. That a Green Loan of \$600,000 be established and funded through Capital Project No. 2568 – Civic Building Energy Efficiency.

**13. UTILITIES (Budget Pages 61-78)**

Director of Business Administration, Shelley Korte, will present the Business Line.

**Recommendation**

That the Utilities Business Line be approved, as submitted.

**13.1 Emergency Water Trailers [File No. CK. 1000-3 and PW. 1115-1]**

172 - 176

NOT INCLUDED

**Recommendation**

That the information be received.

- 13.2 Inquiry - Councillor A. Iwanchuk (September 29, 2014) - Installation of Street Lights - Neatby Crescent Walkway** 177 - 180

NOT INCLUDED

**Recommendation**

1. That the information be received; and
2. That the Administration be directed to report back once the necessary studies have been completed.

- 13.3 Proposed 2015 Electrical Rate Increase [File No. CK. 1905-3 and WT. 1905-3]** 181 - 182

INCLUDED

**Recommendation**

1. That the proposed 2015 rate increase be approved for Saskatoon Light & Power's electrical rates as outlined in the report of the General Manager, Transportation and Utilities; and
2. That the City Solicitor be directed to amend Bylaw No. 2685 - The Electric Light and Power Bylaw.

**14. TRANSPORTATION (Budget Pages 79-106)**

Director of Transportation, Angela Gardiner, will present the Business Line.

**Recommendation**

That the Transportation Business Line be approved, as submitted.

- 14.1 Municipal Impound Lot Update – Hours of Operation [File No. CK 6120-6]** 183 - 186

INCLUDED

**Recommendation**

1. That the Municipal Impound Lot continue Saturday hours of operation from 11:00 a.m. to 4:00 p.m. for vehicle retrievals; and
2. That the current hours of operation Monday to Friday, 8:00 a.m. to 7:00 p.m. be modified to 8:00 a.m. to 8:00 p.m.

**14.2 Inquiry - Councillor Z. Jeffries (December 2, 2013) - Carpooling [File No. CK. 6330-1] 187 - 190**

**NOT INCLUDED**

The Standing Policy Committee on Transportation, at its meeting held on September 15, 2014, considered the attached report of the General Manager, Transportation and Utilities Department dated September 15, 2014 and resolved:

That the option to subscribe to a ridesharing service such as Carpool.ca or Rideshark at an annual cost of \$17,000 be referred to the 2015 Business Plan and Budget deliberations.

**Recommendation**

That the information be received.

**14.3 2015 Transit Fare Increase [File No. CK. 1905-4 and WT. 1905-1] 191 - 197**

**INCLUDED**

**Recommendation**

1. That the proposed 2015 Transit Fares be approved for Conventional and Access Transit service as outlined in Attachment 1;
2. That the fare changes be effective on February 1, 2015; and
3. That the City Solicitor be directed to amend The Transit Fares Amendment Bylaw No. 9078 as outlined in the report of the General Manager, Transportation and Utilities Department.

**14.4 Annual Review of Parking Rates and Violations 198 - 206**

**INCLUDED**

**Recommendation**

1. That effective April 1, 2015, the fine amount to be increased to \$50 for all offences in Bylaw No. 7200, The Traffic Bylaw which currently has the amount of \$40;
2. That effective April 1, 2015, the reduced penalty amount be increased to \$30 for all offences in Bylaw No. 7200, The Traffic Bylaw which currently have a reduced penalty amount of \$25 or less;
3. That effective April 1, 2015, the reduced penalty amount to be increased to \$50 for all offences in Bylaw No. 7200, The Traffic Bylaw which currently have a reduced penalty amount of \$40;
4. That effective April 1, 2015, the fine for all offences in Bylaw No. 7200, The Traffic Bylaw which are related to public safety be increased to \$200 with no reduced penalty allowed;
5. That effective April 1, 2015, the fine for all offences in Bylaw No. 7200, The Traffic Bylaw which are related to disabled person's loading areas be increased to \$200 with no reduced penalty allowed; and
6. That the City Solicitor be requested to prepare the appropriate bylaw amendment to Bylaw No. 7200, The Traffic Bylaw.



**15. COMMUNITY SUPPORT (Budget Pages 107-119)**

Director of Community Development, Lynne Lacroix, will present the Business Line.

**Recommendation**

That the Community Support Business Line be approved as submitted.

**15.1 Proposed Fee Increase for Woodlawn Cemetery – 2015 [File No. CK 1720-4; IS 4080-1] 207 - 212**

INCLUDED

**Recommendation**

1. That the proposed fee increase for services provided at Woodlawn Cemetery, as identified in this report and included in the 2015 preliminary operating budget, be considered during the 2015 Business Plan and Budget Review deliberations; and
2. That the City Solicitor be requested to prepare the necessary amendments to the bylaw for consideration by City Council.

**15.2 Meewasin Valley Authority Funding [File No. CK 1870-10; CS 181-4] 213 - 222**

INCLUDED - Community Investments and Supports

**Recommendation**

1. That an increase in annual funding of \$250,000 to the Meewasin Valley Authority (MVA), tied to construction, maintenance, and enhancement of the MVA Trail within City of Saskatoon (City) limits, be considered;
2. That the MVA be requested to report annually to City Council on progress made the previous year and work planned for the following year; and
3. That beginning in 2015, the Administration be requested to include an annual inflationary adjustment for overall City funding to the MVA.

**15.3 Advertising in Off-Leash Recreation Areas [File No. CK 4205-1 -7; RS 4205-17] 223 - 227**

INCLUDED - Animal Services

**Recommendation**

That the proposal to allow advertising in Off-Leash Recreation Areas, as included in the proposed 2015 Operating Budget and described in this report, be considered during the 2015 Business Plan and Budget Review.

**16. RECREATION & CULTURE (Budget Pages 121-159)**

Director of Recreation & Sport, Cary Humphrey, will present the Business Line.

**Recommendation**

That the Recreation and Culture Business Line be approved as submitted.

- 16.1 Maintaining Current Rental Rates for Indoor Arenas - 2015/2016 Winter Season [File No. CK 1720-3; RS 1720-1] 228 - 231**

INCLUDED - Indoor Rinks

**Recommendation**

That the rental rates for Indoor Arenas be maintained, as identified in the report of the Community Services Department dated December 2, 2014, and included in the 2015 preliminary operating budget, and be considered during the 2015 Business Plan and Budget deliberations.

- 16.2 PotashCorp Playland Rides – Fees for 2015, 2016, and 2017 [File No. CK 1720-3; RS 1705-14] 232 - 235**

INCLUDED - PotashCorp Playland

**Recommendation**

That the fees for the PotashCorp Playland Rides, identified in this report and included in the 2015 preliminary operating budget, be considered during the 2015 Business Plan and Budget deliberations.

- 16.3 Special Event Application Fee [File No. CK 1720-3; RS 1720-13] 236 - 239**

INCLUDED - Community Partnerships

**Recommendation**

That, beginning in 2015, the proposed application fee for special events, as identified in this report and included in the 2015 preliminary operating budget, be considered during the 2015 Business Plan and Budget Review deliberations.

- 16.4 Proposed Rate Increase for Charge Sportsfields – 2015 and 2016 [File No. CK 1720-3; RS 1720-6] 240 - 246**

INCLUDED - Outdoor Sports Fields

**Recommendation**

That the proposed rate increase for charge sportsfields, as identified in this report and included in the 2015 preliminary operating budget, be considered during the 2015 Business Plan and Budget deliberations.

- 16.5 Leisure Centre and Outdoor Pool Admission Fees – 2015 [File No. CK 1720-3; RS 1705-14] 247 - 253**

INCLUDED - Rec-Competitive Facilities - Program

**Recommendation**

That the proposed rate increase for Leisure Centres and Outdoor Pools, as identified in this report and included in the 2015 preliminary operating budget, be considered during the 2015 Business Plan and Budget deliberations.

- 16.6 Leisure Centre – Registered Program Fees [File No. CK 1720-3; RS 1705-14] 254 - 258**

INCLUDED - Rec-Competitive Facilities - Program

**Recommendation**

That the proposed rate increase for registered program fees, as identified in this report and included in the 2015 preliminary operating budget, be considered during the 2015 Business Plan and Budget deliberations.

- 16.7 Indoor Leisure Centres and Outdoor Pools - Rental Rates and Fees [File No. CK 1720-3; RS 1705-14] 259 - 266**

INCLUDED - Rec-Competitive Facilities - Rentals

**Recommendation**

That the proposed rate increases for Indoor Leisure Centres and Outdoor Pools–Rental Rates and Fees, as identified in this report and included in the 2015 preliminary operating budget, be considered during the 2015 Business Plan and Budget deliberations.

- 16.8 Inquiry - Councillor A. Iwanchuk (September 29, 2014) - Installation of Walking/Cycling Path - Perimeter of Pacific Park 267 - 270**

NOT INCLUDED

**Recommendation**

That the information be received.

- 16.9 **Remai Modern Art Gallery of Saskatchewan [File No. CK. 4129-15 x1700-1]** 271 - 273

INCLUDED - River Landing

**Recommendation**

That an additional \$6.0M allocation to Capital Project 1813 - Remai Modern Art Gallery of Saskatchewan for the completion of the construction of the building, funded through the Civic Facilities Funding Plan, be approved.

**17. URBAN PLANNING & DEVELOPMENT (Budget Pages 161-183)**

Director of Planning and Development, Alan Wallace, will present the Business Line.

**Recommendation**

That the Urban Planning & Development Business Line be approved, as submitted.

- 17.1 **Urban Design - City-Wide Program - Interim Funding Strategy [File No. CK 750-1 and PL 950-27]** 274 - 281

INLCUDED - Urban Design

**Recommendation**

1. That the interim funding strategy for the Urban Design - City-Wide Program outlined in the November 3, 2014 report of the General Manager, Community Services Department be approved; and
2. That the Administration report back with a long-term funding strategy for the 2017 Business Plan and Budget Review deliberations in conjunction with the Growing Forward! Shaping Saskatoon Project implementation.

- 17.2 **Proposed Fee Increase for New Business Licenses and License Renewals [File No. CK 1720-1; PL 1720-2]** 282 - 288

INCLUDED - Business Licenses & Bylaw Compliance

**Recommendation**

1. That the proposed fee increases for new business licenses and business license renewals, as identified in this report and included in the 2015 preliminary operating budget, be considered during the 2015 Business Plan and Budget deliberations;
2. That the Administration undertake the necessary steps to implement the proposed fee changes for new business licenses and business license renewals, including the recommended communication plan; and
3. That the City Solicitor be requested to prepare the necessary amendments to the bylaw for consideration by City Council.

**17.3 Update on Funding and Targets for the Housing Business Plan in 2015** 289 - 292  
[File No. CK 750-1 and PL 950-27]

INCLUDED - Attainable Housing

**Recommendation**

1. That the information be received; and
2. That the 2015 target for the 2013-2022 Housing Business Plan be revised to 500 units across the attainable housing continuum.

**18. FIRE SERVICES (Budget Pages 185-192)**

Chief Dan Paulsen, Saskatoon Fire Department, will present the Business Line.

**Recommendation**

That the Fire Services Business Line be approved, as submitted.

**18.1 Fees for Service - Fire and Protective Services Bylaw No. 7990** [File No. 293 - 297  
CK 1720-1]

INCLUDED

**Recommendation**

1. That City Council consider the Saskatoon Fire Department's recommendations on revenue sources; and
2. That if approved, the City Solicitor be requested to prepare the appropriate amendments to Schedule "A" of Fire and Protective Services Bylaw No. 7990.

**19. CORPORATE ASSET MANAGEMENT (Budget Pages 193-204)**

Director of Facilities and Fleet Management, Tim Halstead, will present the Business Line.

**Recommendation**

That the Corporate Asset Management Business Line be approved, as submitted.

**20. CORPORATE GOVERNANCE & FINANCE (Budget Pages 205-220)**

Director of Business Administration, Jason Turnbull, will present the Business Line.

## **Recommendation**

That the Corporate Governance & Finance Business Line be approved, as submitted.

- 20.1 Continuous Improvement Strategy - Status Update [File No. CK. 116-1] 298 - 303**

### **Recommendation**

That the information be received.

- 20.2 Service Saskatoon - 311/Customer Relationship Management System and Inquiry - Councillor P. Lorje (November 26, 2012) - 311 Service [File No. CK 255-17; CP 374-2] 304 - 315**

INCLUDED - Corporate Support Services

City Council, at its meeting held on June 23, 2014, considered a report of the Corporate Performance Department regarding the above matter and resolved, in part, that a request for an additional \$300,000 be referred to the 2015 Business Plan and Budget deliberations.

### **Recommendation**

That the information be received.

## **21. TAXATION AND GENERAL REVENUES (Budget Pages 221-230)**

CFO and General Manager, Asset and Financial Management, Kerry Tarasoff will present this section.

## **22. LAND DEVELOPMENT (Budget - Separate Document)**

Director of Saskatoon Land, Frank Long, will present the Business Line.

- 22.1 2014 Neighbourhood Land Development Fund - Allocations 316 - 318**

The Standing Policy Committee on Finance, at its meeting held on September 8, 2014, considered the attached report of the General Manager, Asset & Financial Management dated September 8, 2014 and resolved, in part, that the Administration report further to the 2015 Business Plan and Budget Deliberations with recommended allocations.

### **Recommendation**

That the information be received.

## **23. IMPACT TO PROPERTY TAXES (FINAL WRAP-UP)**

## **24. ADJOURNMENT**